

FINANCIAL TIMES



Emu exposed
A plot to boost centralisation
Wincott lecture, Page 12



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ShopKo shares its shelf data
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Today's surveys
Slovakia Aluminium
Separate sections

World Business Newspaper <http://www.ft.com> WEDNESDAY, OCTOBER 23 1996



Israel promises 'definitive' peace plan for Mideast

Israeli prime minister Benjamin Netanyahu promised proposals for a "definitive" Middle East peace settlement, but warned it would be different from plans by the previous Labour government. His remarks came at a news conference with visiting French president Jacques Chirac. Mr Netanyahu apologised to Mr Chirac for the zealous way security forces protected him during a walk-about in east Jerusalem (above). The president had shouted: "No security now. I don't want you. Go away. You have no business here." Page 4; Observer, Page 13

Denmark to block anti-US move: Denmark said it would veto the European Union's efforts to retaliate against Washington's anti-Cuba trade laws. Page 14; Editorial Comment, Page 18; Cuba recovery hopes hit, Page 5

Kohl wins backing for tax reforms: German chancellor Helmut Kohl's Christian Democratic Union backed plans for a radical income tax reform that will cut tax rates but tax capital gains from share sales. Page 2

Merger plan attacked: The UK Office of Fair Trading and its German equivalent, the Bundeskartellamt, attacked the European Commission's proposal to increase its powers to vet European mergers. Page 3

Polis show Clinton strongly ahead: Four opinion polls give US president Bill Clinton leads ranging from 15 to 22 points over Republican presidential candidate Bob Dole. Page 5; Clinton commits US to expanding Nato, Page 14; Editorial Comment, Page 13

Digital turns in first-quarter loss: Digital Equipment reported first-quarter losses of \$66m, raising concerns about the US computer group's ability to restart its stalled turnaround. Page 15

Japanese finance group collapses: Yokohama-based finance company Nichiei Finance filed for bankruptcy with liabilities of ¥991.4bn (\$8.5bn), the largest corporate collapse in Japan's postwar history. Page 15

Spain secures Eurofighter funds: Spain agreed an interim agreement to fund its participation in the next phase of the four-nation Eurofighter 2000 programme. Page 2

Britain denies trade-off with Argentina: UK foreign secretary Malcolm Rifkind dismissed as "total rubbish" suggestions that Britain had relaxed its arms embargo against Argentina as part of a trade-off involving oil exploration in the south Atlantic. Page 10

EU warned over payments system: The European Union risks a financial "war" if Target, its future single currency payments system, discriminates against non-EU and non-European Monetary Union countries, a senior Swiss banker warned. Page 2

SmithKline Beecham ahead: Growth in US sales helped UK pharmaceuticals company SmithKline Beecham raise third-quarter pre-tax profits 20 per cent to \$374m (\$583.4m). Page 15

Saab drops plans for small car: Struggling Swedish carmaker Saab Automobile shelved plans to introduce a small car. Page 15

Deutsche Telekom
Investors' guide to Europe's largest ever initial public offering, Pages 18 & 19

FT.com: the FT web site provides online news, comment and analysis at <http://www.ft.com>

STOCK MARKET INDICES	
New York Composite	(-31.67)
Dow Jones Ind Av	-8,069.20
NASDAQ Composite	-1,220.03
Europe and Far East	(-16.38)
CAC40	-2,175.61
DAX	-2,178.96
FTSE 100	-4,057.2
Nikkei	-21,123.86

US LUNCHTIME RATES	
Federal Funds	5.75%
3-mth Treas Bill: Yld	5.10%
Long Bond	5.9%
Yield	5.800%

OTHER RATES	
3-mo Interbank	5.75%
3-mo US Gov	5.75%
France: 10 yr DTF	104.25
Germany: 10 yr Bund	102.13
Japan: 10 yr JGB	102.1994

NORTH SEA OIL (Average)	
Brent Dated	25.12
DM	2,452.1
£	2,443.3

STERLING	
DM	2,452.1
£	2,443.3

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Fears over Yeltsin prompt call for election

Yegorov claims Russia ruled by 'Rasputinesque' clique

By Chrystia Freland in Moscow
Russian president Boris Yeltsin's former chief of staff yesterday called for pre-term presidential elections, saying his former boss was too ill to rule the country and was being manipulated by his "Rasputinesque" entourage.
Mr Nikolai Yegorov said: "He [Mr Yeltsin] is remote from reality. He does not know what is happening in Russia."
The demand by Mr Yegorov, who served the president until July 15, follows a turbulent week in Russian politics which saw the fall of Mr Alexander Lebed, sacked from his job as security chief, and the continued rise of Mr Anatoly Chubais, the powerful new Kremlin chief of staff who was appointed to an elite council the president created to run the country more smoothly.
These power-plays, and Mr Yeltsin's continued absence from public politics ahead of a heart bypass operation scheduled for mid-November, have pushed the question of who is running Russia to the top of the country's political agenda.
Mr Yegorov, who is fighting to keep his post as governor of the southern Russian region of Krasnodar, in elections next weekend, painted a picture of an ailing president who had ceded control of the country to a cabal of Kremlin insiders, centred on Mr Chubais and Mrs Tatyana Dyachenko, the president's younger daughter.
"Some people compare the situation with that in 1917 - the same feeling that nobody is running the country, the same Rasputinesque intrigues around the head of state," Mr

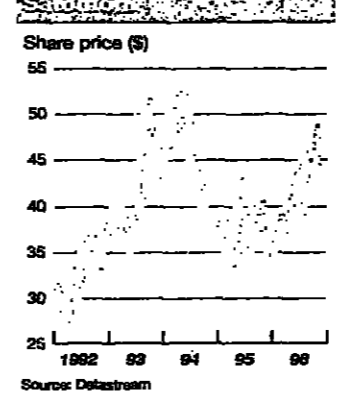


Yasuo Hamanaka, Sumitomo's former chief copper trader, is taken into custody after his arrest in Tokyo. Mr Hamanaka, who was dismissed in mid-June just before Sumitomo announced huge copper losses, is being held on charges of forging company letters. Report, Page 14

Salomon suffers sharp third-quarter income fall

By Tracy Corrigan in New York

Salomon Brothers, the US investment bank, suffered a blow to its efforts to smooth out its volatile earnings performance yesterday when it reported a sharp fall in third-quarter earnings after a strong first half.
The drop suggests that Salomon's, which was the top firm in Wall Street in the 1980s, is still heavily dependent on the money it makes from trading on its own account.
The company's equity sales and trading division incurred a \$26m loss in the third quarter, largely attributed to losses on equity arbitrage trading. This was one of the main factors behind a 62 per cent fall in net income from the second quarter to \$121m.
After a poor 1994, Salomon's last four sets of quarterly results have been strong. The company has tried to build up its client-related business to reduce big swings in earnings, which tend to hold back its share price performance.
The slip caught the stock



acquisitions. Salomon uses its own capital to place complex bets on market movements, similar to bets made by hedge funds with their clients' money.
Salomon's record at making money on proprietary trading is strong but big swings from one quarter to the next are not unusual.
Salomon has had some success in building up its investment banking revenues from underwriting and advisory business, which accounted for \$187m in the third quarter, but this is still a small part of total revenues of nearly \$3bn.
"The company's profits are still driven by the proprietary trading book," said Mr Jim Hanbury, an analyst at Schroder Wertheim. However, he added that he was not unduly worried by one poor quarter.
Other US investment banks have also seen profits slip in the third quarter after exceptionally strong first and second quarters, but the swing at Salomon has been the most

Continued on Page 14
Lex, Page 14

C&W in link-up to contest UK communications market

By Christopher Price, Raymond Snoddy and Alan Cane in London

Cable and Wireless merged its Mercury telecoms business with three leading cable companies yesterday to create a group which could be worth around \$5m (\$80m).
This will strengthen the challenges to British Telecom in the residential UK market.
The new company, Cable & Wireless Communications, will be the biggest cable and communications group in Britain, and aims to provide a "one-stop shop" embracing a range of services involving mobile telephones and Internet access.
C&W will have a majority stake in the company which is to be floated next year on the London and New York stock markets.
The merger between Mercury and three North American-controlled groups - Bell Cablemedia, Nynex CableComms and Videotron - is the latest consolidation in the UK cable industry, driven by disappointing sales and high construction costs.
The move follows reports last week of the collapse of talks between Telewest of the US and Nynex, formerly the

two largest cable groups, and comes after more than a year of intense merger negotiations throughout the industry.
C&W Communications will have potential access to 6m homes in four large cable franchise areas in UK conurbations such as London, Manchester and Liverpool. The combined group already has cables passing 2.8m UK homes and has nearly 500,000 television subscribers out of an industry total of more than 1.6m. The three cable companies have 655,000 residential telephone lines.
"This deal gives C&W critical mass in the residential market at a stroke," said Mr Richard Brown, chief executive of C&W who orchestrated the deal.
The consolidation comes as cable industry leaders have complained about their inability to persuade more than an average of 10 per cent of homes in cable areas to subscribe to television services.
C&W executives emphasised that yesterday's deal created a

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EU 'risks financial war' over Target

By Gillian Tett, Economics Correspondent

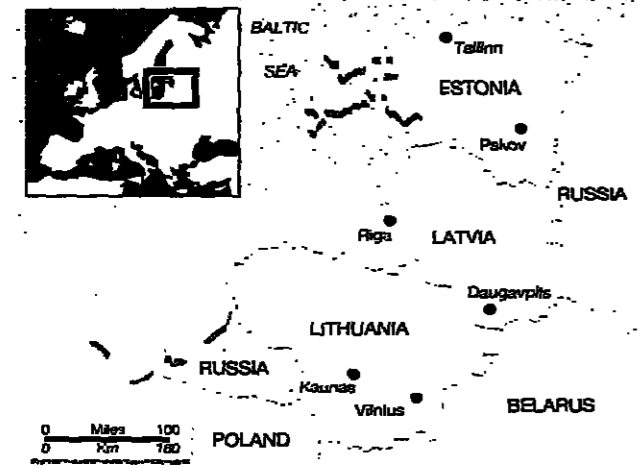
The European Union risks a financial "war" if discrimination is introduced into its future single currency payments system, a senior Swiss banker warned yesterday.

Target to non-EU countries. It also highlights the deepening split between EU countries over the issue of access to non-Emu members.

and warned that they would push up the costs of using the system for all users.

A final decision on pricing policy is unlikely to emerge before an agreement is made about the terms of access for non-Emu members.

Mr Roth yesterday admitted that exclusion from the system could harm Swiss banks.



Estonia puts its greatest faith in EU

By Tom Lynch recently in Tallinn and Matthew Kaminski in Vilnius

Estonia, a pioneer of economic and political reform in the ex-communist world, is coming to the conclusion that membership of the European Union, rather than Nato, will be the main yardstick of the west's commitment to its security.

EU should be clearer than that to Nato - the EU has promised to treat all applicant states equally, and has indicated what they need to do to qualify.

Conventional wisdom puts the Baltic countries toward the end of the Nato queue. But Mr Algirdas Brazauskas, the Lithuanian president, does not buy it.

Mr Brazauskas said in an interview: "What's important is not membership as much as participation in the process.

Mr Brazauskas said in an interview: "What's important is not membership as much as participation in the process.

Anxious Balts queue up for Nato

By Matthew Kaminski in Vilnius

Conventional wisdom puts the Baltic countries toward the end of the Nato queue.

The Balts are the most vulnerable Nato aspirants - abating Russia, and often squabbling over borders and minorities.

Lithuania is already preparing for that day. Defence spending, to bring the military up to standard, will be doubled next year, and, alone among the three, Lithuania gets along fairly well with Russia.

Kohl wins backing on radical tax reforms

By Peter Norman in Hanover

Chancellor Helmut Kohl's Christian Democratic Union yesterday gave overwhelming support to the party leadership's plans for a radical income tax reform from 1999 that will slash tax rates but tax capital gains from share sales.

A wide ranging motion, setting out the party's tax reform agenda, was accepted with hardly any dissent by the annual congress of the CDU.

The proposals will be incorporated into draft legislation being prepared by a government tax commission under the chairmanship of Mr Theo Waigel, the finance minister.

Mr Waigel, addressing delegates as leader of the Christian Social party, the CDU's Bavarian sister party, was given rousing support when he tackled issues such as law and order and urged tougher jail sentences against violent criminals.



Waigel: great applause for law and order speech

what we want, then more will be lost than one of the great reforms of this century." The tax reform, he said, would be a test of Germany's capacity to cope with the changes forced by globalisation.

EUROPEAN NEWS DIGEST

Bosnian poll put off again

Internationally-supervised local elections in Bosnia-Herzegovina were last night postponed for a second time amid concern about organisational difficulties and the potential for widespread fraud.

Western diplomats said the postponement until next year will give the OSCE time to work on an accurate register of voters.

Losses at Spain's state-owned commercial shipyards are set to overrun targets this year by as much as 85 per cent, jeopardising a viability plan agreed with trade unions a year ago.

The Spanish authorities are awaiting European Commission authorisation for a fresh injection of Pta90bn to back the plan.

The broadest cross-border experiment so far in purchasing goods over the Internet is to be conducted in 16 European countries next year, involving 28 member institutions of Visa, the international credit card company.

Mr Gyula Horn, Hungary's prime minister, said yesterday he would be prepared to stand down if a younger successor was found.

French manufacturing output rose strongly in July and August, adding to hopes of a marked third-quarter improvement in the country's economic growth rate.

Spain acts to secure funds for Eurofighter

By David White in Madrid

The Spanish government has agreed on an interim arrangement to fund the country's participation in the next phase of the four-nation Eurofighter 2000 programme, in spite of budget constraints.

The deal follows the Eurofighter's inaugural Spanish flight last month - a two-seat version assembled at the state-controlled aerospace company Casa.

Britain recently became the first partner to make an explicit engagement on production, committing itself in principle to 232 of the aircraft.

Higher car production was a big factor in the increases, with manufacturers raising output more than 8 per cent in anticipation of a surge of demand from car buyers before the end of a government incentive package on durability of the system.

German retail sales in June were down 4.4 per cent in real terms last year, giving a first-half fall of 1.3 per cent, the Federal Statistics Office said.

Meciar fires another shot

Slovak PM again assails president he wants to force from office

By Kevin Done and Vincent Boland

Mr Vladimir Meciar, Slovakia's prime minister, has renewed his attack on the country's head of state, President Michal Kovac, as doubts intensify in western capitals about the country's readiness for early membership of Nato and the European Union.

His attempts to do so prompted a series of diplomatic notes from the EU and the US to the Slovak government last year expressing "concern about possible actions against the president of the republic, which could negatively affect the development of democracy in the Slovak Republic".

Mr Meciar, whose increasingly authoritarian style has been criticised by opposition parties, has not modified his stance despite warnings of the damage the dispute and other government actions could cause to Slovakia's early integration into western organisations.

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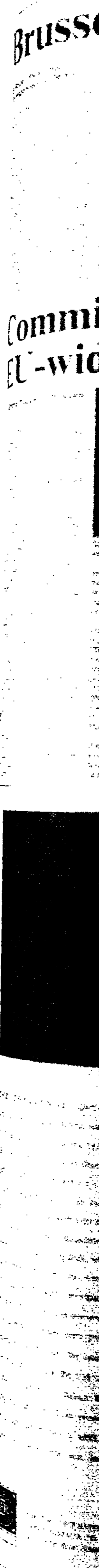
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Brussels merger plan attacked Czechs bank on end to financial crisis

By Robert Fico, Legal Correspondent, in Berlin

The heads of the UK and German competition authorities yesterday attacked the European Commission's proposal to increase its powers to vet European mergers. Mr John Bridgeman, director of the UK Office of Fair Trading, said the proposal to lower the company turnover thresholds in the 1989 European merger regulation would result in a "significant centralisation of merger control" in Brussels. The Commission is proposing to lower the world-wide turnover-thresholds of the companies involved from Ecu5bn

(\$6.2bn) to Ecu3bn, and the EU turnover threshold from Ecu250m to Ecu150m. Mr Bridgeman warned the International Bar Association's conference in Berlin that this would roughly double the number of mergers vetted by Brussels. This would increase strain on the Commission's mergers task force and threaten the smooth operation of "one-stop" merger clearance in the European Union. Mr Dieter Wolf, president of the Bundeskartellamt, the German cartel office, said lower thresholds would "defeat the purpose of the optimum allocation of cases between national competi-

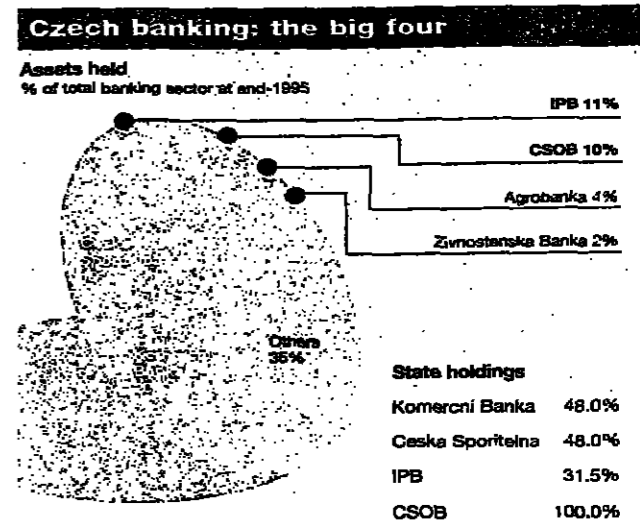
tion authorities and Brussels". The number of cases handled by Brussels had risen from 59 in 1993 to 113 in 1995 and a further rise was expected in 1996. Real growth by companies and currency fluctuations had brought about a de facto cut in thresholds, he said. Both regulators were also critical of Brussels' proposals to decentralise competition law enforcement by passing responsibility for regulation of price-fixing and market-sharing cartels back to national competition authorities. Mr Bridgeman said that proposal sat oddly with the plan to centralise more work

on mergers in Brussels. The difference of approach might be explained by the fact that, while the administration of the merger regulation had been widely admired by European businesses, the administration of anti-competitive accords was considered less successful. The European Court yesterday overturned a European Commission decision to force more competition on Channel Tunnel services when it ruled that existing agreements already allowed for other operators to compete, write John Mason and Andrew Jack. The Commission had ruled in December 1994 that the

original usage contract between Eurotunnel, British Rail and SNCF excluded competition from other operators. The court decided the Commission had misunderstood the contract when it concluded that the rights to the tunnel were divided strictly 50-50 between the shuttle services run by Eurotunnel and the international freight and passenger services operated by the railways. BR and SNCF did not enjoy an exclusive duopoly because Eurotunnel was free to sell its tunnel capacity to other operators, the court ruled.

Czechs bank on end to financial crisis

When Nomura, the Japanese securities firm, said this week that it was interested in buying a stake in a Czech bank that might soon be offered for sale, Mr Vaclav Klaus, the Czech prime minister, described it as "unbelievably good news". Mr Klaus rarely reacts to the sentiments of foreign investors. His enthusiasm on this occasion, cynics suggested, was evidence not just of a volte-face - he had previously favoured strong domestic investors for the banks - but of his desperation to turn the tide of recent bad news from the banking sector. A succession of bank failures this year, which have led to a crisis of confidence in the sector, reached a peak in August with the discovery of a K212bn (\$440m) black hole at Kreditni Banka, a small private bank. Agrobanka, another private bank, had to be rescued as a result of that failure. The perception that fraud was involved in some of these failures - several people have been charged with financial wrongdoing in the Kreditni case - is widespread, and the government has struggled to convince an increasingly sceptical public that it is prepared to tighten up the country's turbulent financial markets. Financial propriety has become an issue in the campaign for elections to a new senate in less than a month. Posters for Mr Klaus's Civic Democratic party (ODS), the largest in the centre-right coalition government, bear the slogan: "The concerns of decent citizens are our concerns," Mr Barnier said. Mr Hoyer said the Franco-German initiative was aimed at attaining "greater integration, not disintegration". Mr Hoyer said the plans were designed to prepare the EU for the next millennium. "If things are not working with 15 member states, they are certainly not going to work any better with 20 or more members."



Commission backs EU-wide tax regime

By Emma Tucker in Brussels

The first steps towards establishing a common EU-wide tax regime were backed by the European Commission yesterday. However, the plans are unlikely to make much impact because of opposition by member states to giving up sovereignty in fiscal affairs. The document, which argues that the Union will not be able to complete the single market or combat unemployment without tax harmonisation, was presented alongside the Commission's general work programme for next year. This avoided a "shopping list" of legislative proposals, concentrating instead on the Commission's broader role as guardian of the EU Treaty, overseer of the single market, and think-tank for future developments. The two documents reflect the Commission's desire to shore up the achievements of the past years, rather than to launch ambitious legislative programmes, likely to die in the hands of sovereignty-conscious member states. Outlining the programme to the European parliament, Mr Jacques Santer, Commission



Santer: 'We must act less in order to act better'

"Mr Monti has realised he can only make fairly cautious progress," said an EU diplomat. "Most of the member states accepted his logic but are unwilling to take any action." Mr Monti also wants to reverse the current trend of imposing an increasingly heavy tax burden on labour. According to the Commission, between 1980 and 1994, the average rate of tax on employed labour in Europe rose from 34.7 per cent to 40.5 per cent, while that on other factors of production fell from 44.1 per cent to 35.2 per cent. Mr Monti believes this is the result of "tax competition" between member states as they attempt to lure savings from other member states by cutting taxes on savings, while compensating with increases of tax on labour. Although the Commission work programme steers clear of new legislation, Mr Santer was defensive about the Commission's achievements so far. "I will not allow subsidiarity to be used as a pretext for calling Community law and forty years of shared effort back into question," he told MEPs.

Germany and France seek more flexibility

By Caroline Southey in Brussels

France and Germany yesterday formally launched joint proposals for a multi-speed Europe in which groups of countries could press ahead with greater integration without having to wait for all member states. The plans aim to allow the EU to enlarge to as many as 27 members without threatening prospects of stronger political and economic ties among more advanced countries. The Franco-German initiative was presented as a joint contribution to a debate on flexibility due to take place next week as part of continuing talks in the inter-governmental conference to revise the Maastricht treaty. The plans face stiff resistance from the UK government which could exercise its veto to the treaty changes in the closing stages of the IGC. Mr Michel Barnier, French minister for EU affairs, and Mr Werner Hoyer, German secretary of state for foreign affairs, yesterday stressed that the idea was to allow

greater flexibility, but within limits. These limits included ensuring that "strengthened co-operation" took place "within and not outside the Union". This meant respecting the EU's *acquis communautaire* - the core body of EU legislation - and protecting the Commission's right to monitor laws. In addition, no member state should be allowed to veto planned action of a group of member states, and all countries willing and able to take part in any initiative should be allowed to do so. "There are those who argue that closer co-operation might call into question what we have achieved, such as the single market. We want to dispel these concerns," Mr Barnier said. Mr Hoyer said the Franco-German initiative was aimed at attaining "greater integration, not disintegration". Mr Hoyer said the plans were designed to prepare the EU for the next millennium. "If things are not working with 15 member states, they are certainly not going to work any better with 20 or more members."

public revolt within his party over his allegedly autocratic leadership. Mr Klaus "is running not only a minority government but a very incoherent one," notes Mr Jiri Pehe, director of research at the Open Media Research Institute, a think tank. Nothing less than a convincing victory over the opposition Social Democrats (CSSD) in the senate election - a first-past-the-post vote for 81 seats - will do to restore his authority and convince the public that his hand is still firmly on the wheel, Mr Pehe says. An opinion poll published this week showed the ODS slightly ahead of the CSSD, but the former has failed to widen the gap since the general election. However not everything is gloomy for the prime minister. He is exploiting an increasingly acrimonious row within the CSSD over insubordination by party members against its leader, Mr Milos Zeman, who is considered to have put too much emphasis on defeating the government in a recent vote on the 1997 budget. His strategy backfired when four of his colleagues

Vincent Boland

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THE CHALLENGE. Qantas Airways Limited, the Australian airline, was interested in refinancing two Boeing 747-400s and ABN AMRO Bank acted as debt arranger, agent and defeasance bank for a US cross-border leveraged lease. Four branches in ABN AMRO Bank's network were actively involved in the successful transaction. The tendering was handled by Sydney, with contributions from Singapore and Amsterdam - two of ABN AMRO Bank's aerospace centres of excellence. The debt requirements, including a defeased portion, were provided by Amsterdam and Chicago, the latter playing a key role in tailoring the US\$ cash flow for the transaction, to reduce the costs. During the deal, the offices provided a 24 hour a day, seven day a week service, ensuring response time was immediate.

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NEWS: INTERNATIONAL

Netanyahu promises peace offer

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, yesterday promised to put forward proposals for a "definitive" peace settlement, but warned it would be different from plans drawn up by the previous labour government.

His remarks, at a joint news conference with Mr Jacques Chirac, the French president, coincided with renewed attempts by Mr Dennis Ross, the US Middle East co-ordinator, to push forward the talks for the long-delayed Israeli troop redeployment from the West Bank town of Hebron.

Mr Ross had planned to leave Israel earlier this week but was asked to postpone his departure as Israeli and Palestinian negotiators sought to iron out fundamental differences over the security of the 400 Jewish settlers living in the centre

of Hebron and surrounded by 130,000 Palestinians.

Mr Netanyahu, whose conservative Likud-led coalition had opposed the Oslo accords and the 1995 interim Israeli-Palestinian agreement granting a wide degree of autonomy to Gaza and the West Bank, said the talks over the troop redeployment were "close to an end. It is not finished yet. I hope it will end quickly."

Once there was agreement, there could be a meeting between him and with Mr Yasser Arafat, president of the Palestinian Authority. The leaders have not met since the Washington summit earlier this month.

Israeli officials have recently suggested moving quickly towards a final settlement - much earlier than the planned date of 1998. But the Palestinians, fearing any backsliding on the previous agreements, want them first to be implemented, particularly since there are at least



Chirac, right, with Netanyahu yesterday: clash over statehood for Palestinians

30 outstanding issues, including the release of political prisoners and safe passage routes between the West Bank and Gaza.

Mr Netanyahu yesterday gave the clearest indication that such an early settlement was high on his agenda, insisting "it would be different to that of the previous partners." It would, he said, achieve a fundamental balance between the

interests of the parties involving the coexistence of Jews and Palestinians. However, he was reluctant to say whether such a settlement would lead to the establishment of a Palestinian state.

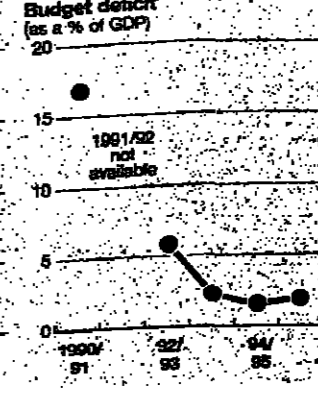
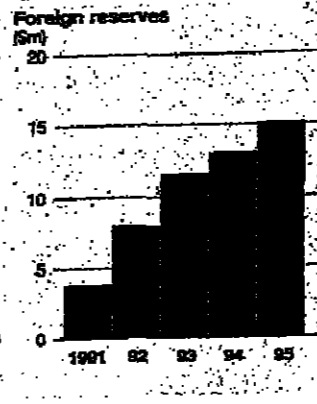
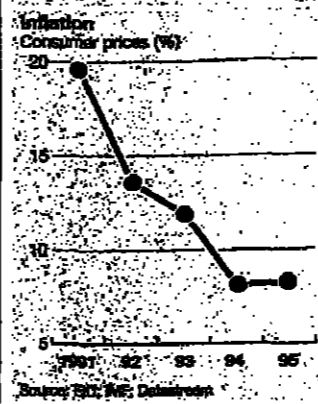
Mr Chirac, who was on the second day of a two-day state visit to Israel, had earlier said only a Palestinian state would bring security to Israel, remarks which were not warmly received in the

Israeli press or by government officials. But when asked about this possibility during yesterday's news conference, Mr Netanyahu turned the question around by asking if such a Palestinian state existed, "would it then have the right to form a military alliance with Syria, or buy tanks? Of course we would say No."

Observer, Page 13

Ba2 level 'does not reflect true potential'

Egypt foundation for reform



Egypt challenges Moody's debt rating

By Sean Evers in Cairo

Mr Youssef Boutros Ghali, the Egyptian minister of state for economic affairs, believes Egypt deserves a higher sovereign debt rating than the Ba2 recently assigned by Moody's, the credit rating agency.

"Although it is better than no rating, it does not reflect the true strength or potential of the Egyptian economy," Mr Boutros Ghali said. "I am looking forward

to soon having another rating from a different agency to put this right."

Moody's Investors Service assigned a sovereign ceiling as Ba2 for long-term foreign currency bonds and notes of issuers domiciled in Egypt. It also assigned a Ba3 sovereign ceiling for ratings of long-term foreign currency-denominated bank deposits and Not Prime ceilings for short-term obligations.

Moody's said the ratings were based on the country's manageable external debt - "the result of the substantial debt relief extended by official bilateral creditors in recent years" - as well as on significant progress that has been made in improving public sector finances.

The grade places Egypt above other emerging markets such as Turkey, Brazil and Jordan, on a par with Mexico and Venezuela but below Bahrain, Israel and Tunisia.

Dr Mohammed Taymour, chairman of EFG-Hermes investment bank, said Egypt wanted "no less than Tunisia which is investment grade." He added: "I expect a higher grade from S&P when they come in the next few months to conduct a solicited rating."

However, Moody's points out that Egypt had to reschedule its external debt twice in the last 10 years while Tunisia avoided this route. In 1987 Egypt conducted a straight out restructuring and in 1991 it restructured and received partial forgiveness of its debt which has fallen to \$31bn this year from \$52bn in 1988.

Earlier this month, the Egyptian government signed a 24-month standby credit agreement with the IMF which cleared the way for the Paris Club of creditors to write off a third and final tranche of sovereign debt

worth about \$4bn agreed in principle after the 1990-91 Gulf crisis.

Mr Boutros Ghali said: "The real market value of Egypt's \$31bn external debt is actually more like \$20bn. Moody's could not grasp the strong foundation of our economic reforms and the rich diversity of our economy."

Inflation has been brought down to below 8 per cent this year from 19.7 per cent in 1991 and the budget deficit is down to about 1 per

The agency 'could not grasp the strong foundation of our economic reforms'

cent of gross domestic product from double digit levels in the early 1990s. The central bank holds a healthy cushion of \$18bn in foreign reserves, up from \$4bn in 1991 and economic growth is projected to reach 6 per cent this year.

Mr Arvind Subramanian, IMF representative in Egypt said: "To have a rating per se is important, because it signals Egypt's commitment to integrate itself into the world economy and willingness to abide by its rules."

Analysts believe that Egypt's sovereign debt rating was below its deserved level because Moody's had assigned an unsolicited and unpublished desk-rating of Ba3 and was then unwilling to raise it much higher even after the Egyptian government advised by Goldman Sachs and EFG-Hermes provided extensive new information for an on-the-ground study.

ILO seeks safer working for seamen

By Frances Williams in Geneva

The International Labour Organisation yesterday endorsed six new labour standards intended to improve the working conditions of the world's one million seafarers and reduce the toll of accidents at sea.

The ILO said more than 1,200 seafarers had died in shipping accidents in the last two years. In the first six months of 1996, twice as many lives were lost at sea than in the whole of 1995.

The new standards, which cover such issues as working hours, manning levels, health and safety, inspections, recruitment and repatriation, aim to combat the exploitation of seafarers in an increasingly globalised industry under pressure to minimise costs.

Growing competition has forced many shipowners to re-register their ships in so-called "open" registries which tend to be more permissive on taxation, safety, manning, licensing, inspection and management, the ILO says.

A much larger proportion of crews also come from developing countries, especially from Asia. In addition, newer vessels require fewer seamen but put more responsibility on those who remain. In 1950, a 12,000-ton oil tanker had an average crew of 40. Forty years on, a tanker 20 times as large may have only 20 men on board.

Mr Michael Hubbard of

Canada, chairman of the two-week ILO conference, said yesterday that about 80 per cent of all shipping losses and casualties were due to human error. This in turn was often the result of fatigue from long working hours and excessive pressure on crews.

The new standards would go a long way to reduce the fatigue factor, he said. Regularising hours of work and rest would prevent shipowners from reducing manning levels to the point where seamen could no longer do their jobs properly.

The revised convention on hours of work and manning specifies a normal working day of eight hours with one day of rest a week and a maximum working limit of 14 hours a day and 72 hours a week. An accompanying non-binding recommendation sets a minimum wage for able seamen at \$435 a month from January next year, a figure which serves as a benchmark for the industry.

Though ILO conventions are only binding on nations that ratify them, a 1978 convention on minimum standards for merchant shipping allows member states to inspect and require any foreign ship entering their ports to comply with basic norms.

The ILO conference yesterday expanded the scope of port-state inspections to include the new convention on working hours and manning, as well as arrangements for the repatriation of seafarers.

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NEWS: THE AMERICAS

Polls offer Dole little comfort

By Jurek Martin
in Washington

The most recent US opinion polls continue to offer no comfort to Mr Bob Dole, the Republican presidential candidate, with two weeks to go before election day. They also reveal a public largely uninterested or unmpressed with his persistent attacks on the ethical standards of President Bill Clinton and the Democrats, including the issue of campaign contributions from foreign sources.

Four polls give the president leads ranging from 15 to 22 points. It would be unprecedented for a candidate to overcome such a deficit so late in a campaign. A New York Times/CBS survey gives Mr Clinton 56 per cent, Mr Dole 38 per cent and Mr Ross Perot 6 per cent. Reform party 5 per cent. That represents a 5-point gain for the president since the previous poll, taken before last week's televised debate in San Diego. It found that only 42 per cent claimed to be familiar

with the controversy over foreign campaign donations and only 20 per cent thought it a "serious issue". Another 45 per cent felt it constituted "politics as usual". Mr Dole's trustworthiness, to which he constantly refers, is now ranked no higher than Mr Clinton's, dropping 7 points over the last two weeks. Mr Clinton's conduct in office was deemed no worse than that of his predecessors. The message from other polls was similar. A Harris poll gave Mr Clinton 54 per

cent, Mr Dole 38 per cent and Mr Perot 7 per cent. Two "tracking" polls, updated several times a week and therefore more volatile, were similarly discouraging for the Republican cause. A CNN/USA Today survey, conducted by Gallup, gave the president 55 per cent, Mr Dole 34 per cent and Mr Perot 6 per cent, while the split in an ABC News version was 53-38-5. The Dole campaign tried to put the best face on the polling numbers. Mr Nelson Warfield, his press secretary,

caustically observed that perhaps the CBS/News poll had "oversampled Indonesian billionaires", a reference to Democratic campaign donations said to have been received from that country's Lippo conglomerate. Campaigning in Michigan, Mr Dole appeared to be switching his message back to his tax-cutting economic plan. Of the polls, he said: "They go up and down, they can't all be right and they can't all be wrong. Probably some are in the middle."



Dole: putting on brave face

AMERICAN NEWS DIGEST

Output gains in Argentina

Argentina's industrial production in the third quarter was 9.8 per cent above that of the same period last year, marking the second quarter of year-on-year growth after four periods of deep recession. The monthly survey from FIEL, the respected economic think-tank, indicated the economy was accelerating out of recession, with most businesses predicting increased output in the final quarter. "The recovery is fairly evident, although one must remember it is being measured against the very low levels of last year," said Mr Osvaldo Kacaf, an economist linked with the Unión Industrial Argentina, which represents the country's large manufacturers. "It was surprising that the recovery was not interrupted by the change of minister," Mr Kacaf said, referring to the sacking in July of Mr Domingo Cavallo, former economy minister. However, production in September fell 3.7 per cent from the previous month, partly because of a 48-hour general strike that halted much industrial activity, according to FIEL. Demand also dropped back slightly in September, mainly as a result of a harsh austerity package announced by Mr Roque Fernández, the new economy minister, in August. Most independent analysts predict growth in gross domestic product of 2-3 per cent in 1996, following last year's contraction of 4.4 per cent. Mr Fernández revised downwards to 4 per cent his predecessor's estimate of 5 per cent growth for this year. *David Pilling, Buenos Aires*

Union accuses Bridgestone

The United Steelworkers of America yesterday stepped up its campaign against Bridgestone/Firestone, the Japan-based tyre maker, claiming it had abused US workers and environmental and health standards. It called for a "Don't Buy" campaign against the company. A union report accused Bridgestone of double standards by never laying off Japanese employees but illegally replacing striking workers at its US Firestone subsidiary. The union's campaign has been mounted internationally, a growing practice as labour seeks to confront the power of multinational firms. Mr Trevor Hoskins, Bridgestone spokesman, said that "if the USWA leadership wishes to continue squandering member funds with a very expensive campaign based on untruthfulness that is certainly its privilege". If the campaign succeeded in hitting production, the union's members would be among the first people affected, he added. The company's labour difficulties began in 1994 when it asked for extensive concessions from US workers, provoking a bitter strike. *Nancy Durne, Washington*

Caracas jail riot kills 30

A riot and fire which erupted at a jail in Caracas yesterday left more than 30 inmates dead, Venezuela's justice ministry said. Mr Antonio Malval, the ministry's director of prisons, said that shortly after an early morning roll call at the prison, which houses 1,700 inmates, there was a disturbance in a cell block. The National Guard fired tear gas to disperse the inmates and a fire broke out. The jail, located in the city's El Paraíso neighbourhood, was only built for 1,000 inmates, Mr Malval said. *AP, Caracas*

Nicaragua land claims likely to widen the political divide

Nicaragua's presidential election on Sunday marked a return to bipolar politics in a country that has been run for six years by a fractious centrist coalition. Mr Arnoldo Alemán of the rightwing Liberal Alliance was expected to be declared victor yesterday, after securing about 48 per cent of the vote against 39 per cent for the Sandinistas' Mr Daniel Ortega, a former president. Mr Alemán, who needed 45 per cent of the vote to avoid a run-off election, is expected to take office on January 10 for a five-year term. Mr Ortega was still demanding a probe into alleged irregularities and had not ceded defeat yesterday morning. However, independent observers pronounced the elections free and fair.

Mr Alemán has a confrontational style and there will be social, political and moral conflict," said Mr Vargas, who added that Mr Alemán was virulently anti-Sandinista when he was mayor of Managua. Ms Miriam Arguello of the Popular Conservative Alliance, one of the losing 21 presidential candidates, said: "I don't know if there will be confrontation, the future will tell its own story. But what I do know is that the country has been completely polarised by the vote." According to Mr Carlos Fernando Chamorro, another political analyst, Mr Alemán's stint as mayor of

the capital in the early 1990s still left him "an enigma in many areas". One of the most potentially explosive issues on the new agenda is Mr Alemán's election promise to satisfy all those whose property was confiscated during the Sandinista years. This will require reform of painfully negotiated compromises which resulted in new property legislation last December. Mr José Ezequer Taboada, president of the central bank, commented: "It is impossible. He will not even get 42m."

Beyond the property issue, the Liberal Alliance is pre-disposed to follow the lead of the IMF-inspired structural adjustment programme. This policy is credited with stabilising runaway inflation and laying the foundations for three years of economic growth. But with unemployment and underemployment of more than 50 per cent, the big issue is jobs. Mr Alemán's main economic adviser, Mr Noel Ramírez, is a likely candidate to take over from Mr Taboada at the central bank. He favours a tight check on public spending as well as private investment as the motor for job creation. Although the main business organisations voiced a preference for the Liberal Alliance just before the elections, the local private sector is not completely comfortable with Mr Alemán. One reason is that his close ties with the Cuban community in Miami worry some local business families who fear they will be deprived of old privileges and lose out on new ones.

Johanna Tuckman on the repercussions of an expected rightwing win

"Ortega, like Felipe González for the Spanish Socialists, was the best option to lose with... He kept the Sandinista vote together and reduced the size of defeat." The self-proclaimed victor of the contest called on Sandinistas to join him in "bringing progress and change without violence to Nicaragua", but many fear a campaign against them.

Cuba recovery hopes hit hard by hurricane

Cuba yesterday said Hurricane Lili, which battered eight of the island's 14 provinces last week, had dealt a blow to economic recovery efforts by damaging food production, export crops and housing. "The effects are serious," Mr Ibrahim Ferradaz, foreign investment minister, said after briefing diplomats on the effects of the hurricane, the worst to hit the island in recent years. He said the damage was compounded by the fact that Cuba was still struggling to emerge from five years of severe recession, triggered by the collapse of trade and aid ties with the former Soviet bloc. The island is already facing a balance of payments squeeze caused largely by rising costs of essential imports. A preliminary damage report handed to foreign ambassadors said Lili had "wiped out" most farm crops in eight provinces. More than 21,500 hectares of bananas, a food staple for Cubans, were destroyed and more than 38,000 hectares of other crops damaged. Upwards of 656,000 hectares

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NEWS: WORLD TRADE

WTO praises reforms in NZ

By Frances Williams in Geneva

New Zealand was yesterday held up by fellow members of the World Trade Organisation as a shining example of trade and economic liberalisation for others to follow.

In a highly complimentary report on New Zealand's trade policies and practices, which was endorsed by trading partners yesterday, the WTO secretariat said the country's bold economic reforms had begun to pay "substantial dividends".

"Trade liberalisation, privatisation and domestic deregulation have transformed New Zealand's economy from one of the most heavily protected and regulated into one of the most market-oriented and open in the world," the WTO said.

Since the reforms began in the mid-1980s, New Zealand had halved unemployment to 6 per cent, cut annual inflation from around 15 per cent to 2 per cent and turned a budget deficit equivalent to 9 per cent of gross domestic product into a fiscal surplus.

The report noted that economic growth had averaged 4 per cent since 1993, adding that the reforms were estimated to have increased New Zealand's growth potential by about 1 per cent a year.

Subsidies to the agricultural sector, which accounts directly and indirectly for a big chunk of New Zealand's exports, have been slashed from 3.8 per cent of GDP in 1984 to 0.1 per cent in 1994. Support for farmers is the lowest in any OECD country.

However, in one of the few notes of criticism, the WTO report said much of New Zealand's agricultural exports were still subject to licensing controls operated by statutory marketing boards, some with monopoly powers.

The economy would benefit from easing or eliminating these marketing restrictions and from removing remaining tariffs, according to the WTO secretariat.

Road to Vietnam still bumpy ride

By Jeremy Grant in Hanoi

Foreign investors hoping for an easier ride in Vietnam, where legal potholes are many and success stories few, are likely to be in for a disappointment.

For months, Vietnamese officials have hinted at radical changes to be made to the four-year-old foreign investment law that would cut red tape and clarify confusion over mortgages and land use rights. The country urgently needs to reverse declining investment figures. Pledges amount to \$2bn but commitments this year are expected to be \$6.5bn, down from \$7.5bn last year. Economists estimate only about a quarter of total commitments has been disbursed. Significant changes, how-

ever, are not on the agenda, according to lawyers who have seen the final draft of a revised foreign investment law, expected to be passed soon by the National Assembly. Final drafts usually make it on to the statute book unaltered in Vietnam.

Officials have watered down earlier drafts that included some encouraging changes, the lawyers say. "What they have given with the left hand they have taken away with the right," said one.

Instead, Hanoi will probably only tinker with the law. For example, it is expected to ban wholly-owned foreign projects in power generation, the manufacture of telecommunications equipment, and in airports and ports. But very few investors are likely

to consider such investments anyway.

Also, all foreign projects will have to be insured with Vietnamese insurance companies. This is unlikely to cause problems as the risk will automatically be reinsured offshore, lawyers say.

Wholly-owned ventures in insurance, banned in earlier drafts, will be allowed.

Observers say the main reason for the apparent dilution of early proposals is reluctance by officials to give concessions to foreign investors at a time of creeping political conservatism and lingering doubt about the role of foreign investment in the communist-run country.

Conservative figures, particularly from the defence and internal security forces,

gained ground at the Communist party's five-yearly congress in late June. They have spearheaded criticism of the perceived dominance of foreign over local businessmen. Many Vietnamese

businessmen, too, are sensitive about the inability of their cash-strapped companies to contribute much equity to foreign joint ventures. Most joint ventures are split 70/30 in favour of the foreign side.

Local newspapers cover the issue regularly almost as a point of national pride. "Why should we always be satisfied with a stake of 30 per cent or less in joint ventures' capital... without joining capital together to make up a governing stake of 51 per cent?" asked Mr Tran Du Lich, a National

Assembly deputy from Ho Chi Minh City, in the Saigon Times Daily.

However, some observers point out that changes to the foreign investment law are less important than a thorough overhaul of the environment in which they are implemented. Part of the problem is Vietnam's enthusiasm for lawmaking. An average of between 30 and 40 laws and decrees are issued weekly by ministries, the central bank and the government.

The effect of this often overlapping legislation is confusion and repeated disruption to business plans. "You can tinker around with the law as much as you like but what people are crying out for is more consistency," said a second foreign lawyer.

Ukraine flexes its arms muscles

Kiev is courting new clients in crowded weapons market, writes Matthew Kaminski

Ukraine's need to revive its arms industry

Export deliveries of conventional weapons*

Trend-indicator value expressed in \$m at constant 1990 prices**	1992	1993	1994	1995
Russia	2,841	3,831	982	3,905
Czechoslovakia***	213	267	371	328
Poland	nil	1	117	201
Ukraine	416	129	107	74

* Excludes small arms, ammunition, light artillery & non-lethal military equipment
 ** Figures are not real flows of money but are based on the Siplri index used to aggregate data for comparison of trends between countries over several years
 *** 1992 refers to former Czechoslovakia, 1993-95 to Czech Republic

Source: Siplri Yearbook 1996

The Soviet war machine used to keep two out of five Ukrainian factories busy. Now Ukraine's nearly bankrupt military industrial complex, the second biggest in the former Soviet Union, is courting new clients in an already crowded world arms market.

The latest United Nations arms registry shows Ukrainian arms exports are on the rise, reversing the decline of the past four years. "Ukraine is moving into the big time," says Ms Natalie Goldring of the British-American Security Information Council in Washington.

Other former Warsaw Pact members have made similar forays into the market. Russia re-emerged in 1995 as an important global weapons supplier, its share jumping from 4 per cent to 17 in a year.

Ukraine would like to follow. It inherited a third of all Soviet military plants, but its recent sales drive did not come to notice until late July when Pakistan bought 320 T-80UD tanks for \$580m - the largest deal Ukraine had ever struck.

It remains unclear, however whether the country is really emerging as an arms supplier in the same league as Israel or South Africa, considered second-tier exporters after the US, Britain and Russia. Its main products are tanks, transport aircraft, ships, and mis-

siles and missile guidance technology. These are all areas where competition is fierce.

Ukraine can still break in, believes an analyst in Kiev. "It's got a captive market for spare parts in the former Soviet Union and the Third World. They're very price competitive, too."

Although former client states in Africa are not buying much, Asia remains a good customer. Ukraine last year sold four An-32 military transport aircraft, made at the huge Antonov plant near Kiev, to Sri Lanka, and 300 ten-ton trucks to India. The previous year it shipped 56 air-to-air missiles to China and performed well in munitions, according to the 1995 UN Register of Conventional

Arms. One analyst put total exports at \$10bn last year. Possibly its greatest strength lies in its missile and missile guidance facilities at Kharkiv and Dnepropetrovsk, both industrial cities in the east, which are considered among the best in the world. The government also insists it is strengthening its legal base to fulfil all international obligations on the export of missile technology.

Conversion of military plants has been only partly successful. Shipbuilding and chemical plants have a future in a free market and 80 per cent of production at Yuzhmash in Dnepropetrovsk, the world's largest missile factory, has a peaceful application. For instance,

it is providing rockets for Sea Launch, a new commercial satellite launch venture that brings together Ukrainian, Russian, Norwegian and US companies.

However, Ukraine's weak economy - and the lack of attention paid to restructuring its big industrial companies - both drives and hinders its promotion efforts in the world's arms markets. "Arms sales are a good way out for bankrupt companies," says Mr Digby Waller, defence economist at the International Institute for Strategic Studies in London. He considers Ukraine's large Pakistani deal as atypical. "I wouldn't expect them to maintain that presence." To succeed in the long term Ukraine must overcome sev-

eral challenges: for example, the strained relationship between lead contractors and sub-contractors, now that the latter are spread across the 15 new countries created when the Soviet Union collapsed.

As far as the Pakistani deal was concerned, says a diplomat, the Ukrainian government felt confident that it could provide the necessary sovereign guarantee because many of the tanks had already been built.

The rest of the order is to be filled over the next four years. The Kiev government is now negotiating with Russian sub-contractors which provide electronics and sights for the T-80UD.

Other producers have sought formal alliances. The latest model of Antonov transport aircraft, the An-70, is being developed jointly by Ukraine, Russia and Uzbekistan. But these countries are inexperienced in creating industrial consortia.

Another formidable challenge is to improve marketing and service. Ukraine's two arms trading agencies, Ukrimash and Progress, are regarded by some in the arms trade world as incompetent. "So much kit is lying around" that exports should be much higher, says the analyst in Kiev. "There's too much stealing going on", even though "they've greatly improved their export control techniques."

WORLD TRADE NEWS DIGEST

Mexico presses cement dispute

Mexico has warned that it may challenge US anti-dumping action on its cement in the World Trade Organisation. The warning came after the US again blocked adoption of a 1992 report by the anti-dumping committee of the WTO's predecessor body, Gatt, that the US broke fair trade rules in imposing the duties.

The panel said the US should return all anti-dumping duties collected on cement since they were imposed in 1990, but Washington has never accepted or implemented the panel verdict.

For two years Gatt's anti-dumping committee has operated in parallel with the WTO, primarily to resolve the remaining outstanding disputes, but it is due to be wound up at the end of December.

Mexico said yesterday it reserved the right to take the case to the WTO, whose tougher dispute settlement rules do not give member states the right of veto.

In another anti-dumping case left over from the Gatt, the European Union yesterday continued to block a 1995 panel report that said it wrongly assessed duties on Japanese audio cassettes. Brussels has since rescinded the duties but has refused to adopt the report on the grounds that it is now in the process of revising its anti-dumping rules. Japan said yesterday it might call a special meeting of the Gatt anti-dumping committee in a last attempt to secure adoption. Frances Williams, Geneva

Vietnam studies refinery plan

State oil agency PetroVietnam and six foreign companies have finished a feasibility study for Vietnam's first oil refinery, industry officials said yesterday. The report will be submitted to the government for approval next month, part of a tight official timetable that sees the 130,000 b/d refinery, expected to cost \$1.3bn, completed by 2000.

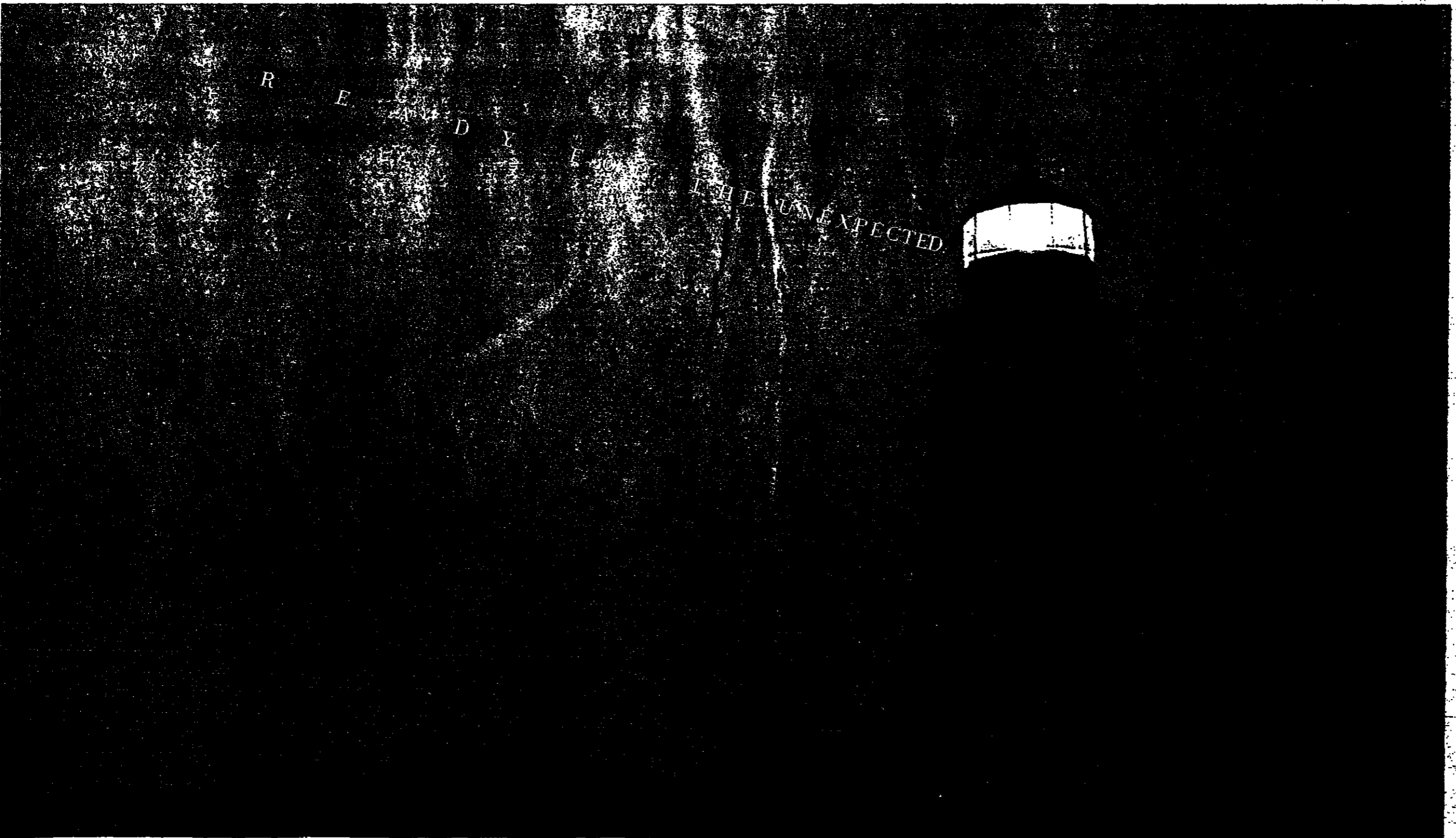
Hanoi said last year it needed a refinery to reduce reliance on imports and cut its fuel bill, despite signs of refining overcapacity in the region. Total of France pulled out of the project, saying the remote coastal site at Dung Quat was too far from Vietnam's offshore oil fields to be economically viable. The area's poor infrastructure was also cited as a serious hurdle.

PetroVietnam and a consortium led by LG Group of South Korea hold 30 per cent in the feasibility study, which began in March. Stone and Webster of the US has 3 per cent of LG Group's share. A further 30 per cent is shared by Petronas of Malaysia and Conoco of the US, with the rest held by two Taiwanese concerns, Chinese Petroleum Corp and Chinese Investment Development Corp. However, the project cannot go any further until all or some of the partners agree to form a joint venture, itself impossible before all parties agree on a financing formula. Jeremy Grant, Hanoi

F. L. Schmidt, the Danish cement milling equipment group, has signed a DKr220m contract with Indonesia's P T Semen Baturaja to upgrade the state-owned cement plant on the island of Sumatra. The modernisation will raise capacity from 1,700 to 4,300 tonnes of cement a day. Hilary Barnes, Copenhagen

Hughes Network Systems, a unit of Hughes Electronics of the US, is close to completing a \$15m-\$20m contract with the municipal telecommunications company of Vietnam's capital city, Hanoi Post & Telecommunications. Under the contract, Hughes would install about 17,000 telephone lines. AP-Dow Jones, Ho Chi Minh City

Sasol, the South African synthetic fuels and petrochemicals producer, said yesterday it had awarded a \$410m (\$89m) contract to Japan's Fitchi Zosen and Marubeni to supply seven synthetic fuel reactors. Four of the reactors will be the biggest in the world, each weighing 1,600 tons. AP-Dow Jones, Johannesburg



One of the potentially most unsettling challenges for business comes under the label of "Change". A large corporation would surely love only to deal with the kind of

changes it initiates itself. Unfortunately, it can also fall victim to unwanted changes. Political turmoil, new regulations, competitors' creativity, currency fluctuations, cli-

matic excesses - even in the best of times they're part of management's headache. Running wild, they can threaten a company's existence. To help you handle your risks, we

have instituted the Account Team: an internationally experienced expert in risk management leads a group of insurance, financial and technical specialists. This team is dedicated to your industry and will ensure continuity of service for your company. You'd expect that from a global leader who's an expert in change. Both wanted and unwanted.



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Information management • Vanessa Houlder Warehouse parties

Companies are welcoming customers and suppliers to their databases

ShopKo Stores, a discount department store chain based in Great Bay, Wisconsin, is about to embark on a pioneering experiment with its suppliers.

From December, its suppliers will be able to gain access via the Internet to its "data warehouse" - a database designed to assist decision-making - to analyse product sales.

They will be able to log on to ShopKo's Web page and use standard Web browsers to search ShopKo's "market basket" data. That will allow them to analyse the combinations of products bought by individual buyers and test the effectiveness of promotional campaigns.

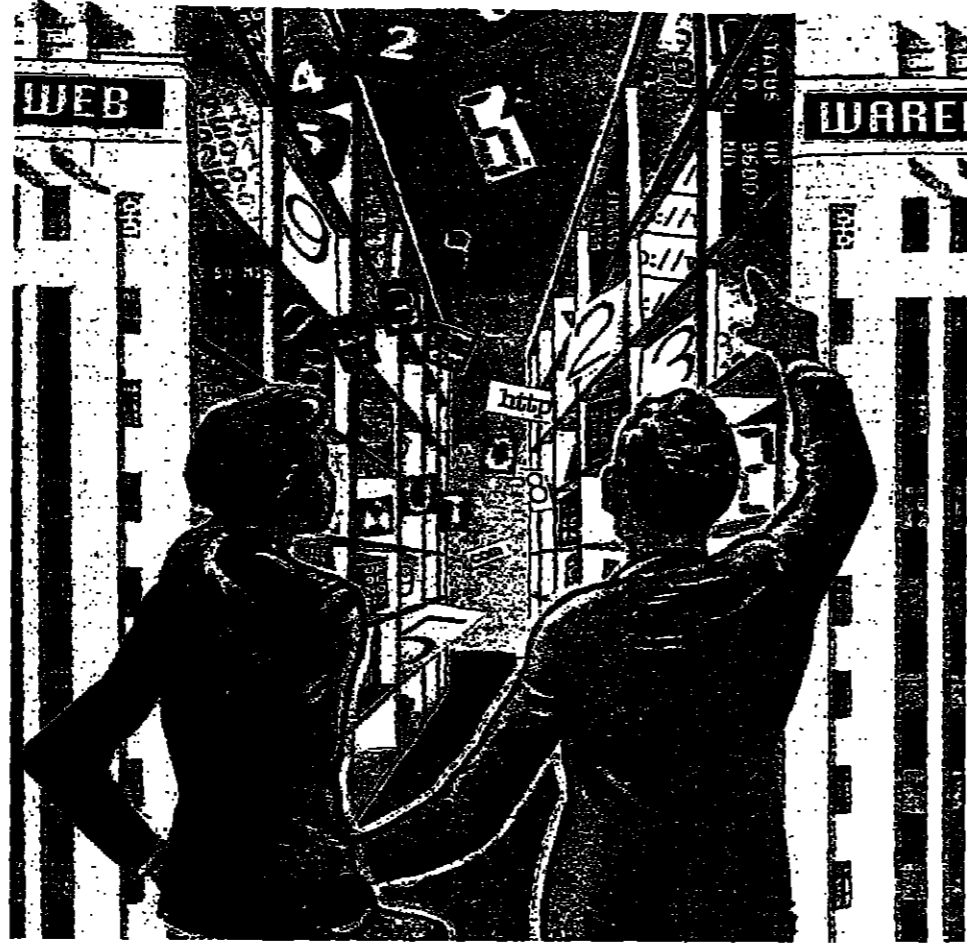
"We believe it will be a win-win situation," says Jim Tucker, chief information officer of ShopKo. "If our suppliers understand our customers' behaviour better, it helps them and it helps us serve our customers better."

Internet-based applications are the latest trend in the rapidly evolving data warehouse market. Although data warehouses were first developed in the early 1980s, there has been a surge in their popularity over the past few years, as a result of improvements in technology and the increasing need for managers to gain rapid access to information.

Data warehouses make it easier to access and analyse information because they bring together data from a number of systems that support business functions. They arrange the information in a way that makes it easy to analyse, using such techniques as data-mining, data visualisation and desktop mapping.

The current dramatic rise in interest in data warehousing is due to widespread recognition that, for once, a technical solution is meeting a real and widespread business need, says Ovum, the research group, in a recent report on the data warehouse. It predicts that the proportion of medium-to-large companies with data warehouses will rise from 30 per cent to 80 per cent over the next five years.

The increasing familiarity with data warehousing has allowed suppliers and companies to focus on a new issue: how to make them accessible to a greater number of potential users.



which it describes as "consumerising" the warehouse. "Many corporations have a vast amount of information which they have spent money accumulating, but they have not been able to distribute it. The Web is the perfect vehicle for it," says Stewart Holmes, MicroStrategy's UK country manager.

The advantage of this approach - which has been dubbed "Web warehousing" - is its cost-effectiveness. The individual user only has to know how to use a standard Web browser, which is relatively cheap and simple to run, leaving IT specialists to manage the complex software.

More companies are likely to see benefits in opening up their warehouses to their employees, suppliers and customers. MicroStrategy thinks that they could go even further. It argues that many businesses, such as market research companies, credit card issuers, telecommunications companies, banks and insurance companies have accumulated demographic data that would be of interest to other companies in planning their sales and marketing.

Those companies could allow other companies to access their data warehouses through the Internet. By charging for its use, they could turn a cost centre into a profit centre, it says.

Axcion, an Arkansas-based information database service provider, has taken a

step in this direction, by allowing its clients to access its data remotely. "It will provide a more cost-effective access to large organisations with remote users," says Dave Wilson, business unit executive.

Wilson notes, however, that Axcion is careful about which companies receive its data in this way. It would not distribute data over the Web without vetting the recipients, he says.

The question of how widely data is distributed raises some delicate issues. Consumers may be sensitive about data becoming more widely available: in the US there have been moves to tighten regulations on how consumer data is used.

More generally, companies are nervous about the prospect of making corporate data available over the Web, because of the risk that it would allow competitors to gain access to strategic information.

"One of the challenges is that there is very sensitive data, which you may not want people to see," says Mel Ireland, manager of consumer relationship management solutions at NCR, the computer company.

"Security is certainly an issue which should be treated seriously," says David Wells of Ovum. But he believes that it can be solved by careful software design.

He draws a distinction between the type of corporate information that may be freely disseminated inside or outside the organisation, and more commercially sensitive data, such as breakdowns of product sales, which should only be accessed by a limited number of employees. The security measures needed for more confidential information would add considerably to the cost of the Web warehousing, he says.

Another issue that could hinder the take-up of Web warehousing concerns con-

gestion on the Internet. Users of a data warehouse would quickly become frustrated and disillusioned if it proved difficult to gain access to the Website.

But suppliers believe the potential benefits of opening up data warehouses through the Net will outweigh their drawbacks. Many have already designed technology that will allow companies to integrate their data warehouses with the Web.

The applications that are available or becoming available include MicroStrategy's DSS Web, Hewlett-Packard's OpenWarehouse Web initiative and IBM's Web-integrated data-mining product which is likely to become available next year.

In addition to allowing large companies to mine their data warehouses with Web browsers, IBM has proposed a service for smaller companies that cannot afford to do so. It would provide a complete data warehousing system. They will be able to use warehouses hosted by IBM, fed by data sent to and over the Internet.



Eagle Eye • Louise Kehoe Enter a cybersleuth

With so many tools available for tracking people on the Net, it cannot be long before they are used routinely for references

I have become an Internet sleuth. It all started a month ago when my college-age daughter needed a new flatmate. Posting "room for rent" notices in Internet newsgroups and Yahoo's classified section produced a steady stream of inquiries, many of them from young people joining local software companies.

Spurred on by the prospect of paying the rent for the vacant room, I eagerly took on the task of checking out these applicants. Since credit reports do not tell much about a 21-year-old, I looked again to the Net.

Finding these young people on the Internet and learning about their lifestyles proved remarkably easy. One young man appeared promising until I read his personal Web pages. Scattered with thinly veiled allusions to drugs, the pages provided new, and not encouraging, insight.

While in the investigative mode, I searched for newsgroup messages posted by some of the applicants and uncovered interests that few people would share with a prospective landlord.

but, but also a map - in case your Internet friends and foes need directions to your front door.

Yet I suspect that much of the opposition to e-mail directories is motivated by a desire to maintain the quasi-anonymity of cyberspace. I have little sympathy for those who hide behind pseudonyms to send messages they would not have the courage, or stupidity, to deliver in person.

Search tools may even help to clean up the Internet by bringing it home to users that they are as much responsible for the words they type into an online discussion group as those that they express elsewhere. One can only wonder how many of the bizarre Internet newsgroups would exist if participants realised that their true identity and address is not difficult to find.

To date, the privacy debate has focused primarily on each other's networks. The goal is to provide local access numbers for travellers. To date, i-Pass has signed up Internet services in some 500 cities. Providers are expected to begin rolling out the service in the next few months.

which can now be searched and linked to individuals.

How long will it be before an Internet check becomes part of the process of getting a job or a loan?

You are on the road. Whether it is Bangalore or Birmingham, you are a long way from home and office. So how do you pick up your e-mail? Even assuming that you crawl under the hotel bed and figure out how to plug your modem into a foreign phone jack, the telephone costs of calling your Internet service back home may be prohibitive.

This is an idea whose time has come. E-mail is now an essential form of business communication. Local access, wherever you may be, would be a big advantage.

"channels" that will automatically be updated on their computer's hard disks at predetermined intervals. PointCast, which pioneered the Internet broadcast approach with its news services, has already proven the concept. With its automatic updates of news on selected topics, PointCast is a big time-saver. The drawback is that it may not carry all the news services you want. Castanet, in contrast, enables any Web publisher to become an Internet broadcaster. Marimba's founders imagine channels carrying global interactive games, real-time sports-casts, programs to automatically alert you to news relating to investments and Internet soap operas.

Does this mean that eventually there may be thousands of channels on the Internet? If so, the limited storage capacity of most PCs could force users back into the search and download mode. Alternatively, we may become far more selective about the services we choose to access.

This technology could nonetheless change radically the way information is published on the Internet. Already Marimba is beginning to look like the next Netscape. I have a feeling we will be hearing a lot more about this little band of programmers.

I have little sympathy for those who hide behind pseudonyms to send messages they would not have the courage, or stupidity, to deliver in person

Marimba, an eight-month-old software business formed by four of the developers of Sun Microsystems' Java programming language, is striking a chord with Internet publishers.

What are your views on Internet privacy? Are the white pages directories giving away too much information? Should snoops be able to search your newsgroup messages? Are Website operators tracking your activities? Join me in the new Eagle Eye discussion group on Ft.com, the FT Web site, at <http://www.ft.com>. Louise Kehoe can also be reached via e-mail at lkehoe@ix.netcom.com

presses dispute

refinery plan

Shopping while you surf

Shopping while you surf

Setting up shop on the Internet is not the most appealing prospect for most retailers, as the first stores to move online discovered. Not only is the market small, but the costs of setting up secure credit-card software were prohibitive. However, in the past month, off-the-shelf software and services have cut this cost from almost \$500,000 to under \$3,000.

Retailers will soon have to go virtual as Internet outlets drop in price, says James Mackintosh

costs of more than \$675,000, while the total market was worth only \$500m. But Forrester estimates it will be worth \$6.6bn by 2000, and others are even more bullish. The new services are possible because of links being created between service providers such as iStar, banks, and software companies such as Open Market producing programmes which simply plug into banks' systems.

Richard Nuttall, Pipex's director of electronic commerce, estimates that a small business can get a complete Website designed and linked to National Westminster Bank for under \$3,000. He points to Trafford Software, which will be the first company to adopt Pipex's service. A start-up selling an encryption programme, the company was looking for a distribution outlet and decided to use the Internet because of the low entry cost. "They can focus on designing and building software which is what they do best and we can help

them with all the back office functions," Nuttall says. But in the US and Canada, services to small businesses joining the Net will go beyond the back office, with AT&T giving the online shop free advertising. AT&T is also trying to overcome customers' worries about giving out credit-card details online: holders of its credit and phone cards are guaranteed against up to \$50 loss from online fraud. In Canada, iStar will take over not only sales and advertising but, through its link with the Canada Post Corporation, distribution as well.

World Telecommunications - New Alliances for a New Era. Hotel Inter-Continental, London, 2 & 3 December 1996. The 1996 FT World Telecommunications conference, the 16th in the series, will focus on the rapid growth of strategic alliances within the telecommunications industry and between telecommunications, IT and media companies.

ARTS

Television/Christopher Dunkley

The insidious formula system

Television is now so awash with formula drama - popular fiction series constructed to sets of specifications governing everything from length to location - that it is a bit of a shock to come across anything else.

Rhodes to life? Do you have the foggiest idea what is going on? The trouble seems to be that instead of having the interests, instincts and skills of a dramatist at its centre, Rhodes springs from the passions of a journalist.

anything less like formula drama than *Loathing*. BBC2's dramatisation of Henry Green's novel from the 1940s, set in wartime Ireland, is an episode of *Upstairs Downstairs* written by Dennis Potter, an irresistible combination.

perhaps this was one of those literary adaptations which win the approval of those who have loved the books because the TV versions remain so "faithful".

Unhappily the much admired *Prime Suspect* series is now looking pretty much like formula drama, too. This is partly because, having helped invent the more-macho-than-men female-detective-with-wimpy-in-tow stereotype it now looks awfully like the clones which followed it.

when you have 90 minutes of good material, you begin to look slow and even risk being boring. Oddly enough this particular production, *Prime Suspect*, also suffered from the sort of prescriptive journalism seen in *Rhodes*.

Thank heavens for Bernard Shaw. Some plays today still seem to present women as if in the era before Ibsen's *A Doll's House* (1879) women whose first duty is not to themselves but to their husbands and children.



Douglas H. Jeffrey

Camp: Maggie Steed and Neil Stacy in 'Mrs. Warren's Profession' Theatre/Alastair Macaulay

Shaw - with subtexts

London's new production of this play is directed by Neil Bartlett, artistic director of the Lyric Theatre, Hammersmith. Thanks to Shaw - whose sheer craft does so much to teach actors how to play him even now - Bartlett's staging is a great, and heartening, improvement on his last *Sweeney*, which I reviewed last month.

and it is awkward how much Maggie Steed's Mrs Warren, both tough and mannered, looks and sounds like a female impersonator. Gruff-voiced, she uses a humming tremolo on her vowels, turns her final consonants into extra vowels "until she died (-der)" - and sounds like some English working-class Mae West, but without the zest or the menace.

der occasionally about Vivie's sexual orientation, too. Most of Steed's performance is good; I especially admire the way she plays the whole role with full emotion but without once raising her voice.

and Gregor Truter, minimising the callow jollity of young Frank Gardner, Vivie's suitor, becomes the most affecting character onstage. As his ecclesiastical father and as Mrs Warren's business partner, John Quentin and Ian Gelder lend strong, well-paced playing.

But Shaw carries us over all these blips. No, *Mrs Warren's Profession* is not a great play - it is too schematically locked into dialectic to be great - but, like so many Shaw plays, it is far more engrossing than many that are. Bartlett is a merchant of camp, and it is awkward how much Maggie Steed's Mrs Warren, both tough and mannered, looks and sounds like a female impersonator.

der occasionally about Vivie's sexual orientation, too. Most of Steed's performance is good; I especially admire the way she plays the whole role with full emotion but without once raising her voice. But it would be better if her butch/camp ways did not distract us into subtexts that are not Shaw's but Bartlett's.

Anybody could see the faults of this production, but in truth they hardly matter. Both cast and audience are caught up in Shaw's play.

Lyric Theatre, Hammersmith, London W6.

Theatre/David Benedict Difficulty with Dietrich

"Love's always been my game / Play it how I may / I was made that way / I can't help it"

the self-styled "Queen of Ajax" begins by kneeling on a fur jacket to scrub down her dressing room. The play proceeds through the course of her preparation for the evening's performance, but despite some dove-tailing of songs to reflect on her past, present and future, attitudes and reminiscences are trotted out at random and Gems never solves the problem of the bio-play: how to dramatise all the exposition.

too in love with the subject. Sean Mathias directs with kid-gloves on, stopping short of allowing his star to really let rip in her moments of anger.

I am common with almost every public remark she made, the sentiment behind Marlene Dietrich's signature cannot be trusted. Fashioned (in every sense) and, most importantly, lit by Josef von Sternberg, the essence of her tantalising, insolent screen persona was sex, not pure and most definitely not simple.

Dietrich barks, "You know what to do at curtain-down?" "Yes," replies her efficient personal assistant, who nevertheless has to stand there and be told while Gems fills in the audience. The gifted Lou Gish is wasted in this woefully underwritten role, which is there to nod towards Dietrich's lesbianism and to act as a sounding-board. There is even less dramatic function behind the role of her silent, elderly dresser, other than to illustrate Dietrich's violent mood swings from generosity to imperiousness.

At the Oldham Coliseum until Saturday, then on tour.

Concert A cracking 'Façade'

I f not exactly an unsung hero of British music (he has recording awards to endorse his special gifts), conductor Vernon Handley is not sung enough. His substitution for the indisposed Andrew Davis in the current South Bank mini-festival devoted to William Walton guaranteed a cracking performance from the BBC SO in last week's little and large programme, the Sinfonia Concertante and Second Symphony followed by the deceptive soufflé of *Façade*.

linguistic curlicues and Corinthian clusters of images, and even Stevenson devotees were apprehensive as she faced the challenge of highly-wrought artifice.

dish John Major for the tra-la-lala-las of "Polka" (funny and unexaggerated) and rattled out the patter of "Old Sir Falk" like a machine-gun. Throughout, the conductor seemed more attentive to the players than the speakers, doubtless adding to the tension of performing under the eye of the composer's widow, herself something of a specialist in the work.

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FINANCIAL TIMES COMPANIES & MARKETS

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IN BRIEF Lagardère in TBS deal with Daewoo

Lagardère of France and Daewoo of Korea will share control of Thomson's digital television division...

Tenneco to take \$400m charge

Tenneco, the US conglomerate, is to take a charge of up to \$400m to cover the cost of spinning off its Newport News Shipbuilding division...

Marlboro strength drives Philip Morris

An 11 per cent increase in sales of its top-selling Marlboro cigarettes helped Philip Morris...

Pasminco warns on profits outlook

Pasminco of Australia, the world's biggest zinc producer, warned it would have difficulty matching its 1995-96 profits of \$40.8m...

Reckitt & Colman to hand back \$152m

Reckitt & Colman, the UK maker of household products, proposed a one-off dividend of \$5.65p a share worth \$152m...

Table with 3 columns: Company Name, Share Price, Change. Includes ABB, AHP, AVX, Abbey National, Abitibi-Price, Aga, Air Liberté, Alestra, American Brands, Barrick Gold, Bayerische Landesbank, Bell Cablernet, Bhp Minerals, Bridgestone, Bristol-Myers Squibb, British Airways, C&W, Ciba, Daewoo, Deasim-Bertz, Deutsche Telekom, Digital Equipment, Eli Lilly, Epeo, F.L.Schmidt, Federal Farm Credit, Fiat, G.N. Telecom, General Re, General, Goldman Sachs, HKS, Handelsbanken, Hitachi Zosen, Hughes Electronics, ICICI, Inco, KPN, Kao, Kimberly-Clark, Lagardère, Wolsley.

Market Statistics table with columns for various market indices and their values.

Chief price changes yesterday table with columns for various commodities and their price changes.

Nichiei Finance files for bankruptcy

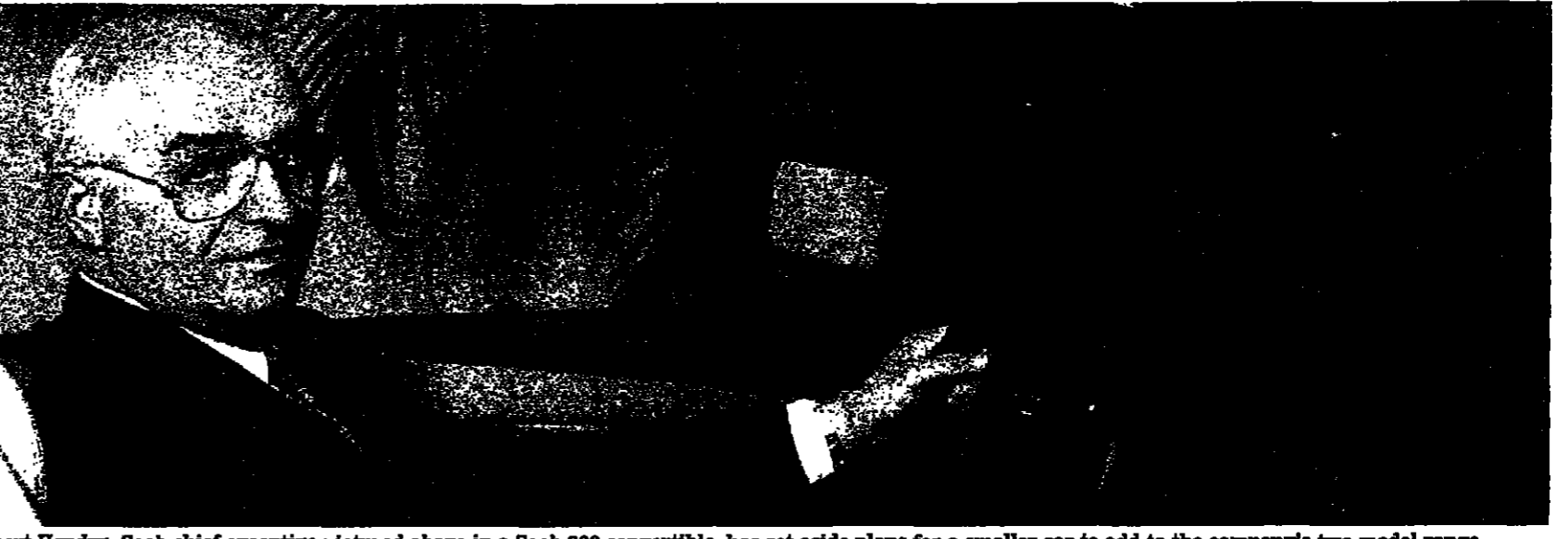
Nichiei Finance, a Yokohama-based finance company, yesterday filed for bankruptcy with liabilities of ¥961.4bn (\$8.8bn)...

debts were less than a third of total liabilities, but the fiasco is a reminder that Japan's financial system is littered with unexploded bombs...

They said yesterday they were discussing how to account for the losses. Nics Nichiei, Nichiei Finance's parent, had its shares suspended yesterday...

Saab scraps plans for small car

Saab Automobile, the struggling Swedish carmaker which is managed and half-owned by General Motors of the US, has shelved plans to extend its model range...



Robert Hendry, Saab chief executive pictured above in a Saab 900 convertible, has set aside plans for a smaller car to add to the company's two-model range

Mr Robert Hendry, the GM executive who took over as Saab chief executive in August, has set aside plans to produce a smaller car to add to the basic two-model range...

Mr Keith Butler-Wheelhouse, Mr Hendry's predecessor who is now at the UK's Smiths Industries, said Saab would need to invest in a third, smaller model to achieve the big volume increase needed for long-term profitability...

Saab is also working to maximise cost savings through its links to GM. Mr John Lawson, motor industry analyst at Salomon Brothers in London, said it was realistic for Saab to achieve volumes of 150,000 based on two successful models...

Telekom debts 'offer tax efficiency'

Concern about Deutsche Telekom's high debt levels may be misplaced because the debt is surprisingly tax efficient, analysts at BZW, the investment banking arm of Barclays Bank, said yesterday...

However, they argue that on key indicators such as dividend yield, Deutsche Telekom compares badly with rivals including British Telecommunications and the Dutch group KPN. Investors would do better to buy stock in these companies and persuade their 'management to gear up by paying extra dividends, buying back stock or other progressive financial measures'...

Digital plunges into red in first term

Digital Equipment reported much wider than expected losses for its first fiscal quarter, raising concerns about the computer group's ability to restart its stalled turnaround...

blamed the shortfall on the disruptive effects of a sales-force reorganisation during the quarter. The reorganisation was necessary, he said, to increase direct contact with customers. He acknowledged that the changes 'took longer and were more difficult to implement and more distracting to the sales force'...

Strong US sales help SmithKline lift profits 20%

Growth in drug sales, particularly in the US, helped SmithKline Beecham, the UK's second-largest pharmaceuticals company, increase third-quarter pre-tax profits 20 per cent to \$74m (\$58.4m). Sales rose 15 per cent to \$2bn, with trading profit growing 16 per cent to \$294m. The third-quarter dividend is 4p a share, up from 3.2p. SmithKline said operating margins had been maintained in spite of a 25 per cent rise in spending on research and development...

£125 million Management Buy-In

Advertisement for The Stationery Office, featuring a portrait of Jan Leschly and details of a £125 million Management Buy-In transaction led by Electra Fleming Limited.

Lagardère, Daewoo to share Thomson unit

By David Buchan in Paris

Lagardère of France and Daewoo of Korea will share control of Thomson's digital television division...

sought to dispel the impression in France that the symbolic FFr1 they are paying for the defence and consumer electronics businesses is a bargain...

because both said the French government had forbidden them from revealing details of their bid until the official privatisation committee endorses the deal.

chairman, confirmed his company would pick up some of Multimedia's debt - believed to be FFr4bn - and stressed his commitment to making France the centre of Daewoo's worldwide plan...

links with the SGS-Thomson semiconductor business. Lagardère plans to sell Thomson-CSF's 17 per cent stake in SGS-Thomson...

Turnround in financial operations lifts profits

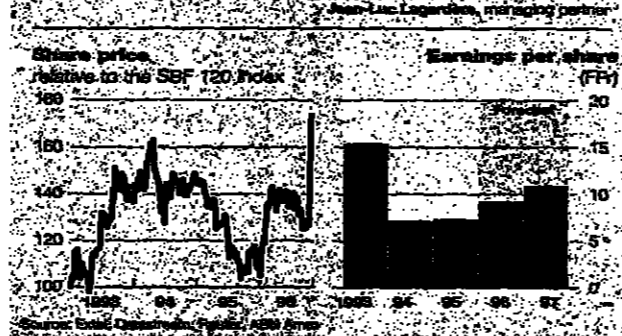
By David Buchan

Lagardère yesterday reported a 38 per cent jump in first-half net profit to FFr409m (\$78.8m), up from FFr296m a year earlier...

operations, negative to the tune of FFr45m in the first half of 1995 but FFr103m in the black in the first half of this year.

pre-tax profit in this sector rose from FFr301m to FFr458m.

Mr Philippe Camus, finance director, stressed that the acquisition of Thomson would entail "no splitting up nor asset sales".



Fiat sells insurance interests

By Robert Graham in Milan

Fiat, the Turin-based automotive and industrial group, yesterday announced it had agreed the L325bn (\$212m) sale of finance and insurance business assets to Generali...

The deal is part of Fiat's strategy to raise cash to cushion 1996 results from the impact of a fall in the domestic car market...

EUROPEAN NEWS DIGEST

Olivetti files suit against ex-chief

Olivetti, the troubled Italian information technology and telecoms group, yesterday filed a L100bn (\$65m) damages suit against Mr Renzo Francesconi...

He is accused of deliberately breaching company confidentiality by briefing journalists and spreading alarm about Olivetti.

Turin magistrates are investigating Olivetti's past accounts, and both Mr Carlo De Benedetti, former chairman, and Mr Francesco Calo, another former chief executive...

BA offer on Air Liberté

British Airways would immediately invest FFr440m (\$74.4m) in the capital of Air Liberté if its FFr25m offer for the private French airline were successful.

Under BA's plans, Air Liberté and TAT European Airlines, its existing French subsidiary, would become profitable in three years.

Acquiring Air Liberté would lift BA's share of French domestic traffic to 22 per cent.

ABB advances 24%

International electrical engineering group ABB Asea Brown Boveri announced net profit of \$809m for the nine months to September, up 24 per cent from last year.

Group profits improved at all levels, based on productivity gains, increasing low cost manufacturing in emerging markets, and other cost cutting programmes.

It said orders received on a comparable basis, excluding its Aditrans rail joint venture with Daimler-Benz, rose 7 per cent in the period, but including its stake in Aditrans, orders received rose from \$25.29b a year earlier to \$25.44bn.

RWE sees telecoms venture at break-even by 2000

By Wolfgang Münchau in Frankfurt

RWE, the German energy and industrial conglomerate, expects its telecom joint venture with Veba and Cable and Wireless to break even by the year 2000.

communications market is fully liberalised in 1998, Mr Kuhn said.

achieved in the year to end-June 1996, which were 10.1 per cent higher than in the previous year.

in Germany and in the European Union as a whole. Mr Kuhn said the company intended to expand its position as Europe's leading private-sector energy supplier.

over of DM65.4bn, up 2.9 per cent.

PRIVATISATION: BULGARIA

PRIVATISATION OF BULGARIAN TELECOMS SHORTLISTING OF FINANCIAL ADVISERS

The Government of Bulgaria seeks to appoint a leading Investment Bank, with significant experience in the privatisation of national telecommunications companies...

Those interested in becoming shortlisted for the assignment are invited to apply to the Ministry of International Relations...

Agencies should submit an offer below...

The Letter of Intent must include evidence of relevant experience.

Letters of Intent must arrive by...

Applications should be sent to...

For further information contact...

For applications contact...

For information contact...

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SCANCEM

Interim Report Nine months ended September 30, 1996

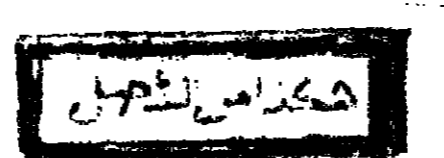
- Earnings after net financial items and minority shares were SEK 947 M (783).
● Earnings for the full year are expected to total at least SEK 1.1 billion (955 M).
● Profit per share, after full tax, was SEK 14.50 (12.50). Profit per share for the full year is expected to be slightly more than SEK 17.00 (16.05).
● Cash flow amounted to SEK 1,574M (776). Cash flow for the full year is expected to exceed SEK 1.8 billion (1,336 M).

Table with columns for SEK millions, 9 mos. 1996, 9 mos. 1995, Past 12 mos., and 12 mos. 1995. Rows include Sales, Operating income, Depreciation, Earnings after net financial items, etc.

Aker Sement og Byggevarer has been consolidated as of January 1, 1996.

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COMPANIES AND FINANCE: EUROPE

EUROPEAN NEWS DIGEST

Metro sales show stagnant market

Metro, the German retailer formed from the merger of Kaufhof and Asko Deutsche Kaufhaus earlier this year, said group sales amounted to DM45.15bn (\$29.35bn) in the nine months to September. The group provided no comparative figure. Mr Klaus Wiegandt, chairman, said sales reflected the stagnation in Germany's retail sector, which continued in the third quarter. But Metro said it still expected pre-tax profit before extraordinary to reach DM1.1bn-DM1.1bn for the whole year. He said he did not expect the consumer climate to improve in 1997 and would not be able to escape that trend. As a result, it would downgrade its sales forecast for the year. "From today's standpoint, we cannot estimate how big an effect this will have on earnings. We will try to combat any negative effects via extensive measures to boost earnings and reduce costs," Mr Wiegandt said. He said it was "completely up in the air" how much the extended shop opening hours would generate additional sales in 1997. AFX News, Cologne

Mayr-Melnhof in the black

Mayr-Melnhof, the Austrian carton maker, swung to a net profit of Sch910m (\$9.24m) in the third quarter of 1996 from a loss of Sch2m in the year-earlier period. For the first nine months, MM reported a net profit of Sch350m, up 54 per cent from Sch227m a year earlier. Full-year earnings will be up sharply from Sch214m in 1995, when an unexpected loss in the fourth quarter forced the company to cancel its dividend. The dividend payment for 1995 is guaranteed, MM added. Consolidated sales in the first nine months declined from Sch9.6bn to Sch7.9bn because of lower paper prices and increased vertical integration among MM's carton, packaging and recycling divisions. Eric Frey, Vienna

Handelsbanken mulls buy-back

Mr Arne Martensson, Handelsbanken president, said the Swedish commercial bank may buy back some of its own shares in a move mirroring a recent redemption by state-owned rival Nordbanken. "I see a buy-back as an alternative. It's our policy to create a return on equity higher than that of the other [Swedish] banks," Mr Martensson told business daily Dagens Industri. Nordbanken recently bought back its own shares to the value of SKr5bn, and Handelsbanken's over-liquidity would allow it at least to double that amount in a buy-back. However, the bank would first need to be sure that the money could not be used in a better way, such as for acquisitions, Mr Martensson said. "Our aim is to become one of the three largest banks [each of] Finland, Norway and Denmark. This we can do through small acquisitions and own establishment," he said, adding that this policy had been successful in Finland and Norway, and now it was Denmark's turn. He repeated that a merger with Swedish rival SE-Banken was not on the agenda. "There are a lot of investigations showing that advantages of scale cease to take effect at a size smaller than Handelsbanken is at present," he said. Reuter, Stockholm

TF1 sues Canal Plus

Mr Patrick Le Lay, head of TF1, France's commercial television channel, said his company was suing rival channel Canal Plus over the sports programming to be controlled by the merged Canal Plus and NetHold, a unit of Cie Financiere Richemont. In an interview in Tribune newspaper, Mr Le Lay said Canal Plus was infringing an agreement with TF1 over their partnership in the sports channel Eurosport. A suit had been filed with the Paris commercial court, seeking to have the merger between Canal Plus and NetHold blocked or at least to have all NetHold's sports programming excluded from the merger, he said. NetHold, which merged with Canal Plus on September 6, is part-owner of Italy's Telepiù, which has a digital channel devoted to sport. Mr Le Lay noted Canal Plus would also be gaining control of Supersport channels in Scandinavia, the Netherlands and Belgian Flanders. He said the merger between Canal Plus and NetHold contravened a 1993 agreement on Eurosport, whereby Canal Plus and TF1 undertook not to set up in competition with their Eurosport channel or take any interest in other channels competing with Eurosport. Mr Le Lay said TF1 was taking legal action as a member of the TPS digital satellite television consortium, due to start operating at the end of this year as a rival to Canal Plus's CanalSatellite Numerique, which has been broadcasting since April. TF1 is an affiliate of Bouygues. Cie Luxembourgeoise de Télédiffusion and Lyonnaise des Eaux are partners in TPS. AFX News, Paris

GN Netcom in US purchase

GN Netcom, a subsidiary of GN Great Nordic, the telecommunications and electrical engineering group, has acquired Unex Corporation, a US manufacturer of lightweight telephone headsets. The acquisition will make GN Netcom the world's second-largest headsets manufacturer, according to GN. Netcom has about 600 employees and 1995 turnover was about DKr350m (\$69.51m). Unex has 115 employees and a turnover of about \$15m. Hilary Barnes, Copenhagen

Lego opens Korean unit

Lego, the Danish toy construction kit group, today opens a 15,000 square metre production, administrative and warehousing facility worth DKr200m (\$34m) at Ichon, about 60km south of Seoul. South Korea was Lego's seventh largest market by sales in 1995. The company began production in Korea in 1985 and now has 280 employees in the country, including 110 in factory production. The facility at Ichon brings all Lego's Korean activities, except the regional sales offices, under one roof. Lego said yesterday. Hilary Barnes

NY probe by SE-Banken

Skandinaviska Enskilda Banken, one of the Nordic region's leading banks, said yesterday it was investigating irregularities in the accounting of income at its New York operations in 1992 and 1993, and said several staff had been re-assigned as a result. It said no "direct losses" had been incurred as a result of the irregularities, which it said involved the deferral of profits from foreign exchange and bond trading from one year to another and transfers between departments. It said no customer of the bank was involved and there was no evidence or suspicion that employees had personally benefited from the transactions, which were uncovered during tax audits. The bank said it was not clear if there would be any net change to the bank as a result, but said the scale of the affair was "not of any material nature". Hugh Carnegie, Stockholm

Changes at top of Aga

Aga, the Swedish industrial gas group, said Mr Marcus Storch would step down from his post of chief executive at the end of this year. He will be replaced by Mr Lennart Selander, who is currently head of the group's Latin American operations and has been with Aga since 1973. Aga said Mr Storch would remain on the board. AFX News, Stockholm

Sales growth at Ciba and Sandoz disappoints

Shares in Ciba and Sandoz, the Swiss pharmaceuticals companies which are in the process of merging to form Novartis, fell yesterday after both revealed third-quarter sales below expectations. Ciba's group sales rose 2 per cent to SFr16.3bn (\$13.5bn), below analysts' expectations of about 5 per cent. The shares fell SFr6 to SFr1.588. Of the company's three divisions - healthcare, agriculture and industry - the latter performed the worst, with sales down 2 per cent to SFr5.8bn. This was the result of the deconsolidation of sales of the composites business following its merger with Hexcel, the US composites specialist. Sales in the healthcare side grew 3 per cent to SFr6.1bn, much less than the average growth of large pharmaceuticals companies

which have recently reported third-quarter figures. Ciba blamed generic (unbranded) competition in the US for poor performances from two of its best-selling drugs: Voltaren, an anti-inflammatory, and Lopresor, for high blood pressure. The company also warned that fourth-quarter sales in the US would be hit by "a new pricing strategy". For the first time, the company raised prices without warning and "as a result, the usual sales due to stockpiling in the fourth quarter will not occur". The company's agricultural sector was the best performer, with sales up 8 per cent to SFr4.3bn. Ciba said that more acres of crop were being planted, and sales of new herbicides and fungicides had been good. Sales at Sandoz in the nine months to September rose by

8 per cent, from SFr10.5bn a year ago to SFr11.3bn, figures restated to take account of disposals. Analysts had expected sales of more than SFr11.5bn and Sandoz shares fell SFr8 to SFr1.492. Pharmaceuticals sales rose from SFr5.3bn to SFr5.8bn. Sales in the nutrition business, which includes Gerber foods, rose from SFr2.6bn to SFr2.7bn. The company blamed "declining consumer demand in Europe" for the sluggish performance of nutrition. The third division, largely agricultural products, increased sales from SFr2.6bn to SFr2.8bn. The company said that, excluding merger-related special factors and barring any unforeseen developments in the financial markets, full-year net profit "should increase substantially". See Lex



Daniel Vasella, to be president of the merged company

Enso warns on sector recovery as profits tumble

By Hugh Carnegie in Stockholm Enso, Finland's second largest pulp and paper group, yesterday reported a dramatic fall in profits in the second four months of the year and added its voice to those warning that a hoped-for upswing in the sector had yet to materialise. Pre-tax profits at Enso - formed last year by a merger of Enso-Gutzeit with Veitsiluoto - plunged in the period

to end-August, from FM1.5bn at the same stage last year to just FM362m (\$78.7m). The fall left profits for the first eight months down from FM2.7bn to FM1.3bn. Earnings per share fell from FM8.12 to FM3.42. The result was broadly in line with market expectations. Enso said there would be a profit in the last four months leaving full-year earnings at "satisfactory" levels. The group's most-traded R share ended yesterday

at FM0.60 at FM35.90. But Enso admitted the prospects for the remainder of the year were "not as bright as they appeared in the spring". It added: "Entering the autumn, the market has not improved in line with expectations. Although economic growth has started to pick up in western Europe, the impact on the forest industry is being felt more slowly than anticipated. Uncertainty over the prices for

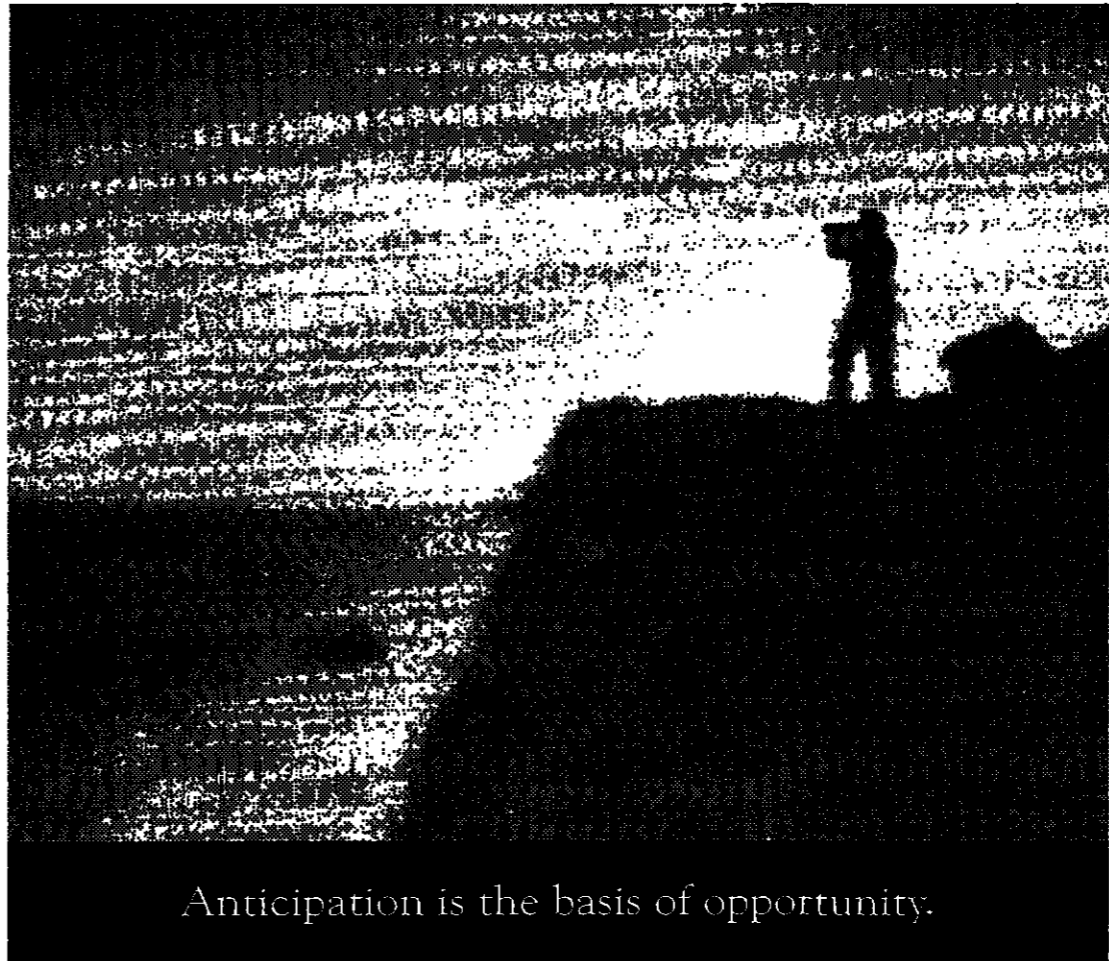
market pulp and newsprint could make the market difficult." Enso also warned a wave of new capacity now coming on stream in the industry was affecting the balance between supply and demand. Group turnover in the second four months fell from FM9.6bn to FM8.4bn, leaving eight-month sales down from FM18.9bn to FM17.2bn - mainly due to a big fall in prices for sawn timber, pulp and fine papers.

The hardest-hit division was the fine papers unit, which slipped from an operating profit of FM622m in the second four months last time to a loss of FM97m. The loss, which Enso said would continue in the last part of the year, came in spite of a pick up in demand over the summer and price increases in September and October for some paper grades. Enso said that although demand was firm, new capacity in Europe and south-east Asia could hit prices. Profits in the timber and pulp division tumbled from FM387m to FM50m, while packaging profits fell from FM510m to FM288m. In the publication papers division, operating profits rose from FM302m to FM367m despite a small fall in sales. But Enso warned that a period of big rises in newsprint prices had ended and prices had weakened since the start of the year.

Daimler shake-up decision postponed

By Wolfgang Münchau in Frankfurt

The supervisory board of Daimler-Benz has postponed a decision on the company's future organisational structure until early next year. The move is intended to defuse a lingering dispute between Mr Jürgen Schrempp, chairman of Daimler-Benz, and Mr Helmut Werner, chairman of Mercedes-Benz, Daimler's car and truck unit, which in the last few days has evolved into a public power struggle. However, a wide-ranging internal reorganisation remains firmly on the agenda. At issue is a proposal from Mr Schrempp, to end the company's divisional structure, and merge Mercedes-Benz with its parent group. Mr Schrempp, with the backing of the majority of his board members, believes that the overbearing weight of Mercedes within the company no longer justifies the current holding group structure. At a board meeting last week, Mr Werner was the only director to oppose an in-house reorganisation that would lead to the dissolution of his own company, which is legally separate from Daimler-Benz, even though it is a fully-owned subsidiary. A merger would increase Mr Schrempp's direct involvement in the operational management of Mercedes business units. It is expected to reduce Mr Werner's overall influence in the company. There has been speculation in Stuttgart that Mr Werner may propose his own alternative restructuring plan to the supervisory board. However, Mr Werner is not believed to have tabled a formal proposal at any of the almost one dozen board meetings since August 31 at which the issue has been discussed. The issue is complicated further by the timing of Mr Werner's contract, which comes up for renewal next year. As a result, the decision on the company's internal organisation is closely intertwined with his personal future. In a statement, the four-member executive committee of the supervisory board said that "it is envisaged that we decide about the organisational structure and the related personnel matters at an extraordinary session of the supervisory board early next year." It added that the next meeting of the supervisory board, scheduled for November 6, will not debate the issue. The move is designed to give both sides the opportunity to find a friendly solution.



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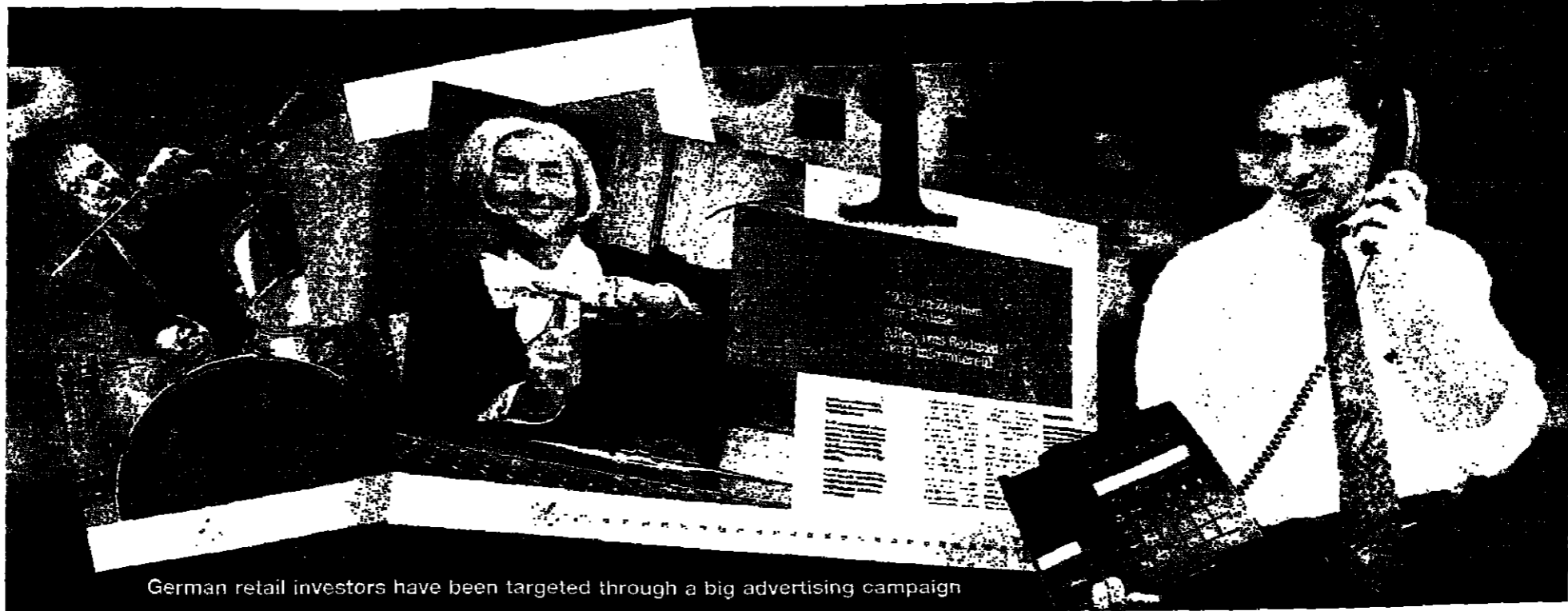
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DEUTSCHE TELEKOM PRIVATISATION

Europe's biggest ever flotation

The Deutsche Telekom privatisation is a key moment in the history of European capitalism. That is partly because of its colossal size. But it is also significant because the German government intends the issue should end German investors' aversion to shares. But does that make Telekom a promising investment? Faced with intensifying domestic competition, laden with huge debts, and burdened with a bureaucratic culture, Telekom must adapt to survive, protecting its local market and diversifying its revenue streams. Financial Times writers analyse the group's prospects and consider whether the offer is good value.



German retail investors have been targeted through a big advertising campaign

Record issue stirs investor enthusiasm

The public offer of shares in Deutsche Telekom seems designed for superlatives. Telekom is the world's third-biggest telecoms company, and will make Europe's biggest IPO. The offer has aroused unprecedented interest among ordinary Germans, and is a bonanza for the investment banks. The issue is also, on the face of it, an unusual bargain. On Monday, Telekom confirmed a price range for the shares of DM23-DM30 (the final price will be set on November 17).

because some European stock indices may weight Telekom according to the 1bn shares which it plans to sell eventually, rather than the 500m odd it is selling now. If so, there will be inflated demand at the outset from indexed funds. More basically, it begins to look as if Telekom has overdone its marketing to the German public. Indications are that half the entire issue could go to German private investors. Traditionally, Germans prefer bonds to equities. It therefore seems possible that a large part of the stock will be dumped on to the institutions in early dealings, depressing the price.

comes with an impressive commercial reputation. His years with Sony will have taught him all about satisfying customers' expectations. But Japanese companies, like German ones, are not best known for their focus on shareholder value. There is perhaps a clue to this effect in Telekom's prospectus. In coming years, the prospectus says, Telekom has five objectives. First is to strengthen its position further in the German telecoms market. Second is to grow abroad. Third is to increase sales, cash flow and earnings. Fourth is to strengthen the balance sheet. The final goal is "to generate attractive returns for its shareholders".

productive in terms of lines per employee. The workforce has fallen from 230,000 at the end of 1994 to 207,000 today, and is due to fall to 170,000 by the end of the year 2000. However, the squeeze on employee numbers at telecoms companies worldwide is remorseless and continuing. This is due as much to new technology as to the pressures of deregulation. It is therefore an open question whether Telekom can get its costs down sufficiently in the new world of competition. Its task is made no easier by the fact that half its employees are civil servants; nor by the fact that until the end of 2000, its controlling shareholder will be the government. The nature of the competitive world which Telekom is entering cannot be

clearly discerned. The ending of a monopoly always has unpredictable effects on pricing and volume. As for the competition, the alliances which will confront Telekom in its domestic market are still taking shape. It is important to recall that the changes following deregulation are not always bad news. In the US, the breaking up of AT&T in the early 1980s and the introduction of competition in long-distance telephony coincided with startling growth in this market. In the event, there was room for everyone. It is also worth recalling that Telekom has ambitious plans for markets outside basic German telephony. Its overseas plans are described elsewhere. Its domestic operations outside telephony have attracted criticism, not always fairly. It is blamed for the fact that its dominant business in German cable TV has never made a profit. But cable TV companies are often unprofitable, because of high depreciation charges. What matters is their cash flow; and in the US, lack of earnings has not stopped cable companies being very profitable investments. Similarly, Telekom is criticised for its slowness in

developing multimedia services such as video-on-demand. Again, comparison with the US suggests this may be simple prudence. The technology is proving problematic, and the market uncertain. Several US phone companies have scaled down or delayed their multimedia ambitions. The main inference for investors to draw from all this is one of caution. Telekom's past will be a poor guide to the future. It will certainly face reductions in prices and market share. While it will be at least partly compensated by growth in market volume, this can scarcely be quantified. But there is a final point to be made in the other direction. While Telekom is unlikely to be a growth stock, the downside risk is correspondingly limited. Germany remains the economic powerhouse of Europe, and its appetite for communications will certainly increase. Experience also suggests that embedded monopolies are remarkably hard to shift. As a result, Telekom will certainly be a core holding for institutions internationally. While the flotation may or may not be a steal, it will scarcely be a flop either.

It is worth asking how high a priority Telekom will assign to shareholders' interests, writes Tony Jackson

VALUATION - By Tony Jackson

Setting a value on Deutsche Telekom presents a considerable challenge on at least three grounds. First, well over half the issue will go to German investors, who use somewhat different valuation criteria from their counterparts in the UK or US. Second, UK and US analysts are themselves unsure on which yardsticks to use. Third and most fundamentally, Telekom is at a turning point in its history. Future earnings, cash flow and dividends are correspondingly hard to predict.

promised by Telekom at DM0.60 per share. Next year, it will double to DM1.20. For German taxpayers, the gross value is some 40 per cent higher again. The 1997 dividend is plainly the more relevant for valuation purposes, since Telekom says it is the basis from which future payments will be increased in line with results. At DM25, the lower end of the offer range, this gives a gross yield to German taxpayers of 6.8 per cent. At the DM30 end, the yield is 5.7 per cent. The yield on the 10-year German government bond, meanwhile, is a touch under 6 per cent. This goes a long way towards explaining the enthusiasm of the German public for the offer. Not only is the return more or less in

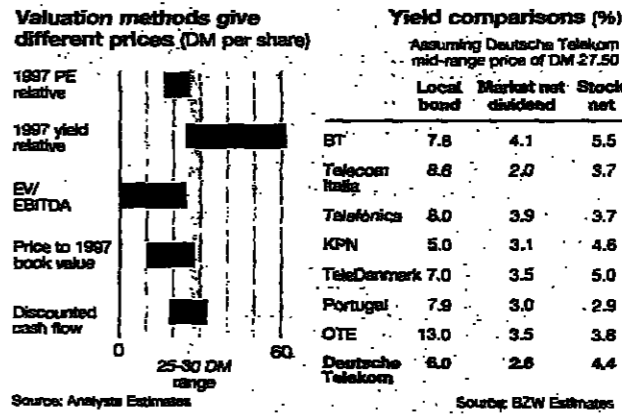
line with bonds, it offers the apparent attraction of earnings and dividend growth. Non-German investors will prefer to compare Telekom with the German equity market, and to other international telecoms stocks. As for the German market, analysts estimate its average p/e ratio next year at around 14 times. It appears that Telekom's p/e next year - after an earnings rebound from exceptional charges this year - might be around 13.5 at the lower price of DM25, or 16 at DM30. Given that telecom stocks tend to trade at a slight discount to their home markets, this particular measure would suggest that DM30 is a touch expensive. When it comes to other

telecoms stocks, the picture becomes murkier. There is general agreement that comparing Telekom with non-European telecoms heavyweights, such as AT&T of the US or NTT of Japan, is unhelpful. This is largely because Telekom works within a locally regulated environment, and impending changes in EU regulation will do much to determine its prospects. The crucial question is which yardstick should be used to compare telecoms companies within Europe. There is general agreement that the old-style price/earnings ratio is unsatisfactory. This is mainly because, in such a distinctively pan-European sector, differences in accounting standards, taxation and the cost of capital

make earnings figures inconsistent across national boundaries. The obvious answer is to concentrate on cash flow. The most popular form is the US-derived EBITDA, or earnings before interest, tax, depreciation and amortisation. This, in turn, is compared not simply with market value - since EBITDA takes no account of the cost of borrowings - but to market value plus debt, less working capital. This is known as enterprise value, or EV. The EV/EBITDA multiple, it appears, has shown fairly close correlation with earnings growth for European telecoms companies in the past. But this approach has distinct problems. On the one hand, some analysts

argue that comparison with existing EV/EBITDA multiples for other European telecoms companies point to a price range for Telekom so wide as to be meaningless. In addition, the company forecasts a drop of some 40 per cent in its enormous debt mountain over the next four years. A ratio based on its present debt level is therefore likely to give a misleadingly high multiple. If the net effect of those valuation methods is confusing, that is perhaps not surprising. Around the world, the profitability of telecoms companies depends at least partly on government action, and almost everywhere government regulation - or deregulation - is in the process of change.

Finding the right measure



MANAGEMENT AND CULTURE - By Michael Lindemann

Sales star shines above rest

Those who worked with Mr Ron Sommer at Sony, the Japanese consumer goods group whose European operations he used to head, remember him for one particular characteristic. "Sell, sell, sell. That was the Sony message, anyway - but Ron Sommer learnt it better than anybody else," says a former colleague. "In fact, I don't think he realises just how well he sells himself." When he took over as chief executive of Deutsche Telekom 18 months ago, Mr Sommer took on a far more formidable job of salesmanship: preparing one of Germany's largest and most unpopular companies for a stock market flotation.

he kept three of the existing board intact, including Mr Joachim Kröske, the finance director whom he has yet to develop Mr Sommer's skills of salesmanship. Five new board members have been bought in, including Mr Erik Jan Nederkoorn, former chief executive of the Fokker aircraft group, who is now responsible for Telekom's expanding international activities. Several analysts were surprised Mr Sommer didn't bring more executives with him from Sony

credit card in Germany. At least once the GZS has been investigated by Germany's anti-trust authorities on suspicion of creating a cartel designed to keep Visa out of the German market. Mr Nederkoorn brings considerable international experience, but some analysts say he has yet to impress with his understanding of telecoms. Mr Sommer himself admits that the company cannot deal with all the requests for Integrated Services Digital Network, or ISDN, connections. An advertising campaign for this was too successful and Telekom does not have the resources to deal with all the applications. Delays like this may persuade many users to move to competitors, such as Vebacom or Mannesmann Eurokom, once the market is fully liberalised at the start of 1998.

That may be the case, but the philosophy of customer care is one which is alien to them and not easily learnt. It is the complex complexity about the indifference of Telekom's employees are anything to go by. Horror stories still abound. Not only can new telephones still not be immediately fitted in the centre of east Berlin, employees cannot even give approximate waiting times. Mr Sommer himself admits that the company cannot deal with all the requests for Integrated Services Digital Network, or ISDN, connections. An advertising campaign for this was too successful and Telekom does not have the resources to deal with all the applications. Delays like this may persuade many users to move to competitors, such as Vebacom or Mannesmann Eurokom, once the market is fully liberalised at the start of 1998.

REGULATION - By Michael Lindemann

Tough game for competitors

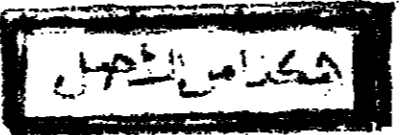
Telekom's profitability and cash flow - and therefore its valuation - depend crucially on the regulatory environment in which it operates. In its early years investors will know that the regulator cannot be too harsh on the company, because the government will be selling additional stakes. What is not in doubt is that at the start of its privatised life the regulatory environment is much to Telekom's advantage. Most important is the issue of interconnection charges. Earlier this month Deutsche Telekom and its would-be competitors - companies such as RWE, Veba, Viag and Mannesmann - crossed swords on this subject. For weeks the two sides had been talking to each other about these so-called interconnection prices, the fees that Telekom will charge private operators which want to transport their own telecoms services across its network. Agreement was never likely to come easily, given that interconnection prices are the single most significant cost for private operators. In the event, Telekom offered a price which the competitors rejected.

Days later they appealed to the European Commission in Brussels in a manoeuvre the regulator is designed to create as much adverse publicity as possible just weeks before Telekom's initial public offering. How they settle the issue remains to be seen, and the European Commission has so far declined to pronounce on the question. What is clear, however, is that the new operators in Germany are likely to face an uphill struggle to secure a foothold in the telecoms business and wrest clients away from Telekom, which still controls about 87 per cent of the market. Certainly, the new law which will regulate Germany's fully liberalised telecoms market has competitive hallmarks: an unlimited number of licences is permitted and users have the right to keep their telephone number when switching to a Telekom competitor. Initially, however, the newcomers' efforts will be hampered by the fact that Mr Böttsch, the present regulator, needs approval from a 32-member committee of parliamentary deputies and representatives of Germany's 16 Länder, or states - a long-winded process which favours political rather than commercial solutions. A new regulatory authority is unlikely to be created until July, and this will give

it little time to prepare for full-scale competition just six months later. Before the German telecoms market is fully liberalised, Veba and Mannesmann, and much smaller operators such as NetCologne and Colt Telekom - which received the first two private licences for telecoms services in Germany - will have to negotiate much broader interconnection agreements than the ones discussed this month. Each of the new operators must negotiate a separate interconnection agreement. They will not, as hoped, be able to benefit from an agreement negotiated collectively between the new operators and Telekom. That leaves Telekom with the upper hand. "It will mean that the process is much slower than if there was a published 'rate', and is likely to mean that new entrants have to give Deutsche Telekom some sense of their strategy (what level of interconnect, where and what level of volume)," says one analyst. Moreover, the interconnection rates that Telekom offers will not just reflect operating costs - as is usual in other liberalised telecoms markets - but will be allowed to include the cost of past investments such as the telecoms network built in the last five years in eastern Germany at an estimated

cost of DM44bn (\$26.6bn). Analysts also regard the price cap - the amount by which telecoms prices must fall - that Telekom will be subjected to as relatively generous. Telekom charges must fall 6 per cent minus inflation in the two years between 1998 and 2000, and by the same amount in the two years after that. While Telekom's competitors will be able to apply only for regional licences - to offer telecoms services around the city of Leipzig, for instance - hopes that they could use these to mount a focused, aggressive attack have been dashed. If the new operators move into a particularly lucrative market niche with what amounts to "dumping prices", Telekom will be allowed to take advantage of so-called geographic de-averaging to cut its own prices in the same market without sacrificing revenues in areas where there is little or no competition. "The ability to geographically de-average was the single freedom BT most wanted, but it was one which was refused," one analyst said. While the legal framework therefore remains liberal, the detailed regulations suggest it will be harder than expected to dislodge Europe's biggest telecoms operator from its home turf.

Advertisement for broadband and mobile services. Text includes: "broadband a tangle", "mobiles take", "ROADBAND AND CABLE", "a tangle", "mobiles take".



DEUTSCHE TELEKOM PRIVATISATION

The road to market

<p>1989 Legislation splits the Post Office into three operating lines: Deutsche Bundespost, Deutsche Telekom, Deutsche Bundespost and Postbank.</p> <p>1994 June The Bundestag, Bundestag and Bundestag.</p>	<p>1993 December 8 Mr Helmut Flocke, Deutsche Telekom's chief executive, is appointed to the non-executive supervisory board.</p> <p>1995 March Deutsche Telekom begins campaign to market shares to German retail investors.</p>	<p>July 1 So-called alternative infrastructure in Germany's case, all telecoms networks other than that owned by Deutsche Telekom - is liberalised throughout most of the European Union. In practice, no infrastructure in Germany is liberalised.</p> <p>August 1 The Telekomms' supervisory board meets in Göttingen.</p>	<p>how the German telecoms market will function after liberalisation is passed by the Bundestag.</p> <p>October 15 The Ministry for Post and Telecom issues the first three liberalisation decrees: alternative infrastructure.</p> <p>October 21 Deutsche Telekom global marketing kicks off with so-called 'red herring' prospectus giving 220,000 price range for shares.</p>	<p>November 18 Deutsche Telekom shares are expected to be listed on the Frankfurt, New York, London, Tokyo, Paris and Montreal.</p> <p>1996 January 1 The German telecoms market, along with those of all European Union member states, is opened to full competition in the provision of voice telephony and telecoms networks.</p>
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Ron Sommer, chief executive

WIRELESS AND CABLE TV
Broadband side in a tangle as mobiles take off

They were heady days last year when Deutsche Telekom unveiled a range of pilot projects across Germany designed to establish the level of demand for interactive cable television services such as video-on-demand and home-banking, writes Michael Lindemann.

Not only did the projects look good, coming just weeks after the birth of Deutsche Telekom as a company, but they also underlined its growing ambitions in multimedia.

However, very little has been heard since then.

Telekom insists its Berlin project is on course, and that another one in Stuttgart is finally off the ground after difficulties with the decoder, the device which unscrambles signals.

Others, who watch developments in Germany's cable television market, are less charitable. "We've heard absolutely nothing about the 10 or 11 pilot projects which Deutsche Telekom launched with such a flurry," said Mr Hermann Neus, who heads the telecoms committee at the American Chamber of Commerce in Germany.

"The cable television market has not developed the way one had hoped."

Mobile telephone operations, on the other hand, are already producing good profits, and should show strong growth in the future, analysts say.

"Mobil, Telekom's mobile phone subsidiary, operates one of three mobile phone networks in Germany and will have to contend with a fourth in 1998 when the alliance between the Viag conglomerate and British Telecommunications begins operations.

While the fourth licence will bring more competition and lower prices, analysts

DEBT - By Tony Jackson
Chipping away at a DM107bn mountain

One of Deutsche Telekom's most publicised aspects is its colossal burden of debt. Much has been made of the fact that its absolute level of borrowing - DM107bn (\$70bn) at the end of June this year - puts it in the top league of the world's borrowers, whether corporate or sovereign.

The company itself seems quite relaxed about this. In some respects, it is not difficult to see why. Nevertheless, the sums are sufficiently daunting to make the detail worth examining.

The first important point is that the debt results from the company's own investment history. This is in contrast with many privatisations or corporate spin-offs, whereby the vendor loads the company with debt as a means of extracting extra cash.

In 1993, Telekom's gross debt stood at DM106bn. In 1994, it rose to DM125bn, then fell back last year to DM110bn. The explicit tar-

HISTORY - By Alan Cane
Shedding bureaucratic legacy

Deutsche Telekom, as chief executive Mr Ron Sommer is fond of joking, is a two-year-old company with 500 years of experience.

The first public telephone networks were set up in Germany in 1811, but the telephone business remained part of the Deutsche Bundespost until 1989, when in a first step towards improving customer satisfaction and loyalty, the state organisation was divided into postal, banking and telecoms units.

Deutsche Telekom AG did not emerge in its modern form as a state-owned joint stock company until 1995. Its early history parallels that of British Telecommunications, characterised by superb technological achievements and an unwieldy, bureaucratic structure.

In 1936, for example, it transmitted the world's first regular television programmes. By 1936 it had established a public videophone link between Berlin and Leipzig and, by 1933, it had demonstrated the world's first video conference.

At the same time, however, it was building a reputation among

COMPETITION - By Alan Cane
Incumbents keep upper hand

Telekom's domestic fixed networks last year generated revenues of about DM51bn (\$33.2bn), compared with group turnover of DM66.1bn. Those domestic revenues will be under increasing threat from 1998, when local, long-distance and international business opens to competition.

With less than 15 months to go before the barriers around Europe's principal telecommunications markets come down, would-be predators are circling Deutsche Telekom, seeking a way into the European Union's largest market.

Analysts say the overall market could be worth DM100bn by 2000 - in spite of the falling prices which will be an inevitable consequence of intensified competition.

Those hoping to take advantage of the liberalisation of the German market include domestic utilities diversifying into telecoms as well as overseas operators. There are also a number of new breed of telecoms operator, exemplified by MFS-Worldcom of the US: small, fast-moving and equipped with the most up-to-date technology.

Five German companies - the industrial conglomerates Veba, Viag and RWE, together with Mannesmann and Thyssen - have declared the intention of competing with Telekom and have sought the support

The world's major debtors (\$bn)

1. US	4,984	21. Tokyo Power	81
2. Japan	4,133	22. Finland	88
3. Germany	1,382	23. Argentina	77
4. Italy	1,250	24. Deutsche Telekom	67
5. France	989	25. Turkey	66
6. Canada	616	26. Norway	58
7. UK	575	27. Taiwan	56

Source: World Bank

Deutsche Telekom's key financial figures

	REVENUES DM M	EMITT'D DM M	OPERATING PROFIT DM M	NET PROFIT DM M	DIVIDEND PER SHARE	NET DEBT DM M
1995	66,135	33,756	18,379	5,272	-	100,000
1996E	62,718	31,396	13,380	1,483	0.50	87,000
1997E	66,369	34,950	16,576	4,576	1.20	83,000
1998E	68,471	36,017	17,997	5,298	1.30	77,000
1999E	70,749	38,668	18,982	5,873	1.40	71,000
2000E	72,998	38,132	21,788	7,372	1.60	65,000

Earnings before interest, tax, depreciation & amortisation Source: BZW

European telecommunications growth (Cumulative annual growth rate)

1995-98	REVENUES %	NET PROFITS %	PERSONNEL %
France Telecom	3.1	15.5	-1.0
Deutsche Telekom	1.2	1.6	-2.2
BT	3.3	5.6	-4.8
Telecom Italia	2.2	22.2	-4.6
Telefonica	9.3	18.7	-3.4
KPN	8.2	14.7	-1.5
TeleDanmark	10.0	0.6	-0.3
European average	3.8	10.0	-2.9

Source: BZW estimate

INTERNATIONAL GROWTH - By Alan Cane
Battle for the big spenders

and they are going to get even!"

Global One, code-named Phoenix in its development phase, opened for business on January 1. At its inception it had 2,500 staff and 1,200 "points of presence" - electronic gateways into its network - across the globe. It has dual headquarters in Brussels and Reston, Virginia. A principal challenge, analysts point out, is to manage an alliance of three nationalities.

Global One gives Telekom the potential to be a truly global operator. But its competitors argue that it has an unfair advantage because of its European parents' position as monopoly operators in unliberalised markets. It has therefore been delayed by problems in achieving regulatory approvals and is therefore at a disadvantage to Concert.

The BT/MCI initiative has the blessing of regulators on both sides of the Atlantic, while Global One has only conditional approvals until the home markets of its parents are fully liberalised.

BT and Viag, its German ally, earlier this month

launched a lawsuit to stop Global One trading in what they claim is a breach of European competition rules. They say customers in France and Germany do not have sufficient choice of network to fulfil the conditions under which Global One has been allowed to trade.

While Concert, launched in 1994, has an undoubted two-year lead, Global One's parents are Europe's largest and second-largest telecoms operators, with deep pockets. The alliance offers a comprehensive range of services, from direct dialling and calling cards to global messaging and outsourcing.

It is now working on establishing a global "backbone" network. Sales of \$800m are expected in 1996. Some 40 per cent of the world's main multinationals have their headquarters in France, Germany or the US.

Global One apart, Telekom has close to 30 stakes in fixed-wire and mobile enter-prises in the US, Europe and Asia. But while the company claims these are more than opportunistic investments, stockbrokers BZW argues that "the strategic priorities

COMPETITION - By Alan Cane
Incumbents keep upper hand

INTERNATIONAL GROWTH - By Alan Cane
Battle for the big spenders

COMPETITION - By Alan Cane
Incumbents keep upper hand

COMPANIES AND FINANCE: THE AMERICAS

US drugs groups report mixed results

By Richard Waters in New York

Four big US drug companies yesterday reported mixed earnings for the latest quarter, with one-off items, patent expiries and other factors obscuring a period of solid sales growth for the industry as a whole.

American Home Products saw a further improvement in profit margins, as it continued to absorb American Cyanamid. Net income rose by a quarter from a year before, and earnings per share by a fifth, on sales up 7 per cent.

The company's improved performance was based on a rise of only 2.5 per cent in operating costs. As a result, AHP succeeded in lifting its operating profit margin by three percentage points, to 23 per cent, though this

remains some way behind more profitable rivals.

Growth at Bristol-Myers Squibb was held back by the patent expiry in the US earlier this year of Capoten, its biggest-selling drug. Without this, pharmaceutical sales during the quarter would have risen 21 per cent, the company said.

The effects of the expiry were offset by solid advances by newer drugs. Sales of Pravachol, a cholesterol-lowering agent, rose 38 per cent to \$261m, with Taxol, a cancer drug, up 34 per cent to \$206m.

With operating costs rising 9 per cent in the quarter, and a higher tax rate than a year before, Bristol-Myers' after-tax earnings increased only 9 per cent. Earnings per share rose 10 per cent.

RH Lilly reported net income, at \$416m, was lower

US drug companies: third quarter 1996

Company	Revenues \$m	% change on 1995	Net Income \$m	Eps \$
American Home Products	5,470.9	+7.0	461.1	0.77
Bristol-Myers Squibb	3,745.0	+10.0	753.0	1.50
Johnson & Johnson	1,803.9	+11.0	415.6	0.78
Warner-Lambert	1,768.0	-0.4	152.7	0.56

than the \$1.33bn posted a year earlier, when it registered profits of \$918m on the disposal of a business.

The latest quarter was also lifted by a one-off gain from the sale of a business, which added 12 cents to earnings per share, the company said. Leaving out both items, earnings per share would have been 64 cents, a rise of 18 per cent, Lilly added.

As with other drug companies reporting recently,

Lilly's growth came mainly in the US, where revenues rose 17 per cent. International sales, however, advanced only 3 per cent despite a 10 per cent increase in volumes owing to a stronger dollar and pressure on prices.

Sales of Prozac, the anti-depressant that accounts for a third of Lilly's sales, increased 10 per cent during the quarter, contributing to growth in the first nine months of 13 per cent.

Canadian forest products groups fall

By Robert Gibbens in Montreal

Depressed paper prices dealt a blow to third-quarter earnings of two big Canadian forest products groups.

MacMillan Bloedel, a big producer of timber and building materials as well as newsprint, magazine papers and packaging, posted net profit of C\$13m (US\$742,000), equal to a loss of 1 cent a share, against earnings of C\$74m, or 58 cents, a year earlier. Revenues were little changed at C\$1.4bn.

Nine-months earnings were C\$123m, or 96 cents, against C\$12m, or \$1.67, a year earlier, on near-static revenues of C\$3.5bn.

Acquisitions help MCI post 11% rise

AMERICAS NEWS DIGEST

Acquisitions help MCI post 11% rise

Acquisitions and solid growth in its core long-distance telephone business enabled MCI, the US telecoms company, to increase revenues by 21 per cent to \$4.7bn in the three months to the end of September. Net income increased only 11 per cent to \$304m, however, as interest costs rose.

Revenues from long-distance calling advanced 11 per cent - slower than the 14 per cent increase reported last week by smaller rival Sprint, but well ahead of the anemic growth that has dented stock market confidence in AT&T in recent months. MCI's new businesses, based largely on the acquisition of Systemhouse, a systems integrator, and Nationwide Cellular, generated sales of \$472m and a net loss of \$73m. Earnings per share came in slightly ahead of expectations at 44 cents, against 40 cents last time.

Richard Waters, New York

Microsoft beats forecasts with 22% rise

By Louise Keloe in San Francisco

Microsoft beat Wall Street expectations with a 22 per cent gain in earnings for its first fiscal quarter, as the world's largest software company experienced strong growth in sales of its server software as well as programs for personal computers.

Net income for the quarter was \$614m, or 85 cents a share, against \$499m, or 78 cents, Wall Street analysts had been projecting earnings of about 80 cents a share.

The advance was struck on revenues up almost 14 per cent at \$2.29bn, against \$2.02bn in the same period last year.

This was the slowest revenue growth in the company's history, but Microsoft said it was pleased with the outcome, noting that revenues rose over strong results in the first quarter of 1995 when the company launched Windows 95, its widely-used PC operating system.

Last year, Microsoft's revenues and earnings grew by nearly 50 per cent, but this rate was not expected to continue in the current year.

First-quarter gains were driven by "solid results across a wide range of businesses, including operating systems, personal productivity tools and enterprise solutions," the company said.

While revenue growth in many

categories was relatively slow, entertainment software sales grew rapidly, the company said.

During the quarter Microsoft began shipments of a new version of Windows NT, aimed at business customers. Initial sales are "outstanding", said Mr Jeff Raikes, group vice-president.

"Corporate customers made the decision to adopt Windows NT servers and workstations in record numbers, driving 19 per cent revenue growth over the last quarter in the US and Canada," he added.

Windows NT shipments were four times the level of the same period last year, the company said. Microsoft said that its new Inter-

net browser, Internet Explorer, had been downloaded by more than 3m people since the latest version was introduced two months ago.

After the close of the quarter, Microsoft unveiled a new Internet-based version of its on-line information service, The Microsoft Network.

Operating systems and other systems software accounted for 52 per cent of revenues, with applications programs at 47 per cent.

North American sales accounted for 35 per cent of revenues, versus 37 per cent in the same period last year.

European revenues dropped to 19 per cent of the total, from 21 per cent last year.

Tenneco warns of impending \$400m charge

By Laurie Morse in Chicago

Tenneco, the US conglomerate, is to take a charge of up to \$400m to cover the cost of spinning off its Newport News Shipbuilding division and merging Tenneco Energy with El Paso Energy.

The charge will be taken in the quarters in which the transactions are completed.

The disposals, announced earlier this year, are central to Tenneco's plans to

become a packaging and automotive equipment company.

The bulk of the charges - more than \$200m - is associated with restructuring \$40m in corporate debt. The remainder, about \$200m, stems from costs related to pension and stock-sharing benefits for employees, and legal and accounting fees associated with the demergers, said Mr Dana Mead, Tenneco chairman.

Both the energy and ship-

building deals should close in the fourth quarter, pending regulatory approvals.

News of the future charges came as Tenneco reported a \$31m one-off cost against third-quarter earnings to cover losses sustained from its first commercial shipbuilding contracts at Newport News.

Tenneco executives said the company had vastly underestimated the costs of producing double-hulled tankers.

In the third quarter ended September 30, Tenneco had net income from continuing operations of \$118m, or 67 cents a share after the special charge, up from \$94m, or 53 cents, in the same quarter last year.

Sales in the quarter rose from \$2.16bn a year ago to \$2.8bn.

Falling containerboard prices dented operating income from Tenneco's packaging division.

Packaging income was \$85m, compared with \$111m

last year, when containerboard prices were at record highs.

Tenneco Automotive's operating income rose 34 per cent in the quarter to \$82m, from \$61m last time.

For the first nine months, Tenneco's net income from continuing operations was \$764m, or \$2.50 a share, on sales of \$8.3bn.

This compares with \$544m, or \$1.96, on sales of \$6.5bn in the first three quarters of 1995.

CANADIAN NATIONAL RAILWAY COMPANY

NOTICE OF PAYMENT DUE RELATING TO COMMON SHARES OF CANADIAN NATIONAL RAILWAY COMPANY SOLD BY THE GOVERNMENT OF CANADA

In accordance with the terms of the Instalment Receipt and Pledge Agreement made as of November 28, 1995 (the "Agreement") among the Government of Canada, Canadian National Railway Company ("CN"), the Underwriters (as defined therein), Montreal Trust Company of Canada (the "Custodian") and The R-M Trust Company (the "Security Agent"), the Final Instalment of Cdn. \$10.75 per share on the Common Shares of CN is due for payment not later than 5:00 p.m. (local time) on November 26, 1996. The total amount of the Final Instalment must be sent or delivered to the Custodian at one of the addresses shown below together with your Instalment Receipts so that they are actually received by the Custodian by such time.

The Common Shares represented by Instalment Receipts have been pledged as security for the payment of the Final Instalment. If payment of the Final Instalment is not duly received by the Custodian from a registered holder of Instalment Receipts (the "Holder") at or before 5:00 p.m. (local time) on November 26, 1996, the Agreement provides that shares then remaining pledged under the Agreement in respect of such Instalment Receipts may be reacquired by the Government of Canada in full satisfaction of the obligations of such Holder, or may be sold by the Custodian. In the event of a sale of such Common Shares by the Custodian, the Holder will be responsible for a pro rata portion of the costs of such sale, which shall not exceed \$1.00 per Common Share and will be liable for any deficiency as and to the extent provided for in the Agreement.

Holders of Instalment Receipts who are non-residents of Canada will be required to pay the cost of all withholding taxes payable in respect of any Cash Dividends, Excess Dividends, Stock Dividends, Distributed Property or Reorganization (as such terms are defined in the Agreement). Any such withholding tax will be payable on such distributions even if the payment thereof is directed to the Government of Canada on account of the non-resident's unpaid instalments and even if there is not sufficient cash in the distribution to pay such withholding tax. Provision for the payment of this tax by non-residents is set out in the Agreement.

Upon actual receipt of cleared funds in the total amount of the Final Instalments and satisfaction of the other requirements set out above, the Custodian will cause a share certificate for the appropriate number of Common Shares to be sent to such Holder.

Payment may be made by certified cheque, banker's draft or money order payable in Canadian dollars to MONTREAL TRUST COMPANY OF CANADA at one of the addresses set out below or at its principal offices in Winnipeg, Edmonton, Vancouver, Halifax, Toronto and Calgary.


Addresses of Montreal Trust Company of Canada and of its agent to which payment may be sent:

IN CANADA:
MONTREAL TRUST COMPANY OF CANADA
Place Montréal Trust
1800 McGill College Avenue
6th Floor
Montreal, Quebec
H3A 3K9

IN THE UNITED STATES:
THE BANK OF NOVA SCOTIA TRUST COMPANY OF NEW YORK
Transfer Office
One Liberty Plaza
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IBJ International plc	Merrill Lynch International
Nikko Europe Plc	Nomura International

BIG BANG IN UK CABLE

Calling C&W number one

Richard Brown, the new chief executive of Cable and Wireless, was cock-a-hoop yesterday about the four-way cable and communications deal he had engineered.

With a sense of hyperbole that was perhaps justified in the circumstances, Mr Brown declared: "We have launched the consolidation of the UK cable industry. This deal is just the beginning. If you were left out today you would be saying, how do I become part of this?"

Yesterday's deal is certainly the largest there has been in the UK cable industry. If the multi-faceted agreement goes through, it will take the new grouping, Cable and Wireless Communications, to number one place in the industry with franchises covering more than 6m homes.

Raymond Snoddy on the background to the multi-faceted communications agreement

went cold and Nynex executives in the US stopped returning calls - until the final call that formally broke off communications.

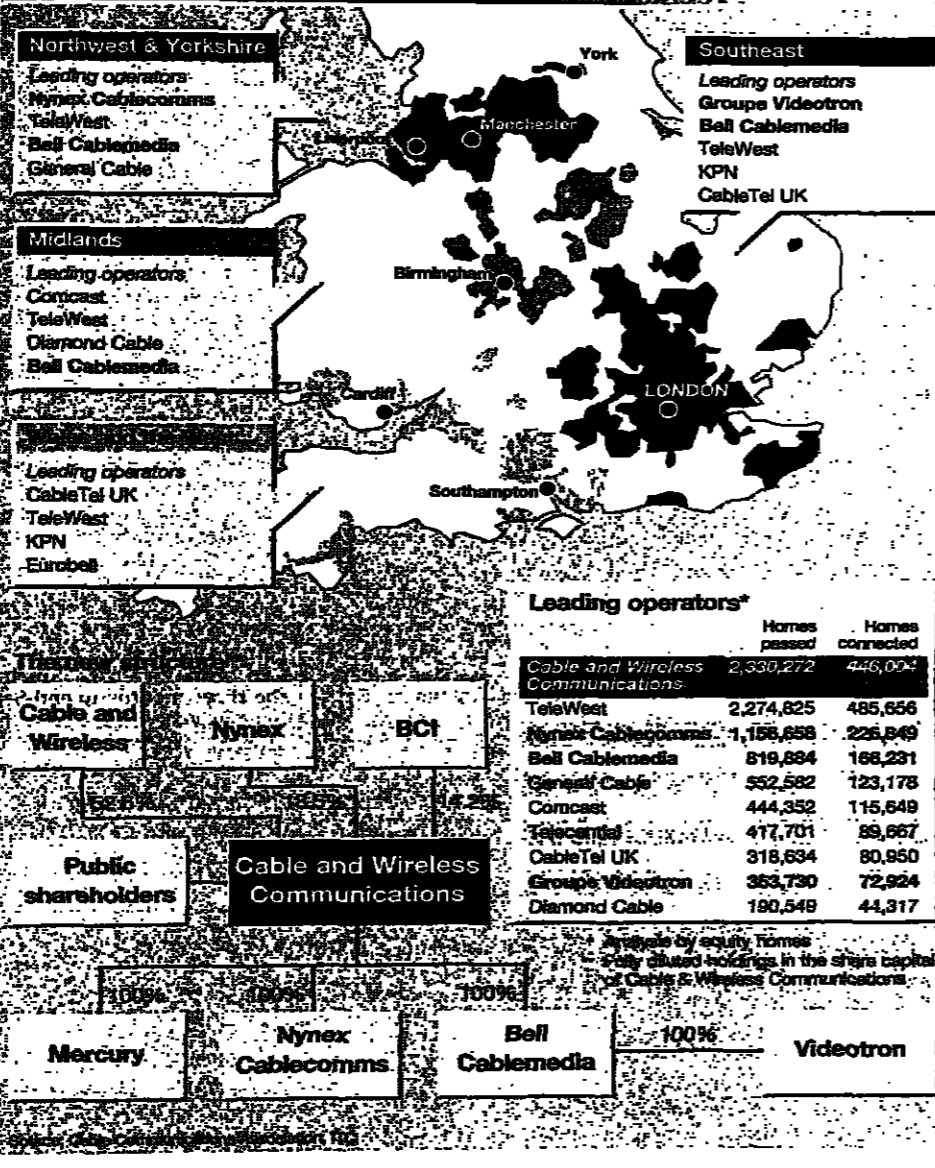
Consolidation has been under way in the industry for some time. A total of 36 companies set out on the long march to cable Britain, but after yesterday's deal there are fewer than 10. Many believe there will be no more than four or five, and, in the end, possibly only two or three.

Are such forecasts likely to be realised and will yesterday's complex agreements help the process?

There will be economies of scale in purchasing. C&W Communications will be large enough to stand out for better wholesale terms from British Sky Broadcasting, the satellite venture.

BSkyB, which controls most of the new television channels that viewers are willing to pay for, will not go away. Next year it plans to launch 200 channels of digital satellite television in the UK.

The consolidation of cable



C&W'S LEAP - By Alan Cane

Brown lands knock-out blow to critics

Mr Richard Brown, Cable and Wireless chief executive only since July, was amply answered critics who doubted his decisiveness and imagination.

In less than two weeks he has unveiled two spectacular coups which have gone to the heart of the problems facing C&W as it seeks to develop a coherent global strategy.

First RWE, the German conglomerate, switched away from a deal with British Telecommunications and Viag in favour of a partnership with C&W's German joint venture Veacom, a deal which saved the UK group heavy start-up costs and provided some DM450m (€150m) in new funds.

Then came yesterday's four-way merger which provides Mercury, the UK's second largest telecoms operator in which C&W has an 80 per cent stake, with fresh credibility and new potential to compete with BT in the "local loop", the final connection between exchange and home or office.

Nynex lifts revenue 91%

Nynex CableComms, the UK's second biggest cable operator, announced yesterday that its operating cash flow, at £2.2m for the third quarter, was in the black for the first time, writes Tim Gordon.

ANATOMY OF THE DEAL - By Christopher Price

Surprise quartet plays at the party

Ten months of informal talks, three weeks of intense negotiations and three days of last-minute haggling ended yesterday with the UK cable industry's biggest ever deal.

London and New York. Nynex Corp, parent company of Nynex CableComms, will hold an 18.5 per cent stake, while Bell Canada Inc, which owns a majority of Bell Cablemedia, will have a 14.2 per cent interest.

Notice of Redemption To the Holders of Japan Air Lines Company, Ltd. U.S. \$54,000,000 11% Guaranteed Bonds Due 1997

Table with columns for bond numbers and redemption prices. Includes a notice of redemption price to be made against surrender of the Bonds in the manner provided in the Conditions of the Bonds.

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INTERNATIONAL CAPITAL MARKETS

Successful auction lifts UK gilt prices

GOVERNMENT BONDS

By Richard Adams in London and Lisa Bransten in New York

A highly successful auction by the Bank of England bolstered the gilt market yesterday, amid generally buoyant European government bonds.

accepted yield equalled the average yield. Industry analysts said the strong buying came from UK banks and building societies.

band-two bank bills, mainly by discount houses, bridged the gap in the afternoon. The Bank provided \$50m of late assistance.

said the main buying interest was domestic, pointing out that local investors believed the government's policy of low interest rates and a weak yen had failed to provoke an increase in domestic consumption.

There was little in the way of important economic news yesterday, so traders focused on the new supply set to come on to the market at yesterday afternoon's auction of \$18.25bn in two-year paper and today's auction of \$12.5bn in five-year bonds.

Some of yesterday's declines were attributed to uncertainty about how easily the market could absorb the new supply, which comes as bonds trade near the top of their recent range.

Italy achieves lowest coupon yet in euroyen

INTERNATIONAL BONDS

By Samer Iskandar

Eurobond issuance yesterday resumed its hectic pace of previous weeks, after Monday's short respite.

The Republic of Italy set a record by achieving the lowest ever 20-year euroyen coupon by a non-Japanese issuer - 3.70 per cent - on a Y100bn deal.

market, securing "a historically low interest rate". Furthermore, it said, because of the low coupon, the duration of the bonds is roughly two years longer than on an issue with an identical maturity in lire.

due to unusually high redemptions of existing dollar-denominated bonds - around \$1.5bn in November and \$1.3bn in December.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Face, Spread, Book name. Includes entries for US Dollars, Euro, and Yen.

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch as indicated by lead manager.

emerging markets borrower. Market participants are expecting a coupon in the region of 11.75 per cent, with a possible sub-500 basis point yield spread over ultra-long bonds.

KPN adjusts loan terms to satisfy banks

By Conner Middelmann

inglorious fate for important lenders and close relationship banks. KPN and Goldman Sachs met the banks last week to discuss the transaction and iron out the wrinkles.

Also, while the auction process envisages six co-arrangers, bankers said it was not inconceivable that there might be more than that, since the company is thought to evaluate bidders on a variety of criteria in addition to price, such as the relationship with each bank.

Goldman Sachs, the US investment bank, arranged the facility - which marks the KPN's first visit to the syndicated loans community after its F12.25bn credit facility caused controversy.

The deadline for bids is October 29 and the structure and pricing are expected to be announced shortly thereafter. The 10 banks involved are ABN Amro, Citibank, Commonwealth Bank of Australia, Dresdner Bank, Generali Bank, ING Bank, JP Morgan, Rabobank, SBC Warburg and UBS.

WORLD BOND PRICES

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Table of Bund futures options with columns for Calls and Puts, including strike price, price, and change.

FTSE Actuaries Govt. Securities

Table of FTSE Actuaries Govt. Securities with columns for UK Gilts, US Treasuries, and other securities.

UK Indices

Table of UK Indices including FTSE 100, FTSE 250, and other market indices.

US INTEREST RATES

Table of US Interest Rates for Treasury Bills and Bond Yields.

NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LIFFE) Lit 200m 100% of 100%

Table of Notional Italian Govt. Bond Futures with columns for Open, Settle, Price, Change, High, Low, Est. vol., Open Int.

FT Fixed Interest Indices

Table of FT Fixed Interest Indices for various countries and currencies.

GIIT Edged Activity Indices

Table of GIIT Edged Activity Indices for various countries and currencies.

BOND FUTURES AND OPTIONS

Table of Bond Futures and Options for France, Germany, and Japan.

NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFFE) ¥100m 100% of 100%

Table of Notional Long Term Japanese Govt. Bond Futures with columns for Open, Settle, Price, Change, High, Low, Est. vol., Open Int.

FT/ISMA INTERNATIONAL BOND SERVICE

Table of FT/ISMA International Bond Service listing various international bonds.

CONVERTIBLE BONDS

Table of Convertible Bonds listing various convertible securities.

UK GILTS PRICES

Table of UK Gilts Prices for various maturities and coupon rates.

Other Fixed Interest

Table of Other Fixed Interest securities including various international bonds.

DEUTSCHE MARK STRAIGHTS

Table of Deutsche Mark Straights listing various DM-denominated securities.

SWISS FRANK STRAIGHTS

Table of Swiss Frank Straights listing various CHF-denominated securities.

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CURRENCIES AND MONEY

Sterling continues its autumn rise

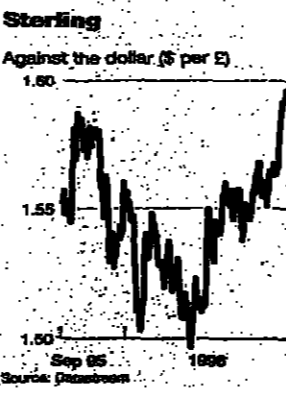
MARKETS REPORT By Simon Kuper Sterling closed just off a 15-month high against the dollar in London trading yesterday, after recovering from an early fall.

Both Anglo-Saxon currencies gained against the yen. The dollar lost ground against the D-Mark due to profit-taking in morning trading, but recovered to close just one tenth of a pence down at DM1.535.

Switzerland would prefer to use monetary policy rather than a currency peg as a way of stopping the Swiss franc from gaining against a future single European currency.

early 1994, could hit or even break the SFr0.84 level soon. A peg might drive Swiss interest rates higher than necessary, Mr Roth said. Also, a fixed currency target might fail to hold.

The level of expected future interest rates fell yesterday. Sterling short futures contracts for June 1997 rose 13 basis points and are now pricing in base rates of about 6.5 per cent, compared with 5.75 per cent at present.



Currency strategists said the next test of the dollar against the yen was the so-called 'Bosnian level' of Y13.6, named after the former US treasury secretary Lloyd Bentsen and last reached in January 1994.

Japan gaining a competitive advantage. Mr Meggyesi said. Italy's hopes of being among the first group of countries to join the single European currency suffered another German rebuff yesterday.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Country, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, and Bank of London.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Country, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, and Bank of London.

OTHER CURRENCIES

Table listing various currencies including Czech, Hong Kong, Taiwan, and others, with columns for closing mid-point, change, bid/offer, and bank of London.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table showing exchange rates for various currencies including Belgium, Denmark, France, Germany, Italy, Netherlands, Norway, Portugal, Sweden, Switzerland, UK, and US.

D-MARK FUTURES (MM) DM 125,000 per DM

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

SWISS FRANC FUTURES (MM) SF 125,000 per SF

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

UK INTEREST RATES

Table showing interest rates for various terms including 1 month, 3 months, 6 months, 9 months, and 1 year.

LONDON MONEY RATES

Table showing money rates for various currencies including Sterling, Cds, Dollars, and Francs.

THREE MONTH STERLING FUTURES (LFFE) £500,000 points of 100%

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

SHORT STERLING OPTIONS (LFFE) £500,000 points of 100%

Table with columns for Strike, Dec, Mar, Jun, Dec, Mar, Jun, Dec, Mar, Jun.

BASE LENDING RATES

Table listing base lending rates for various banks including Adams & Company, Allied Irish Bank, and others.

JAPANESE YEN FUTURES (MM) Yen 12.5 per Yen 100

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

STERLING FUTURES (MM) £25,000 per £

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries including Ireland, Portugal, Spain, Netherlands, Belgium, Germany, Austria, Switzerland, and France.

NON ERM MEMBERS

Table showing non-ERM member rates for Greece, Italy, and UK.

THREE MONTH EURODOLLAR (MM) \$1m points of 100%

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

US TREASURY BILL FUTURES (MM) \$1m per 100%

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

EURODOLLAR OPTIONS (LFFE) DM1m points of 100%

Table with columns for Strike, Dec, Mar, Jun, Dec, Mar, Jun, Dec, Mar, Jun.

EUROLIRA OPTIONS (LFFE) L1,000m points of 100%

Table with columns for Strike, Dec, Mar, Jun, Dec, Mar, Jun, Dec, Mar, Jun.

WORLD INTEREST RATES

MONEY RATES

Table showing money rates for various countries including Belgium, France, Germany, Italy, Netherlands, Switzerland, and others.

LIBOR FT London

Table showing LIBOR FT London rates for various currencies and terms.

EURO CURRENCY INTEREST RATES

Table showing Euro currency interest rates for various countries and terms.

THREE MONTH EURO DOLLAR FUTURES (LFFE) \$1m points of 100%

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

THREE MONTH EURO DOLLAR FUTURES (LFFE) L1,000m points of 100%

Table with columns for Dec, Mar, Jun, Open, Latest, Change, High, Low, Est. vol, Open int.

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Petroleum Argus Comprehensive daily report covering the UK and European gas markets

Notice of Early Redemption BRADFORD & BINGLEY

Subordinated Floating Rate Notes Due 2005

PRINCIPAL PAYING AGENT The Chase Manhattan Bank

OTHER PAYING AGENTS Banque Bruxelles, Chase Manhattan Bank, Luxembourg S.A., 5 Rue Paelsis, L-2338 Luxembourg-Grand

The Chase Manhattan Bank for and on behalf of Bradford & Bingley Building Society

Les Echos FINANCIAL TIMES The FT can help you reach additional business readers in France.

ALCOA ALUMINIO S.A. Series 1993-1, Series 1993-2 and Series 1993-3

Notice is hereby given that the notes will bear interest at 7.1875% per annum from 23 October 1995 to 23 April 1997.

Agent: Morgan Guaranty Trust Company

Sanest Finance Ltd. US\$100,000,000 Subordinated floating rate notes due 2003

Notice is hereby given that the notes will bear interest at 7.1875% per annum from 23 October 1995 to 23 April 1997.

Agent: Morgan Guaranty Trust Company

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COMMODITIES AND AGRICULTURE

Australian grain production set for peak year

By Nikki Tait in Sydney

Australia's winter grain production is set to reach a record this year, thanks to mild weather and above-average rainfall.

Wheat and maize prices continue to fall in face of bumper crop

Grain futures prices continued their recent slide yesterday as wheat fell five cents to \$3.95 a bushel and maize was down between one cent and two cents a bushel in mid-session trading at the Chicago Board of Trade, Deborah Hargreaves writes.

Futures prices have tumbled in recent weeks as the world looks like reaping a bumper crop of most grains. But although prices are far from their peaks earlier this year, traders say this has not discouraged a pick-up in demand.

"The market is struggling to find enough demand for wheat and corn," said Mr Warren King, at Car-gill Investor Services in Chicago. Traders had expected a large crop from Australia and were not surprised at yesterday's figures, but

said current wet weather could affect the quality of the grain. Mr Dan Basse, at AgResources, the Chicago analysts, believes the markets are close to their seasonal lows. He thinks wheat could fall another 10 cents to \$3.85 a bushel.

the Australian Wheat Board - which handles all export sales - cut its estimated pool returns by a further A\$5 a tonne. The benchmark return for Australian Standard White wheat is now A\$190 a tonne, about 38 per cent down on estimates made at end-May.

Mr Ron Story, the board's general manager, said: "We've seen 1m tonnes added to the estimated size of the crop in the last month and the bigger the crop grows, the more we will fight with competitors to hold our market share or face increased carry-over costs."

planted to winter grains was some 700,000 hectares less than in 1993-94, but the outlook was for "above-average" yields, as plantings extended into areas used for livestock during the recent drought in eastern states.

It added that fears of widespread water-logging, notably in western Australia, had receded, but warned that mild conditions and further rains would be needed by late November if its projections were to be met.

The rebound in Australian wheat production has been marked. In 1994-95, when drought conditions were biting, output fell to 8.9m tonnes. It then recovered to 16.9m tonnes last year, and the 1996-97 forecast of 20.9m

tonnes is an upgrading of Abare's earlier 18.8m tonne prediction. With record acreage planted and irrigation water plentiful, cotton production is also heading for a new high of 2.6m bales (582,000

Big jump forecast in price of lead

By Kenneth Gooding

A big jump in the price of lead - used mainly in the making of batteries - is forecast by some analysts. However, they admit prices will depend on the level of Chinese exports.

China supplied about two-thirds of the west's refined lead imports last year, according to the International Lead & Zinc Study Group, an intergovernmental body, though volume fell from 1994's peak of 173,000 tonnes to 161,000 tonnes.

Analysts at Billiton Metals, a Genor subsidiary, suggest the lead market is carrying "lower than desirable stocks", equivalent to only five weeks consumption. Recent reports indicate that Chinese exports have fallen from their peak, analysts Ms Karen Norton and Mr Angus MacMillan say.

"Should these exports fail to pick up again, this market has the potential to tighten considerably." Billiton is forecasting a 70,000 tonnes refined lead supply deficit in the west this year, compared with 77,000 tonnes in 1996, and a 25,000 tonnes deficit in 1997. "We expect the market will move gradually from deficit, to balance, to surplus," Billiton adds. "So our expectation is that prices will peak in the first half of the year." It says that the London Metal Exchange cash price is likely next year to be unchanged on average from the 36 US cents a pound (\$783.50 a tonne) it forecasts for 1996.

The ILZSG has predicted that there will be a global lead surplus next year - the first since 1994. It suggested refined lead consumption would rise by 2.65 per cent from the 1996 level, to 5.6m tonnes.

Mining groups spend record sums

By Kenneth Gooding, Mining Correspondent

Mining companies are spending record sums on exploration as huge areas of the world open up for the first time in decades, according to a new report.

The study by Metals Economics Group, the Canadian consultancy, says governments are competing to attract mining investment. It estimates worldwide spending on non-ferrous mineral exploration this year will jump by about 30 per cent from the US\$3.55bn estimated for 1995, to \$4.6bn.

Latin America is attracting most investment - and for the third successive year is the industry's favourite area for exploration. MEG suggests spending will jump more than 27 per cent from \$788m in 1995 to \$996m.

The US continues to slip down the list. It is often criticised as an area where environmentalists can delay approval processes for some years. This year, MEG suggests, it will be overtaken by Pacific/south-east Asia and fall to sixth place. But even in the US, exploration spending is increasing - by \$48m this year to \$433m.

Digging deep: spending on mining exploration



The 14 biggest spending companies in 1996, ranging from \$280m to \$52m, are (in decreasing order) RTZ-CRA, the Anglo-Australian group; BHP Minerals of Australia; Barrick Gold of Canada; Echo Bay of the US; WMC of Australia; Placer Dome of Canada; Newmont of the US; Minorco of Luxembourg (an Anglo American-De Beers unit); De Beers of South Africa; Phelps Dodge of the

US; Newcrest of Australia; Genor of South Africa; Freeport-McMoran of the US; and Anglo American Corporation of South Africa. These groups account for 38 per cent or - \$1.34bn - of the exploration spending by the companies surveyed. Corporate Exploration Strategies, Metals Economics Group, PO Box 2206, Halifax, Nova Scotia B3J 3C4, Canada. US\$8,000

Downturn in crude oil seen as consolidation

MARKETS REPORT By Deborah Hargreaves and Kenneth Gooding

Crude oil prices slipped yesterday after Monday's surge, but traders said the market was consolidating rather than collapsing.

"The market still looks solid," said Mr Lindsay Horn, executive director of energy derivatives at Lehman Bros in London. "Crude has performed extraordinarily well lately and could still go higher, especially if the weather turns cold."

But the sale of some 10m barrels is planned soon as a budgetary measure. This could depress oil prices in the short term. Last Friday, oil companies met the US government to discuss the low stock levels. Ms Hazel O'Leary, US energy secretary, said the government did not want to sell oil from its strategic reserve.

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Traders were watching for the release of weekly stock figures from the American Petroleum Institute after the market's close to see if heating oil stocks - at historic lows - were being rebuilt. US refineries are running at maximum output of around 3.5m barrels a day to try to fuel the surge in demand.

The London Metal Exchange reported copper stocks had fallen again by more than 13,000 tonnes, to their lowest since August 1995. Reaction was muted because some traders suggested stock moved to China would be on its way back to LME warehouses.

The Bloomsbury Minerals Economics consultancy said copper prices would remain firm, or even strengthen, until some of the copper heading for China returned. Mr Peter Hollands of BME suggested the global market now had a surplus of supply that would reach about 100,000 tonnes this year.

Coffee futures prices on the London International Financial and Options Exchange were sharply higher, with November futures up \$49 to \$1,549 a tonne after a bigger than expected draw in US stocks.

Cocoa prices slipped in mid-morning trading to touch a low of \$977 a tonne, but the market recovered later in the day to close unchanged at \$986 a tonne. Freight rates continued to rise, with the Baltic freight index up another 23 points yesterday to 1,199 - its highest level for four months.

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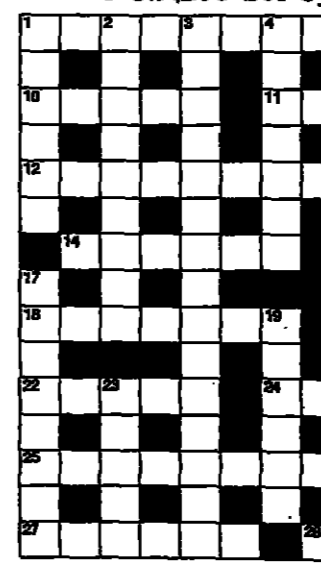
The Bloomsbury Minerals Economics consultancy said copper prices would remain

JOTTER PAD

Table with columns for various commodities and their prices, including Aluminum, Copper, Lead, Nickel, Zinc, Tin, and various oil products.

CROSSWORD

No.9,206 Set by DOGBERRY



- ACROSS 1 Support team from the rear (8) 2 Support team from the rear (8) 3 Evil spirit sticks round Beth Wildly expressing grief (7,3,5) 4 High-pitched tones of the French jargon (7) 5 I bet arch-foe collapsed with jolt at unconventional siege (6,2,7) 6 It's unsuitable to snooze in it (5) 7 Developing canines perhaps peg about (6) 8 Be tedious as the north wind (6) 9 One getting credit for becoming obese (3) 10 Intermittent discomfiture of bidders (8) 11 During intervals, one is tested again (9) 12 The opposite of 'cleft' man's language (7) 13 What's due to waste? (6) 14 Shell unopened window (5) Solution 9,205

COMMODITIES PRICES

BASE METALS

Table of base metal prices including Aluminum, Lead, Nickel, Zinc, and Tin.

Precious Metals continued

Table of precious metal prices including Gold, Silver, and Platinum.

GRAINS AND OIL SEEDS

Table of grain and oil seed prices including Wheat, Maize, Soybeans, and Barley.

SOFTS

Table of soft commodity prices including Coffee, Cocoa, and Sugar.

MEAT AND LIVESTOCK

Table of meat and livestock prices including Live Cattle, Live Hogs, and Pork Bellies.

ENERGY

Table of energy prices including Crude Oil, Heating Oil, and Natural Gas.

PRECIOUS METALS

Table of precious metal prices including Gold, Silver, and Platinum.

FUTURES DATA

Table of futures data for various commodities.

VOLUME DATA

Table of volume data for various commodities.

INDICES

Table of various market indices.

PRECIOUS METALS

Table of precious metal prices including Gold, Silver, and Platinum.

UNLEADED GASOLINE

Table of unleaded gasoline prices.

MINOR METALS

Table of minor metal prices including Copper, Lead, and Zinc.

INDICES

Table of various market indices.

PRECIOUS METALS

Table of precious metal prices including Gold, Silver, and Platinum.

دكان من كشمير

Big jump forecast in price of lead

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various offshore funds with columns for Name, Value, and % Change.

BERMUDA (REGULATED)**

Table listing regulated offshore funds with columns for Name, Value, and % Change.

GUERNSEY (REGULATED)**

Table listing regulated Guernsey funds with columns for Name, Value, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing SIB-recognized Guernsey funds with columns for Name, Value, and % Change.

GUERNSEY (SIB RECOGNISED)

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ISLE OF MAN (SIB RECOGNISED)

Table listing SIB-recognized Isle of Man funds with columns for Name, Value, and % Change.

ISLE OF MAN (REGULATED)**

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ISLE OF MAN (REGULATED)**

Table listing regulated Isle of Man funds with columns for Name, Value, and % Change.

IRELAND (SIB RECOGNISED)

Table listing SIB-recognized Ireland funds with columns for Name, Value, and % Change.

IRELAND (REGULATED)**

Table listing regulated Ireland funds with columns for Name, Value, and % Change.

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NET ASSET MANAGEMENT LTD - CONTD.

Table listing funds managed by Net Asset Management Ltd.

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INTERNATIONAL FUNDS

Table listing international funds with columns for Name, Value, and % Change.

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OFFSHORE FUNDS

Table listing offshore funds with columns for Name, Value, and % Change.

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Advertisement for Macmillan Appeal: HELP FILL THE CARE GAP IN BRITAIN. Includes text about cancer relief and a form to donate.



Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

LUXEMBOURG (SIB RECOGNISED)

Main table containing fund names, ISIN codes, and performance metrics for Luxembourg funds. Includes sub-sections for various fund categories like Equity, Bond, and Money Market.

LUXEMBOURG (REGULATED)

Table containing fund names and performance metrics for regulated Luxembourg funds.

OFFSHORE INSURANCES

Table listing various offshore insurance companies and their details.

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FT MANAGED FUNDS SERVICE Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table listing various fund categories such as Global Asset Management, FT Chile Growth Holdings, InPac Asia Pacific Funds, and others, with columns for fund names, prices, and performance metrics.

Advertisement for ForTe Posthouse, featuring a large 'F' logo and text: 'Shouldn't your company spend less on hotel bills? If you book over 250 nights hotel accommodation a year, call now and find out about the great savings on our Corporate Rate Programme.'

OTHER OFFSHORE FUNDS

Table listing various offshore funds including ATSP Management Ltd, AIA Asset Management, and others, with columns for fund names and prices.

MANAGED FUNDS NOTES: This section provides detailed information and disclaimers regarding the funds listed, including performance history and risk factors.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

CHEMICALS - Cont.

Continuation of Chemicals sector table.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt sector table.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, price, and change.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

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Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

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INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

In Europe's crowded skies, Rockwell Avionics plays a key role in promoting safety and efficiency.



ENGINEERING - Cont.

Continuation of Engineering sector table.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

GAS DISTRIBUTION

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EXTRACTIVE INDUSTRIES

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LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and other financial data.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and other financial data.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and other financial data.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and other financial data.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and other financial data.

MEDIA

Table listing media companies with columns for name, price, and other financial data.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and other financial data.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and other financial data.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and other financial data.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and other financial data.

PROPERTY

Table listing property companies with columns for name, price, and other financial data.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retailers and food companies with columns for name, price, and other financial data.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and other financial data.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and other financial data.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and other financial data.

TOBACCO

Table listing tobacco companies with columns for name, price, and other financial data.

TRANSPORT

Table listing transport companies with columns for name, price, and other financial data.

WATER

Table listing water companies with columns for name, price, and other financial data.

AIM - Cont.

Table listing AIM companies (continued).

AMERICANS

Table listing American companies with columns for name, price, and other financial data.

CANADIANS

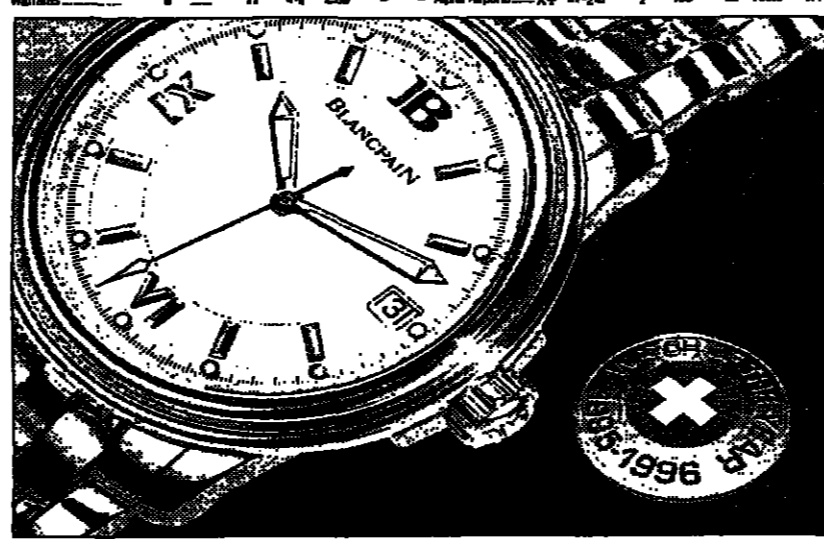
Table listing Canadian companies with columns for name, price, and other financial data.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and other financial data.

AIM

Table listing AIM companies with columns for name, price, and other financial data.



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by Edul, part of Financial Times Information. Company classifications are based on those used for the FTSE 100 and FTSE 250 indices.

FT Free Annual Reports Service

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LONDON STOCK EXCHANGE

UK stocks retreat amid Wall Street concerns

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

Leading UK shares ran out of puff yesterday after their recent exertions, with small pockets of profit-taking dragging the FTSE 100 index down from its all-time high.

The weakness occurred despite plenty of good news, including an excellent outcome to the latest gilt auction, a relatively benign Confederation of British Industry Quarterly Trends Survey and a huge burst of activity in the telecoms/cable sector.

Dealers said the blue chips had been affected by Monday's late downturn on Wall Street, which re-awakened worries that the US market is becoming increasingly overvalued.

Footsie finished the day a net 15.9 off at 4,057.2 and was additionally burdened by a poor opening performance by Wall Street, where the Dow Jones Industrial Average showed a 20-point fall shortly after the opening.

But the selling pressure in the US market, which was never more than light, did not extend to the market's second-liners. The FTSE 250 index delivered a robust performance, closing 3.3 up at 4,462.7, although well below the day's best level, 4,460.1. Unlike

the senior index, the 250 is still way off its all-time closing high of 4,993.6, reached in April. The strength of the FTSE 250 came in the wake of the creation of Cable & Wireless Communications, or as it has already been nicknamed in the market, "Supercable".

Such was the excitement generated in the market by the "Supercable" story that turnover in the telecom/cable stocks accounted for almost 18 per cent of total UK equity volume.

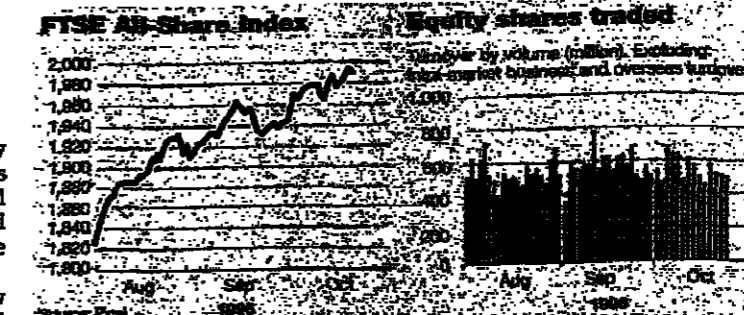
Traders were not too troubled by London's performance, although some remained convinced that a three-figure fall in the Dow was possible "at any time". One trader said dealers had to keep one eye on Wall Street, looking for the expected correction, and the other on the next UK bid target.

However, others took the view that with the gilt market in good shape the earnings and dividend outlook still sound and the potential for corporate activity still rosy, London had more to offer in short-term performance.

Gilts ended the day with gains of around 10 ticks after the £2bn auction had been well covered. Turnover in equities at 6 pm was 703m shares. Customer business on Monday was a rather meagre £1.32bn.

SGST was said to have advised clients to "take profits", while NatWest Securities was said to have recommended "sell". Unilever slipped 10% to 1334p following reports of an interview with Mr Morris Tabakshlat, chairman of the group, in which he suggested that the proposed

takeover of the group would be less far-reaching than suggested by Mr Neil FitzGerald, its co-chairman. Cadbury Schweppes, which is hosting an analyst visit to the US, hardened 2% to 520p. John David Sports, which sells fashion sportswear, made an energetic market debut, closing at 306 1/2p, a 21 1/2p premium to the 285p placing price.



Indices and ratios table with columns for Index Name, Value, Change, and Ratio.

Best performing sectors table listing sectors like Telecommunications, Household Goods, and Utilities.

Worst performing sectors table listing sectors like Alcoholic Beverages, Paper, Printing & Publishing, and Extractive Industries.

FTSE 100 INDEX FUTURES table with columns for Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

FTSE 250 INDEX FUTURES table with columns for Open, Settle, Price, Change, High, Low, Est. vol, Open Int.

FTSE 100 INDEX OPTION table with columns for Index, Call, Put, Open, High, Low, Close, Volume, Open Int.

EURO STYLE FTSE 100 INDEX OPTION table with columns for Index, Call, Put, Open, High, Low, Close, Volume, Open Int.

LONDON RECENT ISSUES: EQUITIES table listing company names, issue sizes, and prices.

FT GOLD MINES INDEX table with columns for Index Name, Value, Change, High, Low, Close, Volume, Open Int.

FTSE Actuaries Share Indices table listing various share indices and their values.

FTSE Actuaries Industry Sectors table listing industry sectors and their values.

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C & W cable fever

By Joel Kibazo and Lisa Wood

International telecommunications group Cable & Wireless stole the limelight after confirming it had reached agreement to merge its UK operations with Nynex CableComms Group and Bell Cablemedia.

The deal merges C&W's Mercury Communications, Nynex CableComms Group, Bell Cablemedia and Videotron Holdings into one integrated telecoms, information and entertainment services group.

News of the agreement made shares in Cable & Wireless the day's best Footsie performers as they rose by nearly 6 per cent. They closed 35p ahead at 467p, having traded a hefty 25m, the most actively traded stock of the day and C&W's highest daily total since May.

Analysts said the payout would avoid the tax problems suffered by Reuters as gross funds would not get a tax credit. Mr Steve Abbot of Credit Lyonnais Laing was reported as saying that the group's assertion that the exceptional dividend would enhance earnings per share was slightly misleading as it would in fact merely enhance the value of the company.

Allied Domecq softened 4% to 489p and Bass fell 11 to 78p, following unconfirmed media reports that the Office of Fair Trading was to recommend that the government refer the Carlsberg-Tetley deal to the Monopolies and Mergers Commission.

One analyst said he was surprised that the market did not think the sale would be referred. He said that Bass and Carlsberg had a contingency plan should the bid be blocked - 15 per cent would be taken back by Allied and 85 per cent by Carlsberg.

But he doubted the chances of a bid, for a number of reasons, and pointed out that a reorganisation of the media conglomerate could lead to earnings dilution in the short term. A profits warning from packaging group Low & Bonar sent the shares reeling. They closed 73% off at 483 1/2p, the worst performer in the FTSE 250. Volume was 1.2m.

Wolsey, the builders merchant, fell 1% to 453p despite reports at the top end of expectations. One analyst said that at a recent meeting, Wolsey lived up to its reputation for caution, expressing nervousness about prospects in the US should interest rates rise.

The US accounts for about half Wolsey's profits. The FTSE 100 index closed 15.9 points lower at 4,057.2, with the FTSE 250 up 3.3 points to 4,462.7. The FTSE All-Share index was down 15.9 points to 4,057.2.

RAO Gazprom advertisement featuring a logo and text about global gas supply and international listing.

Chemical Banking Corporation advertisement for a \$100,000,000 Subordinated Floating Rate Note due 2003.

INSOLVENCY ACT 1986 advertisement for BORELEX INDUSTRIAL SUPPLIES LIMITED.

NOTICE OF EARLY REDEMPTION advertisement for Bank of South Australia Limited U.S. \$300,000,000 Floating Rate Notes due 1999.

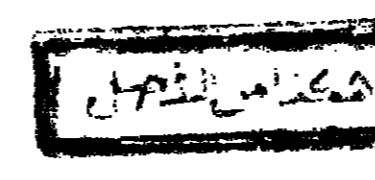
NOTICE OF A MEETING OF ALL FORMER SHAREHOLDERS OF LAKE VICTORIA BOTTLING COMPANY LTD.

NOTICE OF A MEETING OF ALL FORMER SHAREHOLDERS OF LAKE VICTORIA BOTTLING COMPANY LTD.

Hourly movements table showing stock price changes at various intervals.

FTSE 350 Industry baskets table listing various industry baskets and their values.

TRADING VOLUME table showing major stocks and their trading volumes.



Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (Oct 22 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol.

GERMANY (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

ITALY (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

NETHERLANDS (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

FRANCE (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

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PORTUGAL (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

The Originator advertisement for Peregrine, featuring a bird image and text: 'Peregrine, the specialists in Asian corporate finance and the world's #1 bookrunner of Asian equity issues in 1996.'

SWEDEN (Oct 22 / Mon) Table with columns for Stock Name, Price, Change, High, Low, Vol.

NETHERLANDS (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

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SPAIN (Oct 22 / Fri) Table with columns for Stock Name, Price, Change, High, Low, Vol.

INDICES

Table of various stock indices including Argentina, Australia, Brazil, Canada, Denmark, France, Germany, Hong Kong, India, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Singapore, South Africa, South Korea, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, and Venezuela.

INDEX FUTURES

Table of index futures for S&P 500, Dow Jones, Nikkei, and others.

US INDICES

Table of US indices including Dow Jones, Industrials, Home Bonds, Transport, Utilities, DJ Ind. Div. Yield, S & P Ind. Div. Yield, and various ratios.

NEW YORK STOCKS

Table of new York stock activity including volume, high/low prices, and trading activity.

AFRICA

Table of African stock markets including South Africa, Egypt, and others.

ASIA

Table of Asian stock markets including Australia, Hong Kong, India, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Singapore, South Korea, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, and Venezuela.

EUROPE

Table of European stock markets including Germany, France, UK, and others.

AMERICA

Table of American stock markets including Canada, USA, and others.

INDONESIA

Table of Indonesian stock markets including Jakarta and others.

NETHERLANDS

Table of Dutch stock markets including Amsterdam and others.

FRANCE

Table of French stock markets including Paris and others.

FINLAND

Table of Finnish stock markets including Helsinki and others.

IRELAND

Table of Irish stock markets including Dublin and others.

SPAIN

Table of Spanish stock markets including Madrid and others.

PORTUGAL

Table of Portuguese stock markets including Lisbon and others.

NETHERLANDS

Table of Dutch stock markets including Amsterdam and others.

FRANCE

Table of French stock markets including Paris and others.

FINLAND

Table of Finnish stock markets including Helsinki and others.

Small text at the bottom right corner of the page.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard featuring the text 'Time waits for no one. If the business decisions are yours, the computer system should be yours.' and the HP logo.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT 95 Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume.

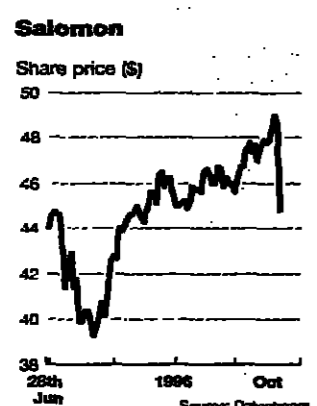
Advertisement for FT hand delivery service in Spain, featuring the text 'Have your FT hand delivered in Spain' and 'Gain the edge over your competitors'.

Continuation of NASDAQ National Market stock prices from the previous section.

Dow slips after mixed results. Dresdner leads as Frankfurt raises banks

AMERICAS

US equities slipped yesterday as technology stocks continued to retreat from recent highs...



lost 12.75, or 1 per cent, at 1,223.55 in spite of a strong earnings report late on Monday from Microsoft...

Microsoft, which had added about 10 per cent from the beginning of September to the end of last week, slipped 3 1/4 at \$132 1/4...

Mexico remains down

MEXICO CITY stayed on the sell side as worries about the peso, interest rates and forthcoming results continued to sap investor confidence...

S Africa up on back of gold

Gold shares held centre stage in Johannesburg, rising sharply on the back of a perkier bullion price...

most analysts were expecting. Also troubling the sector was a warning from CompuServe, the online service provider...

Outside the technology sector, Salomon, parent of Salomon Brothers, the investment bank, gave up 8 3/4, or 8 per cent, at \$45 after reporting third-quarter earnings well below both the profits and in the comparable period last year...

Results were mixed for the largest drug companies in the US, all of which reported earnings in line with, or slightly better than, forecasts...

TORONTO moved counter to Wall Street during the morning session, making steady gains in contrast to the early losses shown by the US market...

Consumer products stocks were the best performing sector, staging an advance of 1.7 per cent. Mining and banking shares also showed up well, although energy stocks slipped 0.26 per cent...

Mexico remains down

CARACAS recovered strongly, a renewed wave of privatisation excitement sweeping through the market and the IBC index up more than 3 per cent at the close of the morning session...

S Africa up on back of gold

index was 32.3 higher at 1,708.9. The broad market traded narrowly ahead of today's September inflation number, but there was plenty of action in golds...

EUROPE

Senior bourses were subdued, FRANKFURT seeing Deutsche Telekom shade a little in the grey market and turning to banks and, in particular, Dresdner...

Turnover rose from DM7.3bn to DM8.5bn. Telekom moved down to the DM33.70 to DM34.70 range. Goldman Sachs raised its recommendation for Dresdner to "market outperformer"...

On the sector in general, traders expected commission income from the sale of securities, as well as income from own-account trading, to have risen significantly in the past nine months...

Elsewhere, the retailer, Metro dropped DM4.05 to DM133 after it produced nine-month sales slightly below analysts' expectations...

ZURICH was disappointed by nine-month sales figures from the Novartis partners. Ciba registered fell SFr12 to SFr1,576 and Sandoz

FTSE Actuaries Share Indices

Table with columns for Hourly changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE Europe100, FTSE Europe200, FTSE Europe300, FTSE Europe400.

of a steep rise for net asset value which mostly fuelled the recent share price strength. NAV estimates in Paris ranged from FF280 to FF280 a share, against FF180 prior to the Thomson deal...

Following the surprise announcement that Lagardere and not Alcatel Alsthom had won the bidding for Thomson, the shares jumped more than 40 per cent in three straight sessions...

By then, they said, investors would hope to see evidence of the government's commitment to carrying through with pre-election promises of economic stimulus measures...

ASIA PACIFIC

Shares in BOMBAY moved ahead strongly as investors, fresh from Monday's national holiday, put a bullish interpretation on the central bank's credit changes...

The BSE index gained 3.1 per cent after an active session, which was said to have seen heavy buying by foreign funds. It closed 96.92 higher at 3,227.13.

KARACHI rose by more than 2 per cent, on what dealers described as speculative buying and short-covering, sparked by the devaluation of the rupee...

Foreign investors increased their recent selling, particularly of international blue chips. Canon slid Y70 to Y2,210, NEC Y30 to Y1,220, and Sony fell Y90 to Y6,990...

There was speculative trade in the construction sector which was weak on Monday in the wake of the election. Komatsu Construction rose Y54 to Y368.

THE EUROPEAN SERIES

Table with columns for Hourly changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE Europe100, FTSE Europe200, FTSE Europe300, FTSE Europe400.

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ING F13.20 to F1294.30

KLM put on 30 cents to F142.30 as investors peered ahead to November 5 and the third-quarter results. There had been talk that KLM would unveil its own airline partnership deal...

MILAN moved gently higher in dull volume as preliminary inflation data for October suggested that CPI growth was slowing. The Comit index ended up 0.63 at 151.31.

AMSTERDAM continued to trade narrowly with investors staying cautious ahead of tomorrow's third-quarter results from the electronics giant, Philips. The AEX index ended up 0.68 at 593.11.

Philips shed 30 cents to F159, and Unilever also lost ground, retreating F12.10 to F1267.60. Remarks by the company led to talk that Unilever's planned reorganisation would be less far-reaching than expected...

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EUROPEAN EQUITIES TURNOVER

Table with columns for Monthly total in local currencies (bn), US \$bn. Rows include Belgium, Denmark, Finland, France, Germany, Italy, Netherlands, Norway, Spain, Sweden, Switzerland, UK.

September saw a partial recovery in turnover at Europe's top 12 bourses, up 26.3 per cent on the month, but still 6.6 per cent below July levels. The biggest increases came in the markets where share prices rose most strongly...

WARSAW took an old-fashioned look at the "restructuring" theme, the brewer, Zywiec, plunging 14.50 zlotys, or 10 per cent, to 130.5 after Monday's news that the company was shutting down one of its breweries...

ASIA PACIFIC

Shares in BOMBAY moved ahead strongly as investors, fresh from Monday's national holiday, put a bullish interpretation on the central bank's credit changes...

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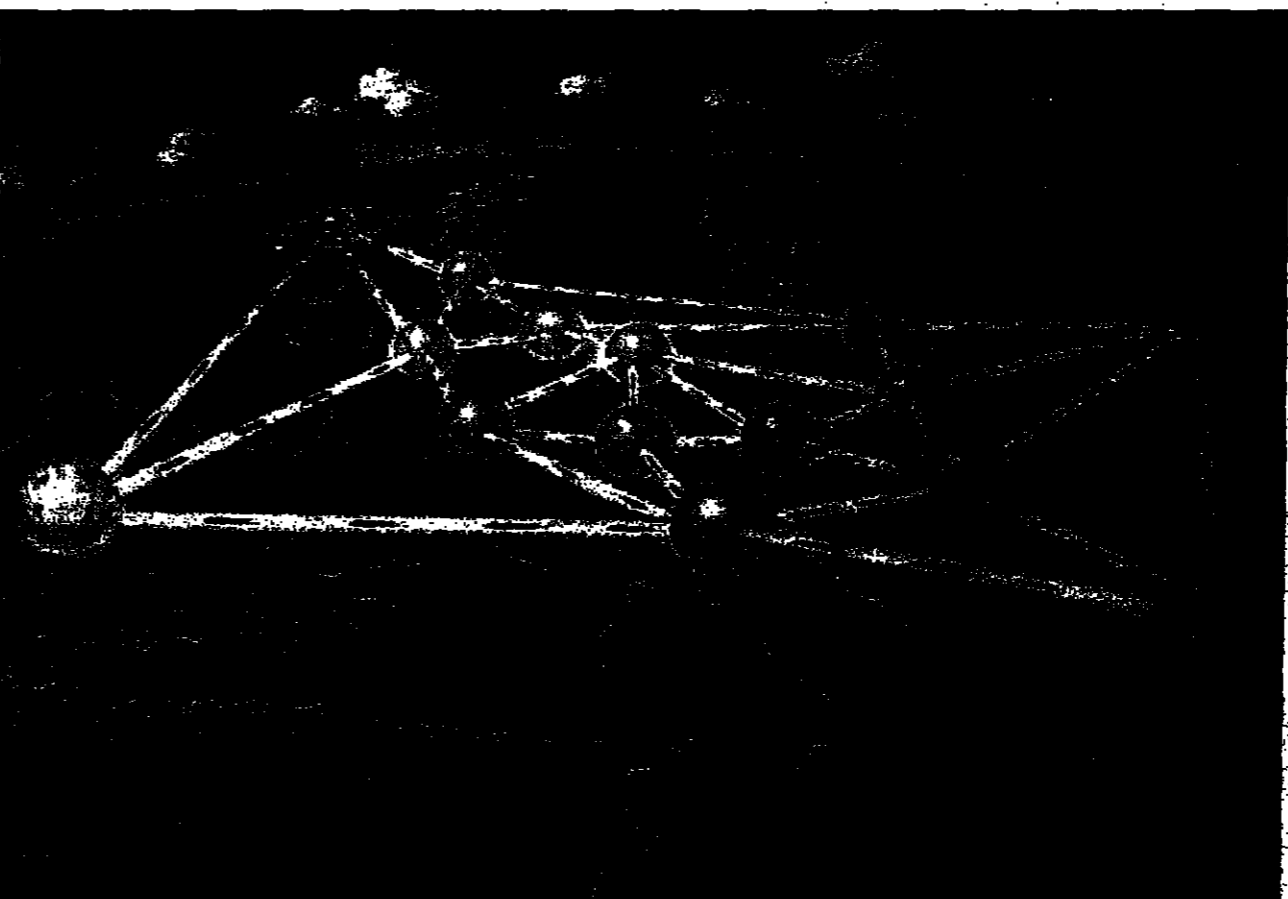
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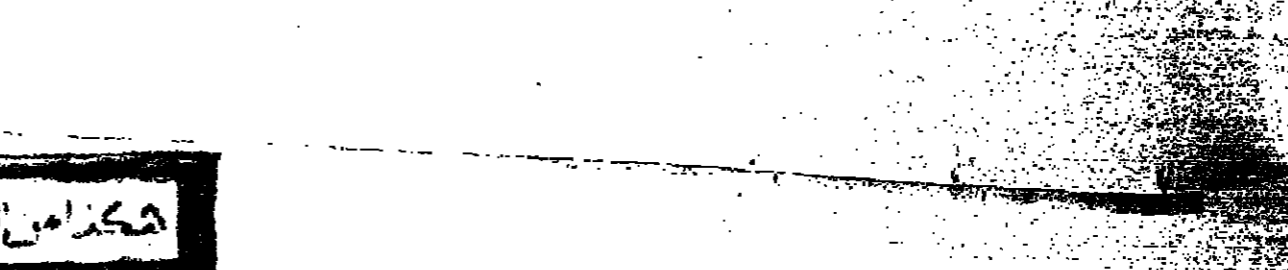
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FT/S&P ACTUARIES WORLD INDICES

Large table with columns for NATIONAL AND REGIONAL MARKETS, US Dollar, Day's Change, Pct, etc. Rows include Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, Indonesia, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Philippines, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, United Kingdom, USA, Americas, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex UK, Pacific Ex Japan, World Ex US, World Ex UK, World Ex Japan, World Index.



Network Europe. Competence that knows no boundaries. WestLB, one of Germany's leading banks, is firmly established in the European market...



banks

TISS TURNOVER
cal currencies (bn)

	July 1996	Sept 1996
Aluminium	1,200	1,250
Steel	1,500	1,550
Other	1,000	1,050

ALUMINIUM Market still waits on Russia

The results of privatisation, deregulation and restructuring augur well for the future, writes **Kenneth Gooding**

No other industry has been so fundamentally affected by the collapse of the Soviet Union and other centrally planned economies as the global aluminium industry. Aluminium, gas and oil have been the main foreign exchange earners for the Commonwealth of Independent States since the break-up. Russia's aluminium exports at one time threatened the very existence of large parts of the western industry when they jumped from 500,000 tonnes to 2m tonnes a year.

That threat is gone. Russian exports, according to Mr Jacques Bougie, president of Alcan of Canada, "are no longer a nuisance but are now an essential part of western supply." Any interruption to Russian exports would cause aluminium prices to rocket, he says.

Apart from the surge in exports, the worldwide movement towards the privatisation that followed the collapse of the former Soviet Union and the movement towards market economics in its former satellite countries and China, have also been affecting the aluminium industry and brought great benefits.

"It is inconceivable that this retreat of the state will not have effects on the industry's long term behaviour," says Mr David Humphreys, deputy chief economist at RTZ-CRA, the world's biggest mining company. "State involvement has for years been blamed for an unhelpful reluctance

to close uneconomic capacity or to close non-viable projects for reasons of prestige or job creation."

The privatisation process has gathered speed in the past year. In Europe, the Italian government sold its stake in Alunox to Alcoa of the US, the world's biggest aluminium group. The French government released its hold on Pechiney, Europe's biggest aluminium company, by floating it on the Paris and New York stock exchanges.

The Spanish and Polish governments let it be known that their holdings in aluminium producers Inespal and Huta Aluminium Konin respectively were up for sale. Hungary privatised Inota, its sole remaining smelter.

Elsewhere, Brazil and Venezuela pushed forward plans for selling off their shareholdings in the industry. The Aluminium Company of Egypt underwent a partial privatisation. Small divestments were made by the state authorities in Canada and India.

In China, in the first deal of its kind, Kaiser Aluminium of the US has permission to acquire a 49 per cent stake in two smelters in return for a commitment to modernise and expand them.

Russia has seen the biggest privatisation of all. At the first Financial Times/CRU International aluminium conference in June, Mr Alan Bekhor, managing director of Trans-World Metals, the UK-based organisation, suggested his group was now the world's third largest aluminium producer because, with Russian associates, it owned more than 50 per cent of Russia's two biggest smelters, Bratsk and Sayansk. Mr Bekhor said the privatisation process had now ended. "Most of the plants having passed through major restructuring

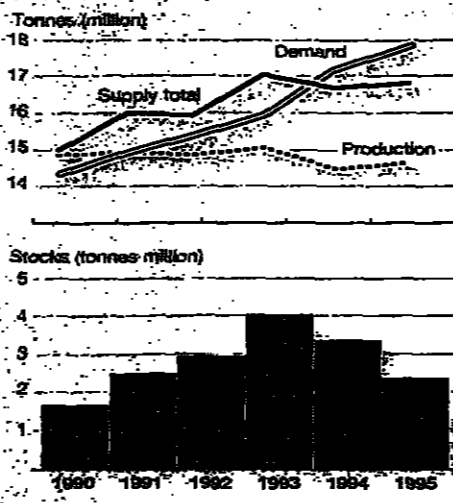
and privatisation, have acquired a framework of stable ownership and management control. Western companies have now either made their move or stayed aloof."

The aluminium industry is also benefiting from moves in the European Union and the US to deregulate electricity power supplies. Aluminium smelters are huge consumers of energy - an average sized smelter of 250,000 tonnes a year needs as much energy as a town of 500,000 people. Mr Jochen Schirner, chairman of VAW Aluminium of Germany, says that this trend will help the industry to keep down its costs. "The liberalisation of the energy market will lead to substantial relief. Smelters in the US have recently experienced this. In Europe we expect electricity price reductions in the next few years."

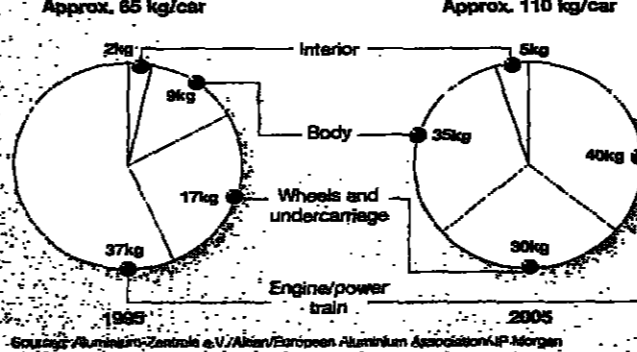
Mr Humphreys at RTZ says the combination of privatisation and power deregulation "may produce some surprising results." Under a market-based system investors will be more sensitive to capital costs and political security when considering new smelter projects, he says. So "the expansions to smelting announced or completed in 1995 were not in regions that have been hailed as the most likely targets for future investment such as Latin America and the Middle East but in Europe - Slovakia, Norway and Iceland. Even in the US, where the last new smelter started up in 1975, there has been talk of smelter expansions in the wake of power deregulation."

It is not only the former state-owned aluminium companies that have changed. The big private groups that for many years concentrated on building a global presence and spreading their production operations into

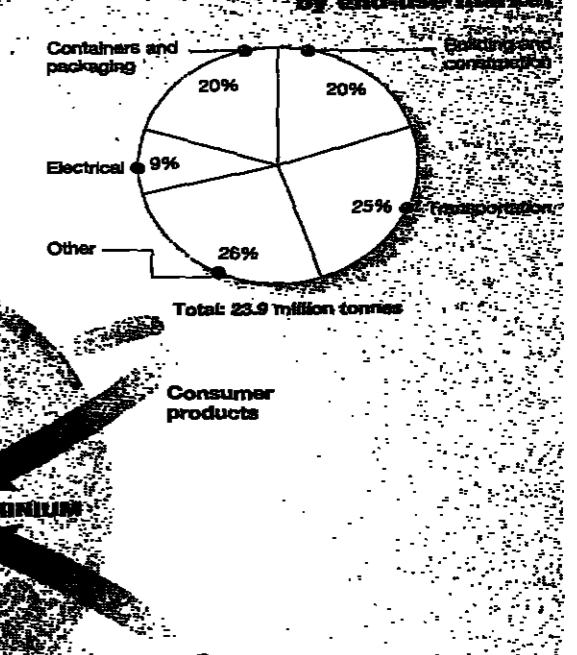
Primary aluminium market - Western World



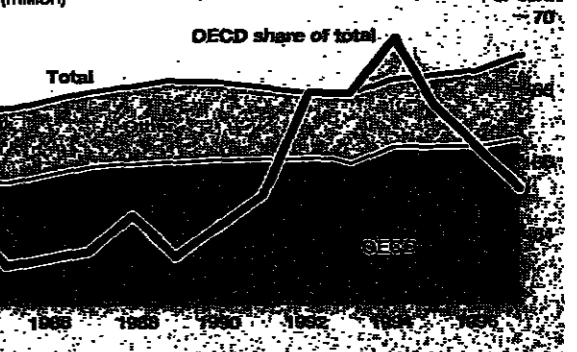
Aluminium consumption in automotive applications



Western World aluminium consumption by end-use




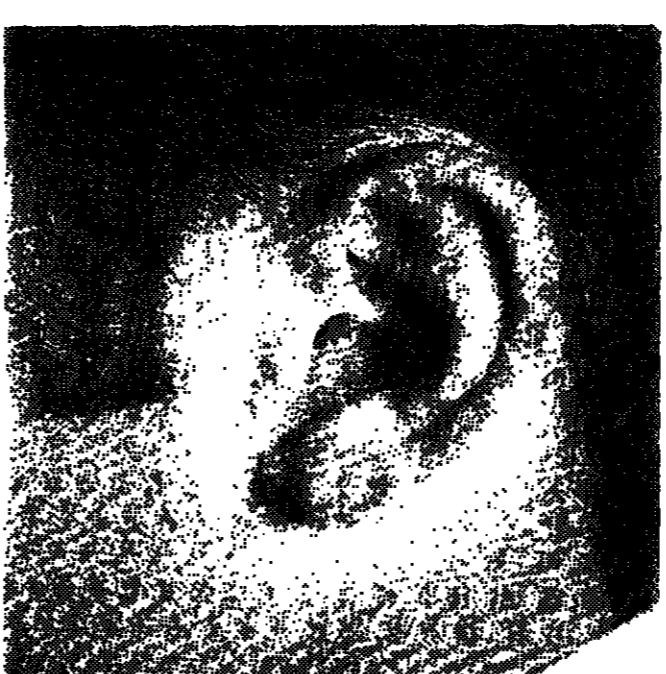
Aluminium consumption



many downstream areas. An attempt in this direction was made by Kaiser this year but its overtures were rejected by Alumax, another US group. As for the short term health of the industry, a key feature again is the self-restraint being shown by the western producers who for the most part kept closed the capacity they shut down temporarily to make room for the flood of Russian imports. About 1m tonnes of annual capacity remains shut, much of it owned by Alcoa and Reynolds Metals in the US and Pechiney in Europe, and seems unlikely to reopen until market conditions improve. Stocks in the west have

consequently dropped from a peak of 4.5m tonnes in 1993 to 2.5m tonnes today. Demand for aluminium in the west had shown 13 years of continuous growth by the end of 1995. However, growth has flattened after a surge of nearly 10 per cent in 1994. Last year, according to Brandeis (Brokers), part of the Pechiney group, consumption in the west was up by 0.9 per cent to 17.44m tonnes. Total supply (including 2.15m tonnes of net imports from the former eastern bloc) was 18.78m tonnes, leaving a supply deficit of 664,000 tonnes. This year has been a disappointing one for the industry. Brandeis expects demand to

be up by only 0.3 per cent to 17.49m tonnes and supply (including 2.37m tonnes of net imports) to be 17.87m tonnes, giving a surplus of 375,000 tonnes. Nevertheless, the industry remains extremely confident about the future. The motor industry is using much more aluminium to cut the weight of vehicles. The use of aluminium packaging - particularly cans for fizzy drinks in hot countries - has a great deal of growth to come. Recycling beverage cans helps the industry to promote a "green" image. Demand from the Asian "tiger" countries outside Japan has been growing by an annual 8 per cent. Kaiser's Mr Haymaker says that, if developing countries with a present annual income of \$5,000 a head move up to \$10,000, global aluminium capacity would have to be lifted from the present 20m tonnes to nearly 50m tonnes. Mr Schirner adds: "Prospects for our industry are good. Potential demand is high from new applications and new countries. Supply is secure, both raw materials and secondary metals. The price of aluminium will in real terms fall further. We are taking the offensive with regard to ecological problems. And we have restructured our companies to match future challenges."

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changes

no boundaries

West

Steel faces

Continued from Page II
assembly of bonded sheet aluminium and aluminium extrusions to create an ultra-lightweight chassis, to which are added intricately curved and lightweight plastic composite body panels - plastic moulding being a technology in which Lotus has long been deeply immersed.

The end-product is a car which weighs barely 600kg, with rapid performance from a relatively low-powered Rover engine - and a modular approach to the aluminium chassis will allow yet bigger cars to be created at relatively low additional cost.

Most importantly, companies like Volkswagen, Audi's parent and Europe's largest vehicles group, says it will be possible early next century to produce even high-volume cars like its Golf using similar materials and processes.

The confidence of the aluminium industry that it will be able to grab a substantially larger slice of business from the automotive industry - already its largest customer - is unmistakable.

Currently 25 per cent of all aluminium products are used in the automotive sector. However, "I expect the share of aluminium in the motor car to double within the next 10 years," says Mr Jochen Schirner, chairman of the German VAW aluminium group.

"In the castings sector, the aluminium engine block will take up a greater share. In the car body and chassis we will open up new applications for rolled and extruded products. For example, wheels which will be made from aluminium sheet in the future. Above all - and here I envisage the strongest growth impulse - aluminium will become the material of standard-size cars," he says.

The industry recognises, however, the determination of the steel industry to fight back through the use of improved body designs and high-strength steels; that legislative pressures will need to continue to work in the aluminium industry's favour; and that the industry itself must intensify its

research and development efforts, further cut costs and improve efficiency if it is to woo vehicle makers further away from steel.

Not least, the industry recognises that it must adapt its structure and supply systems to fit vehicle makers' already well-developed global structures.

It also recognises that it needs to sell itself, and aluminium as a material, better.

The impetus for the increased use of aluminium as a car body material has been by no means confined solely to Europe.

Ford of the US has already spent more than \$40m to research ways to stamp aluminium sheet in stamping body structures. Working on the basis that it is hard

A volume car maker has to do more than just learn to use new materials

enough for a volume car maker to learn to use new materials, without simultaneously designing and developing new types of body and the production processes to make them as well, Ford has opted for building experimental versions of a production model, the Mercury Sable, in aluminium in collaboration with Alcan Aluminium of Canada. The body components are stamped and welded together using adapted current production processes for Sables made from steel.

At the Detroit motor show earlier this year, however, Ford unveiled a more adventurous prototype, the Synergy 2010, in which considerably greater use was made of extrusions and castings for easier construction and greater weight-saving effect.

The name of the show vehicle gave a clear indication of just how far into the future it is likely to be before the first Ford making substantive use of aluminium in the bodysheet is likely to appear.

■ Cans: by Kenneth Gooding

When a can is no longer a can

Shaped cans, environmental awareness and image should see off competition

The latest innovation in the aluminium can's battle to become the world's first choice package for fizzy drinks has recently been launched. This is a can that is shaped to look unlike a can.

Coca-Cola is testing in the US an aluminium can shaped to look as much like its traditional fluted Coke bottle as possible.

This breakthrough comes at an opportune time. Beverage cans now account for about 20 per cent of global demand for aluminium but the seemingly unstoppable progress of the aluminium can as the preferred package for carbonated beverages is slipping slightly for two reasons - an apparent tactical

mistake by the US aluminium producers and increasing competition from rival materials.

In developed country markets, the PET bottle has been making big headway. This plastic material has won consumer support, particularly for large sizes. PET bottles have replaceable screw tops so the drink does not have to be consumed all at once or lose its fizz.

When PET bottles were first launched they had a big commercial disadvantage - a short shelf life. They were fine for fast-selling drinks in big supermarkets in developed countries but not such an attractive proposition when they would have to spend some time on a shelf before being sold.

However, Mr Ronald Thoma, executive vice president procurement and traffic for Crown Cork Seal Company, reported at the Financial Times's first aluminium conference in June that a

new formulation allowed PET to store liquids for between nine and 12 months compared with the aluminium can's 6-12 months. Also, a great deal of new PET production capacity was being added which indicated the price of this material should be stable or lower for the next four or five years.

Mr Thoma also suggested that one of aluminium's best markets - for beverage cans in north America - was under threat because some metal producers were insisting on linking prices they charge can makers to volatile London Metal Exchange prices.

He said the move had stopped in its tracks growth in demand for aluminium cans in the US and caused a switch back to steel in Europe. He insisted the aluminium industry was "very short sighted" by moving to LME-based prices for can sheet because this would also damage its prospects in the rest of the world as it attempted to build up demand for aluminium cans.

US producers of aluminium can sheet moved to the new pricing policy at the beginning of 1995. Their timing was not good. The new formula arrived just as the LME price of aluminium rose strongly. Consequently, the price of can sheet jumped by 50 per cent from the 1994 level. This big price rise in the US gave steel can producers a window of opportunity.

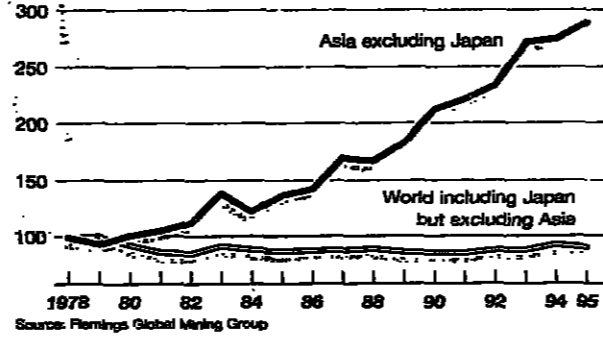
European steel producers mounted a campaign suggesting that, in future, beverage producers should protect themselves by not allowing aluminium cans to take virtually all the market, as they had in the US. In future, the steel industry argued, why not have can lines capable of filling both steel and aluminium cans? These could be easily switched from one material to the other. Some beverage producers in Europe quickly took the initiative and six lines in Italy and the



Foil trophy winners: coming in all shapes and sizes and to suit every taste

Asian aluminium consumption

versus OECD IP (rebased to 1978=100)



The packaging picture of the 90s

	COST	QUALITY	RECYCLABILITY
Aluminium	Premium	Excellent	Good
Steel	Competitive	Excellent	Good
Glass	Premium	Excellent	Fair
PET	Very competitive	Good and getting better	Good

Source: Crown Cork Seal

were 62.2 per cent and 65.7 per cent respectively.

Apart from giving the industry the right kind of "green" image, recycling also provides it with cheaper metal. It saves as much as 95 per cent of the energy required to produce new aluminium.

While demand for aluminium beverage cans might be at a peak in North America, Pechiney is convinced the industry can count on big growth in demand from the sector in many other parts of the world.

It sees unit sales of these containers increasing by an average of 3.5 per cent in the US between 1994 and 1997 and a slowing in growth to 3.2 per cent a year in Europe. But in Asia and Latin America, growth could be very much stronger.

Pechiney suggests, for example, that in Brazil unit sales of aluminium beverage cans will jump from 1.6bn in 1993 to 12.5bn by the year 2000, accompanying projected soft drinks and beer market growth of 5.5 per cent a year.

Aluminium cans might be given a new lease of life in the US if the new, shaped cans prove successful. "Soft

drinks and beer producers want to be able to personalise their containers and research carried out by our industry has shown the wall of an aluminium beverage can has enough formability to be shaped," says Mr Legrand. "This will certainly strengthen the position of the aluminium can against other, competing, beverage containers."

American National Can, a Pechiney subsidiary has developed the shaped can for Coca-Cola. Now it is up to the beer and soft drinks industries to find out whether the concept will catch on.

Not the least of the potential advantages of the shaped can is that in the US, where nearly every beverage can is made from aluminium, the can is suffering an image problem among younger people.

As Mr Stephen Betts, vice president for can stock sales and marketing at Kaiser Aluminium, warned recently: "The reality is that to today's youngster the can is what dad drank from while he stood in his T-shirt and watered the driveway - not the most positive image to a marketer."

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IV ALUMINIUM

Executive views: by Kenneth Gooding

A sense of optimism

As the metal's use increases, the main challenge will be to prove its 'greenness'

The optimism senior executives feel about the aluminium industry's future are well illustrated by comments from Mr Bernard Legrand, head of the aluminium division at Pechiney of France, Europe's biggest producer, and Mr Jochen Schirmer, chairman of VAW Aluminium of Germany.

Looking at the immediate future, Mr Legrand says Western world demand for aluminium is likely to pick up gradually during the remainder of this year after a very poor start to 1996. This should leave the market roughly in balance, even after an expected 5 per cent increase in production in the west and with imports from eastern Europe remaining at about 2m tonnes.

He sees a similar, balanced situation in 1997, but with supply tightening towards the year-end. Nevertheless, with about 1m tonnes of global aluminium smelting capacity still shut down, any tightness is unlikely to push prices up sharply. He insists that in present market conditions he cannot recommend that Pechiney reactivate any of the capacity that is on stand-by.

Looking ahead, VAW's Mr Schirmer suggests: "Prospects for our industry are good. Potential demand is high from new applications and new countries. Supply is secure, both raw materials and secondary metals. The price of aluminium will in real terms fall further. We are taking the offensive with regard to ecological problems. And we have restructured our companies to match future challenges."

One of the industry's growth markets is the use of aluminium by car makers anxious to reduce the weight of vehicles so as to cut pollu-

tion and fuel consumption. Mr Legrand points out that new types of aluminium alloys and the high versatility of aluminium allow sheet, extrusions and castings to be combined so that car makers can now save 40 to 50 per cent of a vehicle's body weight.

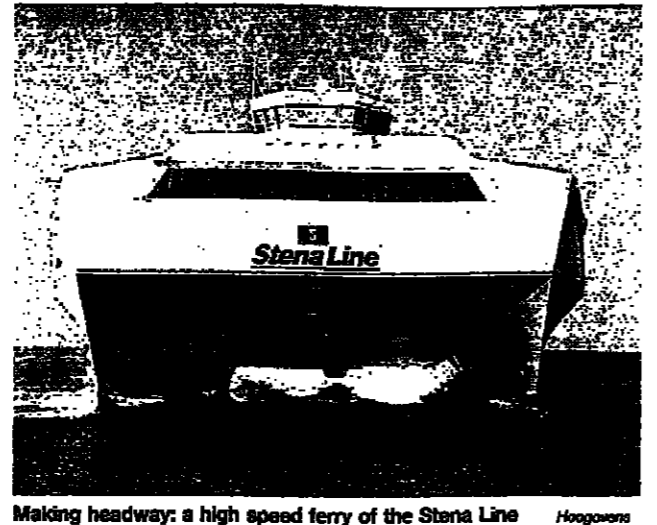
Already the amount of aluminium used in an average car is about 85kg. "Some vehicles use more," Mr Legrand points out - citing the Renault Safrane with 136kg, the Volvo 960 with 140kg, and even more in the case of the "all aluminium" Audi A8.

"In 1994 the motor industry in Europe consumed about 65,000 tonnes of aluminium in extruded and rolled products and 1m tonnes in castings. This was 18 per cent of the total aluminium consumption in Europe. It is expected that the use in the average car will rise to between 130kg and 150kg by the year 2005. Assuming that car production figures remain constant, this should result in an estimated aluminium consumption of 2m tonnes."

Mr Schirmer is equally enthusiastic. "I expect the share of aluminium in the car to double within the next ten years. In the castings sector the aluminium engine block will take up a greater share. In the car body and chassis we will open up new applications for rolled and extruded products, for example, wheels which will be made from aluminium sheet in future. Above all - and here I envisage the strongest growth - aluminium will become the material from which standard-sized cars are made."

Mr Legrand points out that aluminium is also making headway in the public transport sector: in aeroplanes, ships, ferries, buses, trams and all kinds of trains.

"Take the example of the high speed ferry," he says. "Aluminium has for a long time been used in shipbuilding because of its high cor-



Making headway: a high speed ferry of the Stena Line

rosion resistance in aquatic conditions, but steel used to be the dominant material because the economics were more favourable in traditional shipbuilding. The progress of high speed ferries, some with lengths above 100 metres, able to carry hundreds of passengers and cars at speeds above 75km an hour, gives a new outlet for innovative aluminium products.

"At present there are several aluminium high speed ferries under construction in various European ship yards. Recently fast ferries were deployed on the Irish sea and between Sweden and Denmark. European aluminium producers are also supplying material to Australian and Canadian shipyards which are engaged in the same type of developments."

In order to be sure of winning a share of these new markets, the industry needs to keep its costs under control. Mr Schirmer is sure this will be done. He points to the liberalisation of energy markets that should cut the cost of this important element in aluminium production. "Smelters in the US have recently experienced this. In Europe we expect electricity price reductions in the next few years."

Mr Schirmer says the industry still has to improve productivity by modernising old plants. The size of new smelters will increase and the competitive pressure will lead to smaller plants being either closed down or expanded. He says confidently: "The battle against cost inflation will be successful.

Capacity: by Kenneth Gooding

Too little, too late

Producers tend to play down analysts' forecasts of supply and shortages

No fewer than 19 proposed new aluminium smelter projects have been announced in the past year, a sure sign of the industry's confidence in its future.

Nevertheless, some analysts suggest that the industry has left it too late to bring in substantial new capacity and that aluminium will be in short supply before the end of this century.

They say this will happen even though there is still about 1m tonnes of annual capacity - shut down by western producers to make room for the Russian metal that poured into their markets after the collapse of the Soviet Union - to be brought back into production.

It was the savage blow dealt to the western industry and to aluminium prices by the explosion of Russian aluminium exports that caused virtually all new smelter projects to be shelved.

The only one to go ahead in the past four years was Alusaf of South Africa's Hillside smelter, a monster with an annual capacity of 466,000 tonnes. Yet some analysts calculate the world needs a new smelter of Hillside's size every year to keep pace with growing demand.

"There are plenty of projects waiting in the wings. But the final commitment to go ahead is not evident," points out Mr Kevin Crisp, analyst at J.P. Morgan, the financial services group. He suggests the industry's reluctance to commit itself is understandable.

A Hillside-type project would require capital investment of \$1bn. A producer would want to be sure of a sustainable aluminium price of about \$1,850 a tonne before going ahead.

After the go-ahead is given, it takes three years to build a new smelter and another 12 months to crank it up to full capacity working.

Mr Tony Bird of the Anthony Bird Associates consultancy group complains: "It is remarkable that for a dozen years now western aluminium producers

have persistently under-provided for demand in the rate at which they have constructed new smelting capacity."

He says that, when account is taken of the 35 smelters that have closed permanently since 1982 - representing about 20 per cent of annual western capacity at that date - producers have been building new capacity at an annual growth rate of only 0.5 per cent.

"It is now very unlikely that this problem can be resolved without an unpleasant spike in metal prices in 1998, which will both stimulate supply and also choke off demand," he suggests.

Mr Stewart Spector, another aluminium industry consultant, also suggests that growth in sales of the metal in the next few years will be held back by shortages of production capacity.

While he looks for aluminium shipments next year to be a 4 per cent ahead of this year's total, he expects growth to drop below 1 per cent in 1998 and increase by no more than between 2.5 per cent and 3 per cent in 1999 and 2000 - not because of any lack of demand but because of capacity shortages.

Mr Spector also suggests that the restart of those western smelters that at present are on stand-by, might be held back by a

shortage of calcined petroleum coke, an essential raw material without which smelters cannot operate.

Aluminium producers, however, tend to dismiss the analysts' warnings. Among the sceptics is Mr Jacques Bougie, president of Alcan of Canada. He insists: "The market has a wonderful way of adjusting itself." Mr Bougie admits, however, that all the 1m tonnes of capacity on stand-by will be required and the 2m tonnes of Russian metal being exported every year to the west "is no longer a nuisance but is now an essential part of western supply."

Judging the industry's capacity requirements today is made doubly difficult because technology offers alternatives to new smelters. For example, Mr David Moison, analyst at the Resource Strategies consultancy, suggests that between 35 per cent and 50 per cent of expected extra demand for aluminium in the next five to ten years could be met by enhancing existing production facilities. "This is a very attractive route with very low capital requirements."

Also, several aluminium smelters are planning to add new production lines which would be more expensive than upgrading existing "pots" (production cells) but cheaper than building a new smelter.

For example, Comalco's

Tiwal Point smelter in New Zealand is being upgraded by improving the energy efficiency of its "pots" and adding some new ones. This will lift its annual capacity from 270,000 tonnes to 313,000 tonnes by the beginning of next year.

Mr George Haymaker, chairman of Kaiser Aluminium, the US group, reported at the first Financial Times aluminium conference recently that his company was contributing to increasing capacity at existing plants with a system in which minicomputers helped operate potlines at smelters.

Already this system, Celtron 11, had been installed in 14 smelters controlling nearly 10 per cent of world production capacity. Kaiser's retrofit technology would also be used in a joint venture recently signed with China National Nonferrous Metals Industry Corporation, "representing the first significant privatisation of the Chinese aluminium smelting industry."

Another example of how money can be saved is the Qeshm aluminium smelter in Iran, owned and operated by Prime International, a London-based trader in Iranian non-ferrous metals. Prime bought a pot line, using old fashioned Söderberg technology, from Slovakia where ZSNP had closed its old plant at Ziar nad Hronom. The line is being rebuilt on a site in the Qeshm free trade area on an island near the straits of Hormuz.

Iran is also building the Al-Mahdi smelter, a 220,000-tonnes-a-year plant, at Bandar Abbas, about 7km from Qeshm. Details of other Middle East projects, including capacity increases by Aluminium Bahrain and Dubai Aluminium, are in a separate article in this survey.

Outside the Middle East, Alusuisse-Lonza is to expand its 100,000 tonnes a year smelter in Iceland to 162,000 tonnes by late 1997. Construction of a new 217,000 tonnes a year potline at Comalco's Boyne Island smelter in Queensland, Australia, is scheduled for completion in 1998. A more modest increase, by 12,000 tonnes to 197,000 tonnes, is planned by Hydro Aluminium at its Ardal smelter in Norway.

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PROFILE Pechiney
The red and the black

These are testing times for Europe's largest primary aluminium producer.

Less than 12 months after its privatisation, Pechiney of France is set to fall back into the red this year in sharp contrast with the impressive recovery it managed in 1995.

But the loss will have relatively little to do with the recent decline in aluminium prices on the LME. Its chief underlying cause will be provisions for a sweeping programme of cost cuts aimed at putting the company's earnings capacity on a footing with that of its strongest competitors.

Unveiling the group's half-yearly earnings last month, Mr Jean-Pierre Rodier, chief executive of the programme - known as project Challenge - would result in about FF2bn in restructuring costs. "A part" of which would be provisioned in 1996. He said its aim was to cut costs by FF4bn, or 20 per cent of overall costs, excluding raw materials, by the end of 1998.

According to Ms Melanie Huetherard, an analyst with Goldman Sachs in London, Pechiney's performance is "significantly behind" its main north American rivals on an operating margin basis. In 1995, she says, these competitors achieved margins "in the low teens," against just over 5 per cent for Pechiney. She is confident the goals of the Challenge project, including investments of FF3.5bn to modernise production will be achieved, and this would allow the group to catch up with the north American producers, assuming they make efficiency improvements of their own of no more than an average of FF300m a year.

The Challenge proposals have been a source of some controversy in France, however, because of their expected impact on jobs at a time when the

unemployment rate is at a record 12.6 per cent.

In last month's presentation, Mr Rodier indicated the programme would lead to a reduction of between 4,000 and 5,000 in the company's 37,000 worldwide staff and a 12 per cent cut in its wage bill.

France, where nearly half of the company's employees are based, is to bear its share, with salary costs set to come down by 16 per cent.

Earlier this month, 1,000 or more Pechiney employees from all over France took part in a noisy demonstration at the company's headquarters in La Defense, the futuristic commercial district near Paris. In scenes that are becoming familiar across France as broad swathes of commerce and industry restructure, hundreds of human outlines were spray-painted on the ground and "Long live Riouperoux" was daubed on the company's front door, in reference to the solitary French plant expected to close as a result of the cuts.

In 1995, Pechiney - which can trace its origins back some 140 years - produced more than 890,000 tonnes of primary aluminium from nine smelters in France, Greece, the Netherlands, Cameroon, Australia and Canada. The aluminium sector - which also takes in the group's mill products and extrusions, building products and distribution units - accounted for almost exactly one-third of consolidated net sales.

Thanks partly to the acquisition in 1988 of American National Can, the company has also developed into one of the world's largest packaging manufacturers, with products ranging from beverage cans to tubes and flexible packaging. In 1995, beverage cans accounted for 56.1 per cent of packaging sector sales. These, in turn, represented just over

one-third of group sales. The balance was made up by the company's international trade operations and "related industrial activities", principally ferro-alloys.

In the first half of 1996, all four business units suffered a decline in operating profits, with the downturn particularly pronounced in the international trade division. Operating profits from both packaging and aluminium were, however, marginally better than figures achieved in the second half of 1995 at FF651m and FF634m respectively. First-half net profits for the group were

down nearly 30 per cent at FF426m, compared with FF608m in 1995.

Earlier this month, Mr Rodier told the French daily *Le Figaro* that, barring a "very strong" recovery in November and December, the group would not "reach a net result of the same level as that of 1995, when we made a profit on ordinary activities of FF732m excluding exceptional items." He said the level of activity in the second half was "not significantly different" from the modest level experienced in 1995.

David Owen

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SLOVAKIA

Nation in need of a political truce

Europe's youngest state faces a long list of problems at home and abroad, aggravated by a power struggle between its president and prime minister, write Vincent Boland and Kevin Done

Vladimír Mečiar, Slovakia's prime minister, was a notable absentee at the reception held by President Michal Kováč on October 4 to inaugurate the new presidential palace in central Bratislava.

His absence surprised few. Until he was forced by the constitution to meet Mr Kováč in August to discuss changes to his cabinet, the two former allies had not met officially for 14 months. For much of the four years since the country achieved statehood its transition to democracy has been blighted by a power struggle between its head of government and its head of state. Slovak politics is served raw.

This domestic tension has damaged Slovakia's image abroad. Its economic achievements are among the best of any of the transition countries of central and eastern Europe, but this performance has been overshadowed by the doubts expressed in western capitals about its adherence to democratic, free market values.

Already it is threatened with exclusion from the first group of central European countries to be considered for membership of Nato and of the European Union, and yet there is little sign of the domestic political conflict abating.

Mr Kováč was instrumental in the removal of Mr Mečiar's first post-independence government in March 1994, since when the prime minister has accused him of siding with the opposition. Last year, the government and institutions loyal to Mr Mečiar voted no confidence in the president, but Mr Mečiar failed to get parliament to do so too. Since then, attacks on Mr Kováč have become stronger.

Mr Mečiar and his allies accuse the president of misusing his office and have alleged links with criminal circles. The prime minister claims that because Mr Kováč is the first president of the new state - Slovakia gained its independence at the beginning of 1993 after the "velvet divorce" from the Czech Republic - he has been able to act in a way that would not be tolerated in other democracies.

The opposition parties use the president "as a flag", says Mr Mečiar, and use him to "carry out jobs they would not like to do themselves".

The president strongly rejects such charges, and says that the conflict arises from differences over "the democratic nature of governance" and "the question of ethics in politics".

Other developments have also caused concern. This year Mr Mečiar has pushed through laws, some under pressure from the extreme right wing of his government, that restrict freedom of speech, the autonomy of universities, and the right to speak minority languages, and which create difficulties for non-governmental organisations to operate.

Opposition parties have been frozen out of the running of parliamentary committees. The mostly anti-government press has been harassed. "These are things that are not consistent with the way western countries are run," the diplomat added.

So far, political turmoil has not affected Slovakia's buoyant economy. Last year, it recorded growth of 7.4 per cent, the second highest among transition economies after Albania. This year, growth is expected to reach at least 6 per cent. Inflation, at an annual 5.2 per cent in September, is several points lower than in the neighbouring Czech Republic.

The Organisation for Economic Co-operation and Development, which Slovakia hopes to join next year, predicts that steady growth should continue into 1997.

Privatisation, though controversial, has speeded up this year, and Slovakia's main industries, including steel and petrochemicals, are increasingly competitive. Unemployment has fallen from 15 per cent to 12.5 per cent in the past two years. These positive developments have won Slovakia investment grade ratings from both Standard & Poor's and IBCA (BBB-) and Moody's (Baa 3), easing its path to the international capital markets. It is still rated well below other countries from the region, such as Slovenia and the Czech Republic, where the political risk is deemed to be much lower.

There has been a sharp deterioration in the current account, which has been pushed into deficit through high imports of consumer and investment goods after a surplus of nearly \$650m last year. There are signs that exports, which fuelled the boom in 1995, may have peaked.

There is also little foreign investment. Bankers say this is due as much to perceptions of instability as to an official policy of favouring domestic investors in privatisation. They say the government needs to do more to attract foreign investors into the country, and they argue that its attitude towards state sell-offs needs to be adapted to encourage foreign buyers to participate.

It remains to be seen what effect the recent cabinet changes will have on government policy. Apart from Mr Hamčík, a well-regarded professional diplomat, Mr Kohl has already voiced his concern at internal instability in Slovakia, suggesting it was being left out of the EU's expansion plans.

Mr Hamčík insists the country is still on track, pointing out that the accession timetable has not yet been fixed. Membership of both the EU and Nato remain key foreign policy goals, although the stance on Nato membership is somewhat ambiguous. Slovakia views Russia as less of a threat than do Poland or the Czech Republic, and Mr Mečiar says that while he still expects an invitation to join, the issue will be put to a referendum if one is forthcoming. Opinion polls suggest that there is not a majority at present in favour of joining.

However, many observers say a less confrontational domestic policy is essential before the country can make a stronger case for inclusion in the race to integrate with the west. Economically and culturally, the case for Slovakia - Europe's youngest state - to be considered for membership of western institutions is strong. But as Mr Mečiar acknowledges, "we admit that our political culture is at a lower standard".

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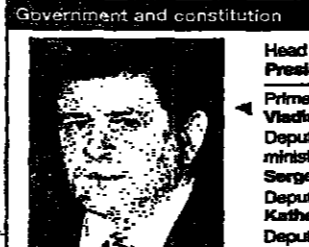
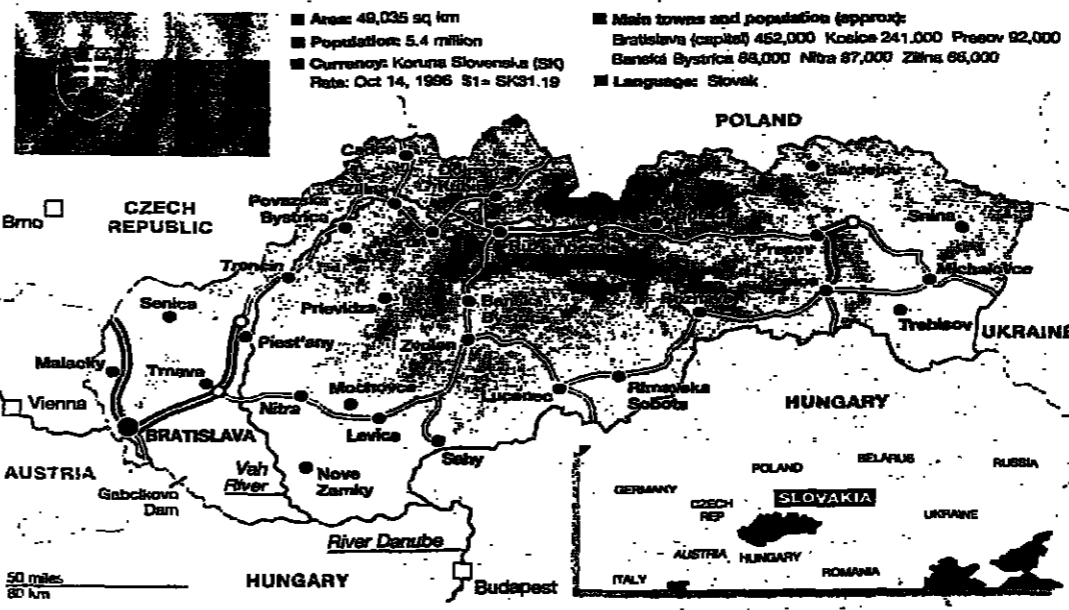
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Government and constitution
 Head of state: President Michal Kováč
 Prime minister: Vladimír Mečiar (HZDS)
 Deputy prime minister and minister of finance: Sergej Kožich (HZDS)
 Deputy prime minister: Katherina Topolová (HZDS)
 Deputy prime minister: Peter Kalina (ZRS)
 National legislature: Slovak National Council of 160 members, elected in October 1994.
 Electoral system: universal direct suffrage for party lists; proportional representation subject to 5% threshold.
 Next elections due: September 1998
 National government: coalition government headed by Vladimír Mečiar was sworn in on December 13, 1994.
 Main political parties: Movement for a Democratic Slovakia (HZDS); Slovak National Party (SNS); Association of Slovak Workers (ZRS); Party of the Democratic Left (SDL); Christian Democratic Movement (KDH); Alliance of Democratic Slovakia (ADS); Democratic Union of Slovakia (DE); New Democratic Party-New Alternative (NDS-NA); Hungarian Christian Democratic Movement (MKDH); Co-Existence (ES)
 * Members of the ruling coalition

Economic summary

	1995	1996 (est)
Total GDP, real terms (\$Bn)	417	438
Real GDP (annual % change)	7.4	6.0
GDP per head (\$)	3,244	3,824
Inflation (annual % change in CPI)	7.2	6.2
Unemployment (% of labour force)	13.1	11.5
Foreign exchange reserves (\$m)	3,384	3,500
Foreign debt (\$m)	5,785	7,043
Debt service (% of exports)	8.4	10.9
Current account balance (\$m)	846	-982
Merchandise exports (\$m)	8,529	8,852
Merchandise imports (\$m)	-5,505	-10,015
Merchandise trade balance (\$m)	24	-1,164
Main trading partners (1995)	Exports	Imports
EU	37.4	34.7
CEFTA	44.3	32.9
(of which Czech Republic)	35.2	27.5
Former Soviet Union	7.1	19.5

* end period ** share of total trade

IN THIS SURVEY

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- Politics: Prime Minister Vladimír Mečiar leads a fractious coalition. Page 3
- The economy: Growth has been strong, but money supply is causing concern. Page 3
- Privatisations: State sell-offs have been surrounded by suspicions. Page 4
- Industry: Volkswagen has found that low costs in Slovakia help offset expensive structures in Germany. Page 5
- Cities: The mayors of Bratislava and Košice are tackling their legacies from communist rule. Page 6

Production Editor: Ian MacDonald
 Graphics: Bob Hutchison

RM-System Slovakia Stock Market

RM-System Slovakia (hereafter abbreviated as RM-S) is a joint-stock company which operates a securities market. The trading system is governed by the Trading Rules approved by the Finance Ministry of the Slovak Republic.

RM-S as a market operator complies with all nine requirements issued by the G-30 in order to improve the standard of clearing and settlement in the financial markets.

Background

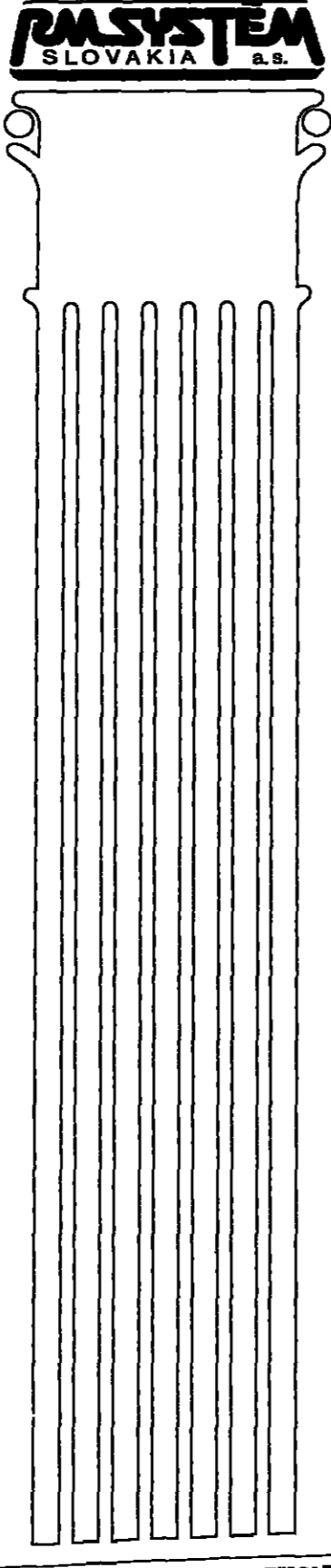
RM-S was founded in the year 1993 as a result of the first wave of voucher privatisation during which more than 2 million individuals acquired shares of more than 500 companies. In the first year of RM-S' existence the value of trading reached 1.5 million USD, in the second year 66 million USD and more than 601 million USD in the third year. As at mid-year 1996, about 800 securities were traded on the RM-S market with a market capitalisation of 6.3 billion USD and nominal capitalisation of more than 8 billion USD. Trading value amounted to 370 million USD in the first six months of 1996.

System description

RM-S offers to its customers a unique real time trading and communications system. The system is based on the Client /Server principle utilising a computer network fully based on Digital hardware and software and the Adabas Database supplied by Software AG company. Services are provided by the Head Office which is located in Bratislava, the Capital of Slovakia, and the network of 60 share shops covering the whole territory of the country. There are two groups of customers; these are ordinary customers and special customers. Share shops and the offices of special customers are equipped with PC stations running the Windows application. The Head Office which handles the central processing of all data is equipped with VAX 6620 and VAX 6520 computers. Plans are currently underway to upgrade these to a DEC Alpha 8400 computer in the near future.

Customers

RM-S is not based on the membership principle, that means all customers, individuals as well as companies, local and foreign, have the same access to the market. Upon registration, any person who complies with the requirements of the Trading Rules may become an RM-S customer. Ordinary customers submit their sale/purchase instructions by means of a trade form. The completed form is then electronically processed and transmitted to the central computer via the network in real time. More than seven-



hundred thousand ordinary customers have used the services of RM-S so far.

Special customers enjoy more sophisticated facilities than ordinary customers. In most cases, these are institutional investors representing banks, trusts, investment companies and brokers. Their instructions are submitted by means of a diskette, modem or terminal station. Currently, there are about 200 registered special customers and some of them trade via PC stations from abroad.

Many special customers are renowned companies such as CREDITANSTALT, Československá obchodná banka, Eastbrokers Slovakia, Harvardská burzová společnost, IB Austria Securities, ING Baring, Komerční banka, Sevisbrokers, Všeobecná úverová banka, WOOD and Co., to mention just a few of them.

Trading

Technical facilities utilised by RM-S enable the settlement of trades in real time, i.e. T+0. That means, just a few seconds lapse between the submission of a trade instruction and its clearing and settlement. The high speed and security of these transactions is supported by the fact that all securities also have to be kept in book-entry form and deposited at the Centre for Securities as it is required by the Law on Securities. At the present, trades in shares, bonds and units can be carried out on the RM-S market.

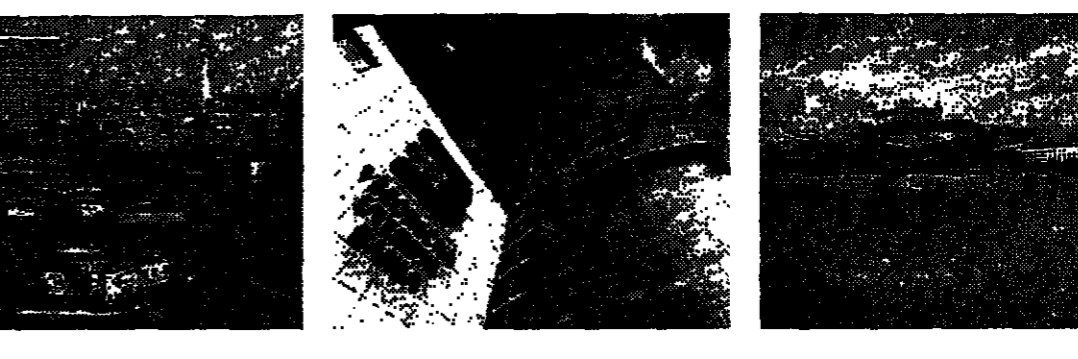
RM-S Services

The main service offered by RM-S is trading in securities. RM-S also provides comprehensive company information, dividend/yield distribution, services for the issuers of securities, information for portfolio value assessment, services related to takeover bids, primary market services, legal advisory and consultancy services, as well as training.

Future

Despite the fact that RM-S has a dominant position in Slovakia, the company does realize the limitations of the Slovak market. This is one of the main reasons why RM-S has joined the CECE Project (Central European Clearing Houses and Exchanges) which is coordinated by OTOB (Osterreichische Termin und Optionenborse) aiming to link up the Central European financial markets. Currently, a derivatives trading system is being developed which should expand the scope of services offered by RM-S. RM-S keeps improving its existing services and is developing new services in order to create an optimum financial environment and market for local as well as foreign investors.

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NEWS SOLUTIONS



2 SLOVAKIA

Foreign policy • by Vincent Boland

EU and Nato are still elusive ambitions

Bratislava has much to do at home before being accepted overseas

As the debate on the possible expansion of the European Union and Nato grinds on, Slovakia appears to be slipping behind its neighbours in the race to join. Entry to both remains the over-riding foreign policy goal, but western governments are not convinced that the country is ready to become a member of either. In the two years since he became prime minister, Vladimir Meciar has become isolated on the European stage. His pursuit of authoritarian domestic policies, and in particular his attempts to unseat President Michal Kovac, have attracted strong criticism abroad, which he accuses Mr Kovac of instigating. He has not met key western leaders at an official level, feeding his conviction that he is being snubbed by a hostile west.

Developments flowing from the incident led late last year to a series of sharp rebukes from the US, the EU and the European parliament. The government finds itself constantly on the defensive, and notably lacks a friendly EU "sponsor". Pavol Hamzik, appointed foreign minister in August, faces a big challenge in changing western perceptions of Slovakia, and many observers feel he will not be able to do so in time to secure the country's place at the forefront of integration.

Mr Hamzik, who was ambassador to Bonn until his appointment is immediately handicapped by the foreign ministry's lack of clout within the government. Mr Meciar dictates foreign policy, but that is hostage to his domestic policies. Only a

more conciliatory approach at home will win new friends abroad, observers say. Mr Hamzik admits that his first task is to secure a formal meeting between Mr Meciar and Germany's Chancellor Helmut Kohl, which would go a long way towards ending Slovakia's isolation. "There have not been heads-of-government contacts as often as I think are necessary," the foreign minister says, adding that a Meciar filled if Slovakia is to help itself to overcome its self-imposed isolation.

London, Bonn and Rome are among cities waiting for new Slovak ambassadors

Kohl meeting could be forthcoming by the end of the year. He will also have to move quickly to fill some key diplomatic posts abroad which have been vacant for some time. Slovakia currently has no ambassador in London, Rome or the United Nations, and his former post in Bonn will also have to be filled. Diplomatic appointments have become hostage to the row between Mr Meciar and President Kovac, but observers say these posts must be



Vladimir Meciar: occasionally speaks of his country as being a bridge between east and west in Europe

ments against its early membership, admitting that "our political culture is at a lower standard" than in other prospective members, but still expects it will be asked. "We expect this invitation to be extended, but if it is not what can we do?" he says. "We have done everything we should have done" to prepare for joining the alliance.

Many observers say Slovakia views Russian objections to Nato as less of a threat than do the Czechs or Poles. The country remains quite closely tied to Russia economically, relying on it for oil and gas supplies, and Mr Meciar, who speaks Russian, has far closer ties with Moscow than with any western country. He has spoken occasionally of his country being a bridge between east and west in Europe.

He is more cautious on Slovakia's accession to the EU, describing membership as "the core of our interests". Economically, politi-

cally and psychologically, joining the Union is far more important to the Slovaks than joining Nato, and other things being equal, a place among the front group of aspiring members is a status the Slovak people have a right to demand.

Relations with Hungary • by Vincent Boland

A question of autonomy

Mistrust exists between nationalists and ethnic Hungarians

During the Austro-Hungarian empire, Slovakia was "upper Hungary". Bratislava, known as Pozsony to the Hungarians, was where Hungarian monarchs were crowned while the Turks occupied Budapest under the Ottomans, and it had a large Hungarian community until the first world war.

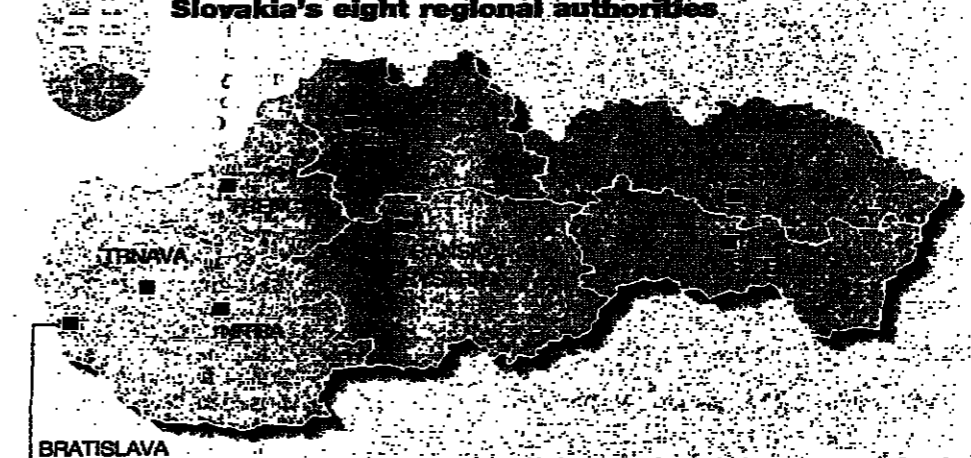
Today, about 567,000 ethnic Hungarians live in southern Slovakia, on the fertile plains that sweep down to the Danube and in the hills eastward to Kosice and the border with Ukraine. Their first language is Hungarian, but most consider themselves Slovaks and live peacefully beside their Slovak-speaking neighbours.

Accounts suggest ethnic Hungarian Slovaks are second-class citizens in Slovakia. That is far from the case. They enjoy a high degree of control over their own affairs while still being counted as Slovaks. "There is no major violation of Hungarian minority rights, and Hungarians are very well represented in Slovak politics," says a senior European Union diplomat.

There is, however, a high degree of mutual distrust between nationalists, who dominate parliament, and ethnic Hungarians, with its roots in the historical and colonial relationship between Slovaks and Hungarians. At issue is whether ethnic Hungarian Slovaks are entitled under international civil and human rights accords to autonomy, and if they are, what sort of autonomy it should be. Leaders of the Hungarian minority, supported by Budapest, want "collective rights" and to be regarded as a separate community. The Slovak government, supported by the Helsinki accords, among others, offers "individual rights" to each citizen regardless of ethnic background.

Ethnic group	Population	% of total*
Slovak	4,511,879	85.80
Hungarian	566,741	10.70
Romany (Gypsy)	20,627	0.39
Czech	53,422	1.00
Ruthenian	16,937	0.32
Ukrainian	13,647	0.25
German	5,629	0.10
Polish	2,998	0.05

In return for supporting the treaty, Mr Slota forced the government to pass a law that severely curtails freedom of speech and assembly. A separate law making Slovak the official language and restricting the right to speak others was also passed. The government still has to make good on a promise to restore the status of minority languages.

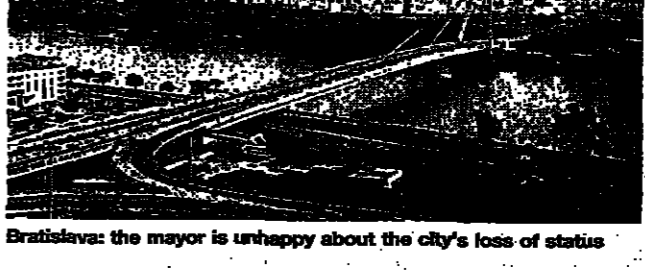


Local administration • by Vincent Boland

Reshaped regions

Critics claim: reform is creating too much government for a small population

A key component of Prime Minister Vladimir Meciar's plan to reshape Slovakia's political make-up is his drive to change the way the country is administered at local level.



Bratislava: the mayor is unhappy about the city's loss of status

The traditional division of the country into four parts - Bratislava, the west, the centre and the east - which was inherited from federal Czechoslovakia, is being discarded in favour of a multitude of new regions and districts whose importance will truly be apparent if, as seems likely, the method of electing central government is also changed.

The changes to local administration are being carried out ostensibly with a view to enhancing democracy at the grass roots. But critics of the scheme, who include the mayors of many of Slovakia's main towns and cities, argue that it will strip power from those already elected to exercise it in the current regional structure, and hand it to officials in a far greater number of smaller regions who will be appointed by central government.

The current parliament, dating from 1994, was elected according to the old regional breakdown and gave Mr Meciar's Movement for a Democratic Slovakia (HZDS) 61 seats with 55 per cent of the vote. HZDS is the only Slovak political party organized on a national basis, and Mr Meciar clearly hopes it would win an overall majority under the new combined system of electoral districts and a reformed voting system.

In Slovakia they also used bonds in privatization

Privatization is an inevitable prerequisite for creating a healthy market environment. Within the Slovak economy - about 70 per cent of the GNP was produced in the private sector. Privatization in Slovakia is reaching its peak and is nearing completion.

Since 1991, when small shops and restaurants started to be privatized - the government applied many privatization methods. After the first wave of the voucher-privatization, which took place within the common federal state with the Czech Republic - the second wave was prepared also here in Slovakia. After evaluating all the advantages and disadvantages of this method Slovakia decided to a specific privatization mode - the bond mode. The point in this method is - that the citizens get the chance to participate in the privatization of the property, which is administered by the National Property Fund of the Slovak Republic. For a symbolic amount the people get a bond with a value of 10,000 Slovak Crowns.

Insurance company - which offers this possibility to the people.
 d) to use this bond as means of payment when buying shares offered for sale by the National Property Fund,
 e) to use the bond as a partial means of payment when buying a flat, if the bond owner wants to transfer the flat into his private property - if the town/village or the cooperative would accept it,
 f) to donate or sell this bond to close relatives, especially direct relatives (a parent to his child, a child to his parent, brothers and sister among each other etc.) for the purpose of acquiring a flat into his private property,
 g) to hold this bond until the due payment i.e. until December 31, 2000 as ones own property and after this period to return it to the National Property Fund, which will pay to the bond owner cash of 10,000.- Sk and the interest for the last five years (the interest makes the discount rate of the Slovak National Bank).

There are many possibilities for using this bond and every citizen may realize its intention via the public securities market of the RM-Slovakia (RM-S), according to the valid legal regulations.

The RM-S has prepared for the bond trade a transparent and easily comprehensible trade system. The operations of those bonds are very similar to the operations

Every owner of a National Property Fund Bond may choose from the following alternatives:
 a) to sell this bond to a person, who has a financial obligation (debt) against the National Property Fund or to invest this bond into the company of such a debtor,
 b) to sell this bond to one of the authorized banks,
 c) to use this bond as means of payment for additional health care insurance or additional retirement insurance in an in-

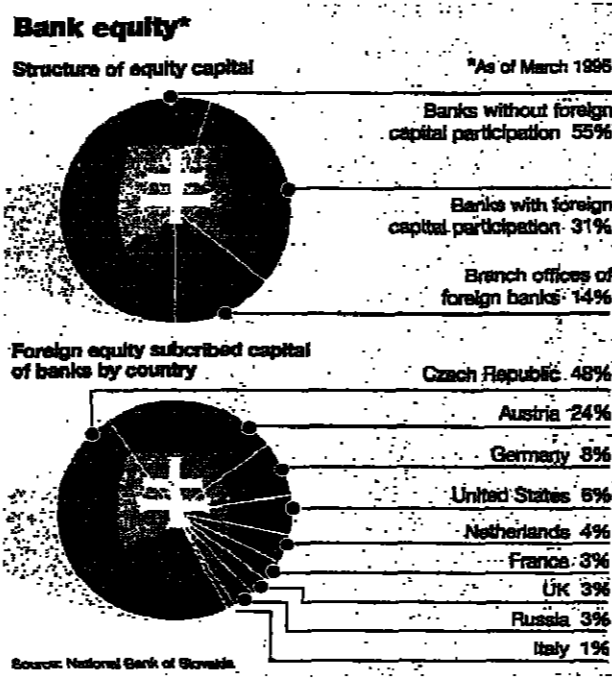
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4 SLOVAKIA

Banking • by Vincent Boland

Privatisation is a daunting task



A timetable is still far away for a sector bedeviled by bad loans and uncompetitiveness

As the privatisation of Slovakia's main banks inches to the top of the government's agenda, the scale of the task looks ever more daunting. By general consent the sector is uncompetitive, top-heavy and saddled with loan-loss problems. Radical surgery will be required before the banks are fit to come to market.

Privatisation was a live issue once before - last January, Vladimir Mečiar, the prime minister, astonished the audience at a business conference in Bratislava by announcing that it would be completed by February 15. That timetable was never realistic (it is not clear why he made such a rash pledge), and since then selling the state's large stakes in the main financial institutions has become more urgent and more difficult.

Three banks dominate the sector: Všeobecná Uverová Banka (VUB), the largest universal bank, of which the state owns 46 per cent; Slovenská Sporiteľňa, a savings bank (91 per cent); and Investment & Development Bank with 35 per cent. These banks own 82 per cent of total banking assets, with the remainder spread among 28 other banks, of which over half have some form of

alliance with a foreign shareholder.

VUB and IRB were partly sold off through coupon privatisation and are listed on the Bratislava stock exchange. But they remain, along with the savings bank, virtual arms of the state bureaucracy: they are intimately linked to the government's industrial privatisation policy, sources of limitless but expensive credit to clients that may already be in default but which, because of the paucity of bankruptcy legislation, need not fear having the credit switched off.

Sergei Kozlik, the finance

minister, says privatisation is still an open question. "What is clear is that a change of ownership [from state to private] should be accompanied by restructuring," he says. "Until the latter is decided, they won't be privatised."

Restructuring the sector means tackling its bad debt problem. According to the Organisation for Economic Co-operation and Development (OECD), 29 per cent of the Sk451bn of outstanding loans granted by Slovak banks at the end of 1995

Banks are pushing for a change in tax rules on problem loans

Mr Kozlik says the government is sympathetic, and predicts that "a breakthrough period" will start next year when the taxation of loan losses will change. If it does, banking experts say it could take at least two years for the main banks to sort out their loan portfolios and make adequate provisions against losses.

The question then arises of how to privatise the Big Three. Foreign bank participation in the sector is already high - 45 per cent of total bank equity is either fully or partly owned by foreign, including Czech, banks. While Mr Kozlik says further foreign partnerships are not ruled out, it may not be politically acceptable. The government and the

Profile: Tatra Banka • by Kevin Done

Raiffeisen group finds fertile ground

Austrians revive the traditions of an old, pre-communist institution

Austria's Raiffeisen Zentralbank (RZB), one of the western banks at the forefront of the drive into central and east European markets, has found fertile ground for development in Slovakia: the Raiffeisen group, the biggest banking organisation in Austria, controls a 62.99 per cent stake in Tatra Banka, the first private bank started in Slovakia after the collapse of communism.

While the three main Slovak banks - all with substantial state ownership - are still struggling to be competitive and are burdened by a large portfolio of non-performing loans, a small group of private banks has been able to develop highly-profitable operations in Slovakia.

"The big banks have too many people, poor quality and many poor loans," says Milan Vrškóv, Tatra Banka's general manager. "Our ambition was to build a new modern, private bank, a medium-sized, commercial universal bank. We are now the most profitable bank in Slovakia."

RZB first entered the Slovak market directly in 1990 as a minority partner in the newly-founded Tatra Banka, with a 33.6 per cent stake. CS First Boston was the

other leading foreign shareholder, with 8.99 per cent. Further stakes of 11.2 per cent each were held by two of the Slovak banks, Všeobecná Uverová Banka, and Slovenská Sporiteľňa, the savings bank, and by Slovenská Poistovňa, the insurance group.

In a series of moves, including the acquisition of the CSFB and Poistovňa stakes as well as through a capital increase, the Raiffeisen group has nearly doubled its original stake to gain majority control. RZB, the organisation's central institution, holds 52.59 per cent and Tatra Holding, controlled by one of the Raiffeisen organisation's regional banks in Austria, owns 10.3 per cent.

In Slovakia, the group presents itself as a local bank. The name revives the traditions of the former Tatra Banka, which was founded in 1885 but was nationalised during the communist era to become part of the Czechoslovak State Bank. Internationally, it is the Raiffeisen link that is stressed.

Unlike most western banks, RZB has sought to develop as a universal concern in east Europe, including both retail banking for private customers and wholesale operations for the corporate sector.

Tatra Banka was one of its earliest investments in the region. The Slovak operation has already built up a network of 17 branches around

the country - eight in Bratislava and nine outside the capital.

Mr Vrškóv says the bank is still following the original strategy of developing a network of between 30 and 40 branches by the end of the decade. It expects to have 22 banking outlets operating in Slovakia by the end of 1997.

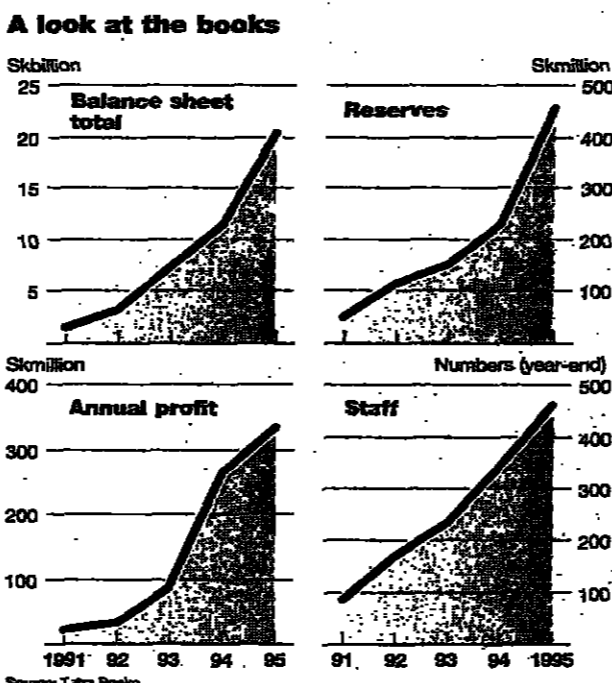
Tatra Banka has grown rapidly, with total assets jumping by 78 per cent last year to Sk20.4bn, from Sk11.5bn at the end of 1994. It forecasts a further rise to nearly Sk30bn by the end of this year. Net profits rose 26.4 per cent last year to Sk333.4m.

"Tatra Banka has been a great investment for Raiffeisen," says Mr Vrškóv. "It has already more or less got its money back."

The Slovak subsidiary is one of RZB's two biggest operations in central Europe, alongside Unicbank in Hungary, but it has the larger branch network.

Andreas Trezzmüller, head of Tatra Banka's corporate banking division, says development of the branch network means that the bank can gain access to primary funding through the deposits of both individuals and small and medium-sized enterprises.

At the same time, the branches allow the bank to cater for the day-to-day banking operations of multi-national companies with factories or offices spread around the country, while also enabling it to focus



new easily on attracting new customers among small and medium-sized Slovak companies.

Herbert Stepic, deputy chairman of RZB and architect of the bank's drive into eastern Europe, says the region accounts for 10 per cent of the Austrian bank's assets but already provides 50 per cent of its net profits. "We earn a lot of money in east Europe. That is a major reason we continue to expand. It is very difficult to earn good money in our [domestic] market, where the market is occupied and the margins are very low."

At Tatra Banka, treasury and corporate lending activities are the most interesting profit sources, with interest income accounting for 60 per cent of operating income and fees and commission for 40 per cent.

It claims a share of more than 5 per cent of Slovak deposits, more than 4 per cent of lending, and more than 20 per cent of domestic bonds and equities trading. It is also handling around 12 per cent of Slovakia's Swift international payments traffic.

"Our primary target is still return on equity," says Mr Trezzmüller. "It does not make any sense to go for the market share of the big state banks. Our goal is to stay at the top of the medium-sized private banks."

To allow for further growth, Tatra Banka's shareholders increased the bank's capital base last year with the injection of a further Sk200m, and the bank has also negotiated a DM25m subordinated loan from the European Bank for Reconstruction and Development.



Disgruntled bondholders queue outside offices to have certificates corrected

Sale of state assets • by Vincent Boland

Sell-offs give rise to suspicions

Shareholders are sometimes not aware that part of their company is about to be sold

exchanged for health and pension insurance, shares in companies still in state hands, or to buy apartments. But bureaucratic bungling has led to a host of errors - many of them simple spelling mistakes - in issuing the bonds, forcing disgruntled holders to queue at government offices to have their certificates corrected.

Since the introduction of the direct sales approach, the speed of privatisation has picked up dramatically. Property worth Sk69bn has been sold directly to investors, the majority through management buy-outs according to the NPF, the state holding company. A further Sk36.7bn has been sold through block trades on the Bratislava stock exchange.

The price at which stakes are sold depends on the book value of the companies involved. In the case of management buy-outs, buyers frequently pay 10 per cent of the stake up front. The remainder is paid either in instalments over 10 years or through investing in the company. Investment spending is considered to be a discharge of the debt to the NPF.

However, little of the detail of each transaction is made public at the time the sale of a company is announced. If it is announced at all, it is cancelled because the government disliked the dispersed nature of share ownership that results from distributing a small stake in a state company to so many people, a process that requires a vast amount of paperwork. It also disliked the investment funds that were set up to manage those stakes on behalf of investors. An unstated reason was that, as an invention of Czech reformers, it was also felt to be too "foreign".

To compensate, a state-backed, five-year bond worth Sk10,000 was issued to each coupon holder. These became tradeable in August and, because they can be used to pay debts to the National Property Fund (NPF), the state holding company, were expected to be bought by the buyers of companies bought under direct sale privatisation, which replaced the coupon system.

The bonds can be

to buyers linked to management without a public tender, even though there was active interest from foreign investors. These are among the biggest in Slovakia.

While there is sympathy for the decision to abandon coupon privatisation and the desire to create a domestic entrepreneurial class, there are growing fears that in many cases the buyers are not the best owners. "You can argue that privatisation by management buy-out is fine for small and mid-sized companies, but if you have huge corporations it doesn't make economic sense to give them away," says Jaromir Cekota, the EBRD representative in Bratislava.

The Organisation for Economic Co-operation and Development (OECD), which Slovakia hopes to join next year, also voiced its concern over the accountability of the country's privatisation drive. While broadly sympathetic to the government's aims, the OECD said greater transparency was needed, "if not for perceptions of fairness, then at least for a clearer public understanding of the rationale for the current approach."

Nevertheless, the current drive is now almost over. Vest chumps of the economy have now been removed from state ownership. There are, however, still a number of key sectors that remain firmly in state hands - telecommunications, banking, and energy being the most important. A proposal to seek a strategic partner for Slovenske Telekomunikacie, the telecoms monopoly, is being drawn up by NM Rothschild, which will be the most important privatisation to date if it goes ahead.

But bankers in Bratislava say the government also needs to clarify its approach to "strategic" companies, which it says will not be privatised or will remain predominantly in state ownership. Earlier this year, faced with a court action that could have bankrupted Slovenske Telekomunikacie, legislation was passed making all state companies exempt from bankruptcy. Such arbitrary measures suggest the approach to privatisation is based as much on expediency as on a rational approach to creating a healthy and vibrant private sector.

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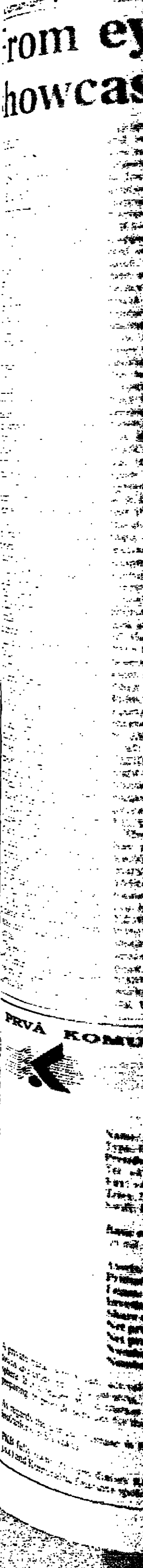
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4 S 6 SLOVAKIA

City tales: The mayors of the capital, Bratislava, and industrial centre of Košice talk to Vincent Boland

Hopes shine bright in the gloom

Capital is left with the legacy of communists' desire to rival Prague

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Prime Minister Vladimir Mečiar would love to move his country's capital from Bratislava to Banská Bystrica, the main town in his heartland of central Slovakia. For the Mr Mečiar, the current capital is "enemy territory", as one local politician put it - home to too many intellectuals, artists and opposition leaders for his liking.

That Bratislava should be such a bugbear for Mr Mečiar is somewhat surprising since, like him, the vast majority of its 450,000-plus inhabitants have their roots in the countryside. It was not until after the second world war that Bratislava became a truly Slovak city, having been dominated for centuries by the Hungarian and German-speaking elites of the Austro-Hungarian empire.

From the 1960s, huge numbers of rural Slovaks were enticed to the city by the communist regime to work in its newly-built factories. A new town was built at Petržalka, across the Danube from the old city, to accommodate them. Today, this district claims to have



Peter Kresanek Bratislava's mayor pioneered country's entry into the international capital markets

Europe's largest housing estate, home to 135,000 people who are linked to the rest of the city only by the forbidding SNP motorway bridge, the construction of which involved the destruction of the Jewish quarter of the old town.

Peter Kresanek, Bratislava's soft-spoken mayor, says the communists apparently wanted to raise the popula-

way in the city. He says another bond might be issued in 18 months, depending on whether his ambitious plans to build a metro system in the city are approved.

A metro system is the only solution to the city's commuting problem, Mr Kresanek says. A plan was first mooted in the 1980s, and an agreement was signed with French contractors in 1992, but the government has not yet offered to underwrite the cost with loan guarantees. While state money is pouring into Banská Bystrica and other central Slovak towns, Bratislava has been squeezed out because the government views it as an opposition stronghold. Mr Kresanek, in his second term as a popularly-elected mayor, is a Christian Democrat.

Official neglect is visible, especially at night. Poor public lighting and potholed streets make walking hazardous. Many locals blame the government for keeping them in the dark.

For the moment Mr Mečiar appears to have put on hold his wish to move the capital away from Bratislava. It would be a severe blow to the city's prestige, which has already taken a knock after losing its status as a separate region under a new regional administration plan.



Rudolf Schuster: steering an independent course for Košice and himself

A beguiling mix

Steel centre learns to live with an ugly inheritance

Ask a resident of eastern Slovakia what country he or she hails from and they will most likely reply: "I'm from Košice". Even government officials in Bratislava, 400km to the west, sometimes grumble about "the independent republic of Košice".

While Košice does not have a seat at the United Nations, it is decidedly a state of mind for its quarter of a million inhabitants. The city is a beguiling mix of Slovak, Ruthenian, Hungarian, Ukrainian and German cultures that it jealously guards and celebrates, and that lend it a metropolitan air that communism, Stalinist industrialisation and latter-day nationalism have failed to crush.

Rudolf Schuster, the city's feisty mayor, embodies this eclectic inheritance to a remarkable degree. A renaissance man of sorts - he is a diplomat, poet, writer, world traveller, spirits distiller, former steelworker and federal politician comfortable in four languages - he has steered an independent course for himself and the city through the maze of pre and post-independence Slovak politics to emerge as one of the country's most admired figures, a possible candidate for president if Michal Kováč, the incumbent, steps down when his current term ends in 1998.

One of Mr Schuster's most notable achievements may have been to help Košice learn to live with its ugliest and most important inheritance - the huge VSZ iron

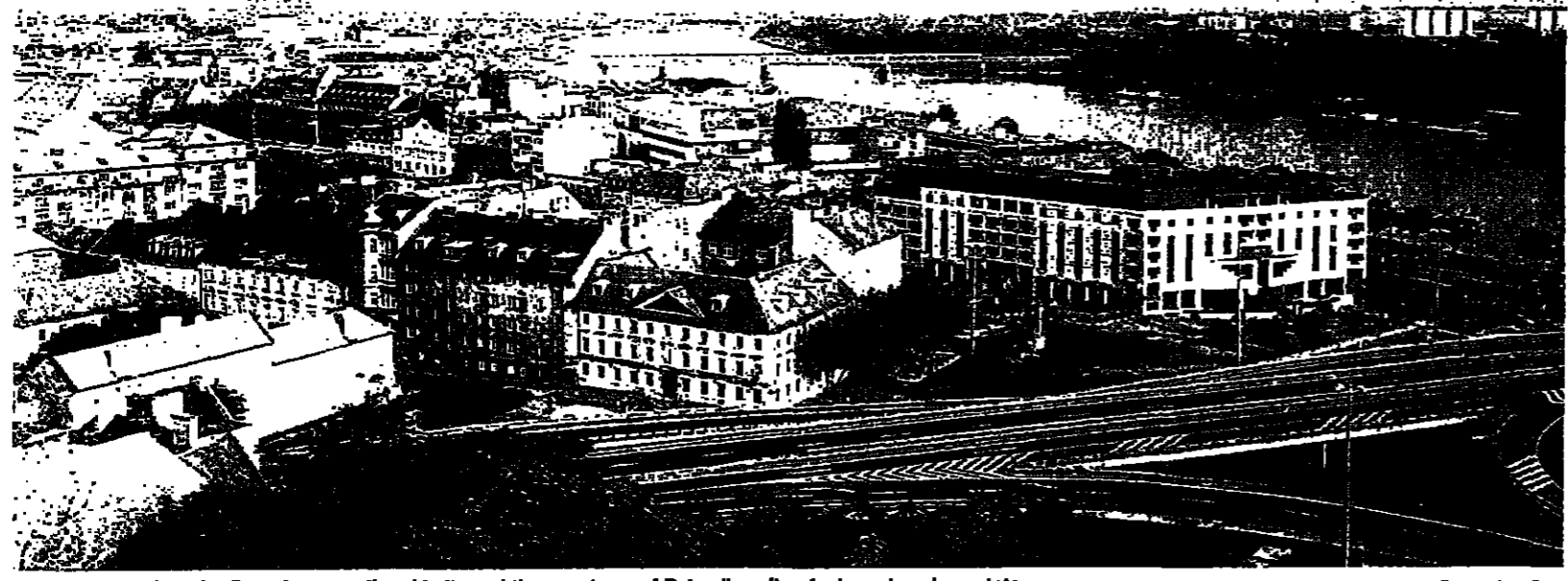
and steel plant on the outskirts of the city. Built in the 1960s and now undergoing modernisation, VSZ has altered the character of the city dramatically in recent years to the extent that Košice today is the ultimate company town, depending almost entirely on the plant for its prosperity.

Some 100,000 of the city's inhabitants depend on VSZ for their livelihood, directly and indirectly, Mr Schuster estimates. He worked there in the 1960s - "it was the best school I ever went to," he observes - and is more aware than most of the relationship between town and plant. For the cash-strapped town council, VSZ is often a source of cheap loans - it bankrolled last year's visit to the area by Pope John Paul II to the tune of Sk 40m - but for VSZ the mayor, can be a thorn in its side.

Late last year a gas leak at the plant killed 11 employees. Angered by signs that the company was covering up the extent of the leak, Mr Schuster went to see for himself, to the frustration of VSZ executives who barred him. Relations have since been patched up, and VSZ has agreed to his request to open an atmospheric monitoring station in the city to keep local people informed about air pollution, which shrouds the city in a permanent haze.

Mr Schuster is now being wooed by political parties in Bratislava, but this former communist party member says he has had enough of party politics. He acknowledges the speculation on his presidential ambitions but is guarded on his chances, especially without party backing. For the moment he is happy to be king of quasi-independent Košice. "I'm a fighter for my town," he says.

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Bratislava: The Danube flows between the old city and the new town of Petržalka, site of a huge housing estate

The news is making news

State has lost its stranglehold on the electronic and printed word

The opening of the first national, privately-owned terrestrial commercial television station in Slovakia is posing a potent challenge to the stranglehold of the state-owned television channels.

The launch of TV Markiza, co-owned by Central European Media Enterprises (CME), the US pioneer of commercial television in east Europe, carries particular significance in a country, where the independence of the media has been perceived to be under serious threat from the government.

CME is keen to measure its commercial success. It has already claimed an average audience share of 41 per cent in the areas it covers, ahead of the state channels STV1 and STV2 in its first few weeks of broadcasting.

But despite the appeal to a mass audience, it is the news and current affairs programmes of TV Markiza, which are expected to come under the closest scrutiny as they develop an alternative to the news coverage of state television.

When the present government coalition led by Vladimir Mečiar regained power in late 1994, one of its first moves was to appoint new Television and Radio Councils, which quickly hired new TV and radio directors.

"The state-owned electronic media have become increasingly politicised," claimed the last world human rights report issued by the US state department. "The diversity of views; political coverage, and objectivity of news and documentary programming on Slovak television have dropped sharply - opposition views are given scant coverage in news programmes", it said.

TV Markiza, the operating name of Slovenska Televizna Spolocnost (Slovak Television Company), is a joint venture between CME and Markiza-Slovakia, the local licence-holding company owned jointly by Pavol Rusko, general director of the station, and Sylvia Volzova, the station's external affairs director.

New ownership is also heralding important changes in the print media, where some of Slovakia's most powerful entrepreneurs and compa-

nies are staking out their claims.

The emergence of VSZ, the steelmaker and Slovakia's biggest company, as the dominant owner of the national daily Narodna Obrada was regarded initially as an attempt by a company closely allied to the government - its former vice-president, Alexander Rezes, is currently minister for transport and telecommunications - to gain influence in the media.

Jan Šmerak, chief executive of VSZ, says the group acquired the newspaper because "we have an information problem. We are trying to solve this problem. It is very difficult to find the right information about Slovakia or about VSZ. We want to use the newspaper to inform with independent information, not comment and not political."

The acquisition began badly, and interference by VSZ in the running of the newspaper quickly led to an offer of resignation by the editor, Tatiana Repkova, one of Slovakia's most highly respected journalists. Ms Repkova's offer brought positive results: VSZ agreed to appoint a new board to the publishing company and to give a new contract to Ms Repkova, guaranteeing to her satisfaction the editorial independence of the paper.

The other arrival in the Slovak media scene is Jozef Majska. He is one of the most colourful of a new breed of highly successful Slovak entrepreneurs, and has taken advantage of privatisation and the turbulent years of transition to build a business group, Sprox Holding, which, he claims, has an annual turnover of more than \$900m.

The main Sprox interests are in mechanical engineering, textiles, construction, hotels and trading, but Mr Majska is also becoming a powerful player in the media. He has gained majority control of both Radio Twist and Sme, the national daily, and also has interests in local television.

Both Sme and the radio station have become bastions of the anti-government media in Slovakia, and the newspaper has taken a leading role in investigating allegations of involvement by the intelligence services in the kidnapping and abduction to Austria last year of Mr Michal Kováč Jr, the son of President Michal Kováč.

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